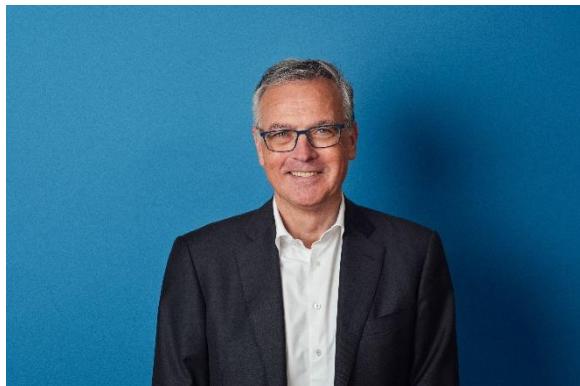




Candidates for the Board of Directors

Appendix 1 to the notice convening the 2026 annual general meeting of DFDS A/S

Candidates proposed by the Board of Directors



Claus V. Hemmingsen (1962)

Chair

Member of the Nomination and Remuneration Committees

Position: Managing Director of CVH Consulting ApS

Joined the Board: 29 March 2012

Re-elected: 2013-2025

Period of office ends: 25 March 2026

Chair: Rambøll Gruppen A/S, HusCompagniet A/S and Innargi Holding A/S (and one wholly-owned subsidiary).

Board member: A.P. Møller Holding A/S, A.P. Møller og Hustru Chastine Mc-Kinney Møllers Fond til almene Formaal, Den A.P. Møllerske Støttefond, Fonden Mærsk Mc-Kinney Møller Center for Zero Carbon Shipping, Global Maritime Forum Fonden and Noble Corporation Plc.

The Board of Directors is of the opinion that Claus V. Hemmingsen possesses the following special competences: International, commercial, and operational management experience and expertise in shipping, offshore, and oil & gas activities, including HSSE & Sustainability, M&A, capital markets, and non-executive directorships.

Claus V. Hemmingsen has been a member of the Board of Directors for more than 12 years and cannot therefore be considered independent



Kristian V. Mørch (1967)

Vice Chair

Position: CEO in J. Lauritzen A/S

Joined the Board: 24 March 2025

Period of office ends: 25 March 2026

Board member: BW Epic Kosan Maritime Pte. Ltd., Gertsen & Olufsen A/S (G&O Maritime Group A/S)

The Board of Directors is of the opinion that Kristian V. Mørch possesses the following special competences: International management, expertise in the shipping and maritime sector, investment management, M&A, capital markets, restructuring and joint ventures.

As Kristian V. Mørch is part of the executive management of J. Lauritzen A/S, which is fully owned by Lauritzen Fonden, he is not considered independent under the Danish Recommendations on Corporate Governance.

according to the Recommendations on Corporate Governance.

Candidates proposed by the Board of Directors



Jill Lauritzen Melby (1958)

Board Member

Member of the Audit Committee

Joined the Board: 18 April 2001

Re-elected: 2002-2025

Period of office ends: 25 March 2026

Jill Lauritzen Melby has no managerial or executive positions in other companies.

The Board of Directors is of the opinion that Jill Lauritzen Melby possesses the following special competences: Expertise in financial control.

Due to family relations to the Company's principal shareholder, Lauritzen Fonden, Jill Lauritzen Melby cannot be considered independent according to the Danish Recommendations on Corporate Governance.



Anders Gøtzsche (1967)

Board Member

Chair of the Audit Committee

Position: Executive Vice President and CFO, VELUX A/S

Joined the Board: 19 March 2018

Re-elected: 2019-2025

Period of office ends: 25 March 2026

Chair: Rosborg Møbler A/S

The Board of Directors is of the opinion that Anders Gøtzsche possesses the following special competences: International management and board experience, expertise in finance and accounting as well as M&A.

Candidates proposed by the Board of Directors



Dirk Reich (1963)

Board Member

Member of the Audit Committee, Nomination and Remuneration Committees

Chair: Log-hub AG, R+R Holding AG.

Board member: Die Schweizerische Post AG, K2 mobility GmbH.

Joined the Board: 1 July 2019

Re-elected: 2020-2025

Period of office ends: 25 March 2026

The Board of Directors is of the opinion that Dirk Reich possesses the following special competences: International management and board experience, as well as expertise in international logistics activities.



Minna Aila (1966)

Board Member

Chair of the Nomination and Remuneration Committees

Position: Executive Vice President, Corporate Affairs & Brand, Konecranes

Joined the Board: 23 March 2022

Minna Aila has no additional managerial or executive positions in other companies.

Re-elected: 2023-2025

Period of office ends: 25 March 2026

The Board of Directors is of the opinion that Minna Aila possesses the following special competences: International management, as well as expertise in sustainability, public affairs, branding, and communication.