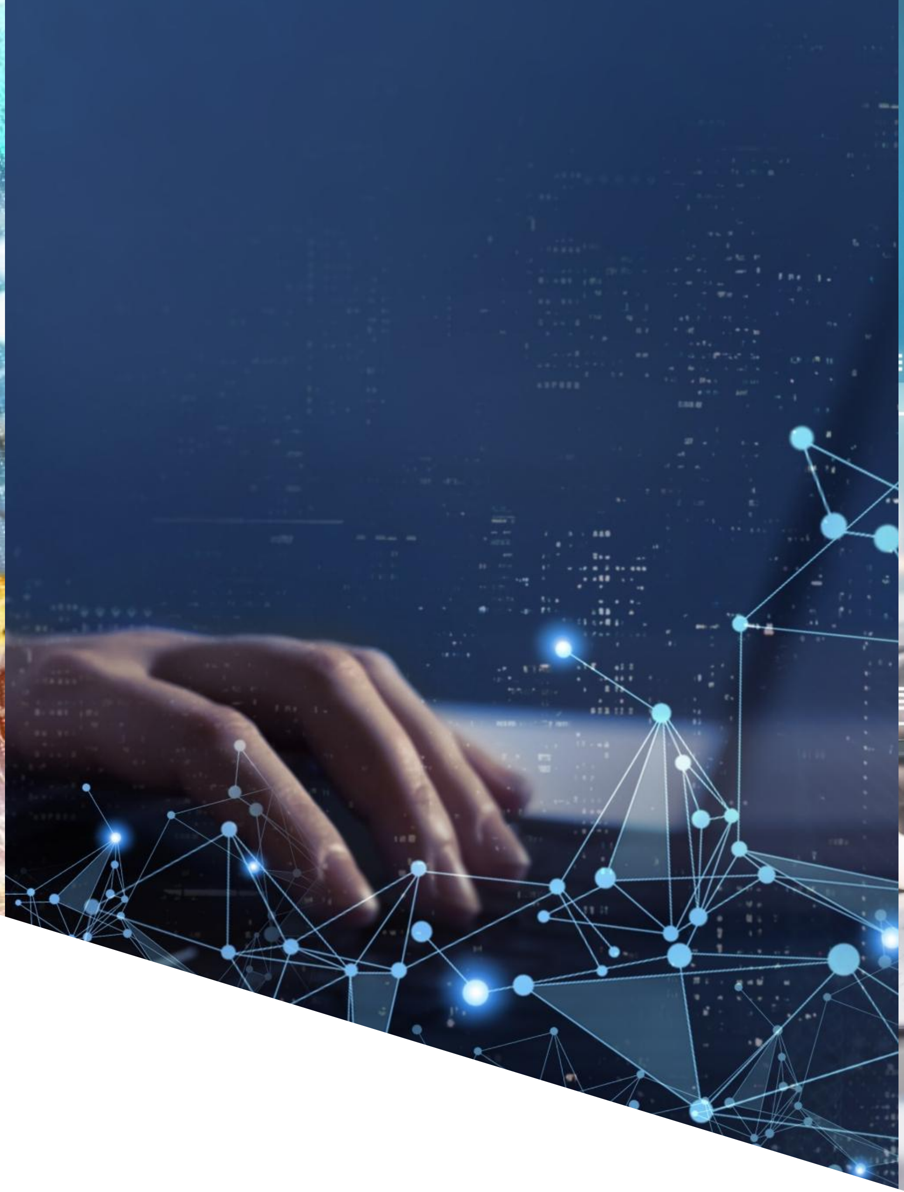


RESULTS FOR H1 2026

SOGECLAIR

H1 2026 KEY FIGURES

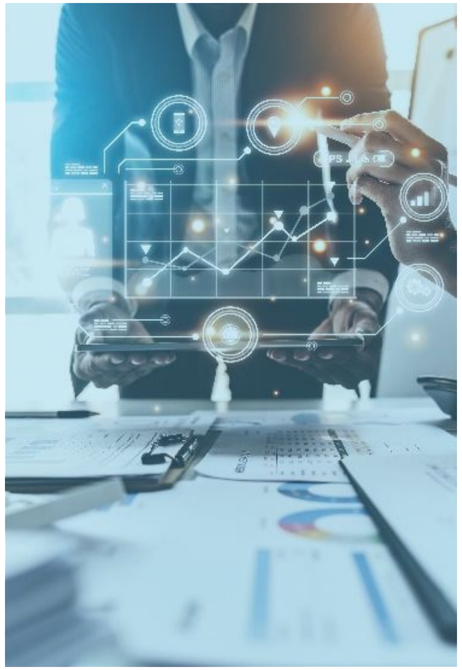
€78.1M
TURNOVER

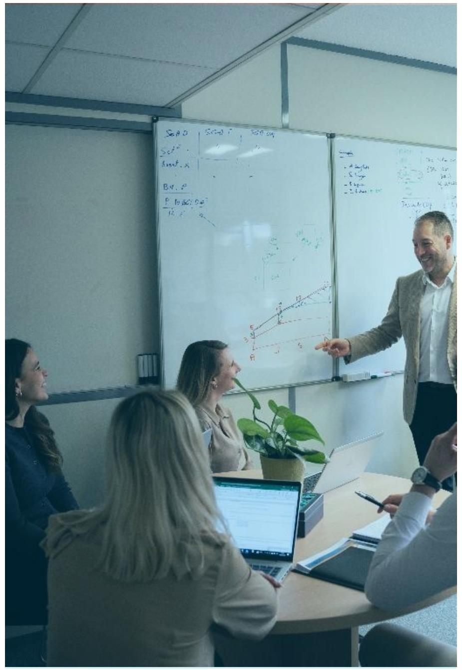
€6.2M
EBITDA

64
YEARS OF EXPERIENCE

20
SITES

1 270
EMPLOYEES





THEY TRUST US

AVIATION

- AIRBUS
- BOMBARDIER
- CAE
- Collins Aerospace
- DASSAULT AVIATION
- Gulfstream
- LEONARDO
- Positive Aviation – We Protect What Is Dear

DEFENSE

- DGA
- KNDS
- MBDA MISSILE SYSTEMS
- MINISTÈRE DES ARMÉES
- NAVAL GROUP
- SAFRAN
- THALES

RAIL

- BOMBARDIER TRANSPORTATION
- OVERGROUND
- 上海地铁 Shanghai Metro
- B
- SNCF
- stm
- TACOMA RAIL – TACOMA PUBLIC UTILITIES

AUTOMOTIVE

- BMW
- DASSAULT SYSTEMES
- RENAULT
- rexroth – A Bosch Company
- STELLANTIS
- VW

SPACE

- AIRBUS DEFENCE & SPACE
- arianespace – arianeGROUP
- cnes
- esa
- maiaspace

ACHIEVEMENTS FOR H1 2026

FINANCE

- Turnover: €78.1M (-3.1% vs H1 2025 / -0.5% at constant exchange rate)
- EBITDA improved to 7.9% of turnover, up by €1.1M compared with June 2025 (excluding the tax credit for research and development and capitalized R&D costs, which were not recognized in the half-year results).
- The improvement in EBITDA and WCR (working capital requirements) has had a direct impact on cash flow from operating activities, increasing it by €3.2M compared with June 2025.

HUMAN RESOURCES

- Structural strengthening: appointment of a new Vice-President at Aircraft Interiors, promotion of a Group Digital Transformation Director
- Supporting the transformation of the Engineering Business Unit
- Consolidation of expertise and skills at Group level, with training programs at the SOGECLAIR Academy tailored to these needs

OPERATIONS

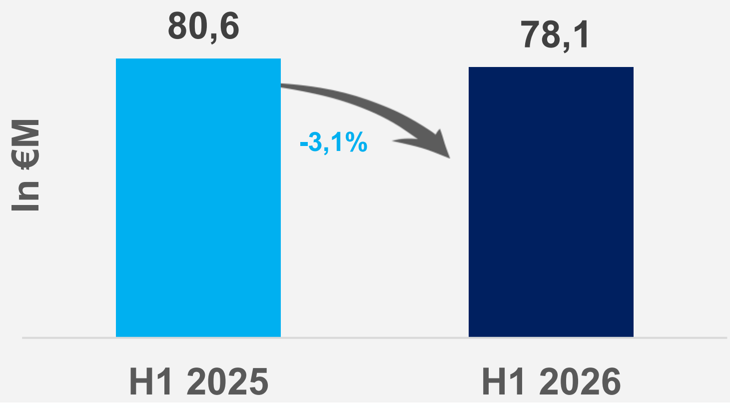
- Growth of the Equipment activities (+10.5% at constant exchange rate)
- Securing the ramp-up by strengthening industrial capacity and continuously improving production processes and capabilities
- Diversification of Aircraft Interiors products into the commercial aviation sector
- Structuring of the Rail Simulation activity (Sales Management and Programs)
- Continued commercial diversification in Engineering (Naval Group, Positive Aviation, etc.) and Solutions in the Defence sector (JCD, Sogitec)

DIGITALISATION
CYBER
CSR

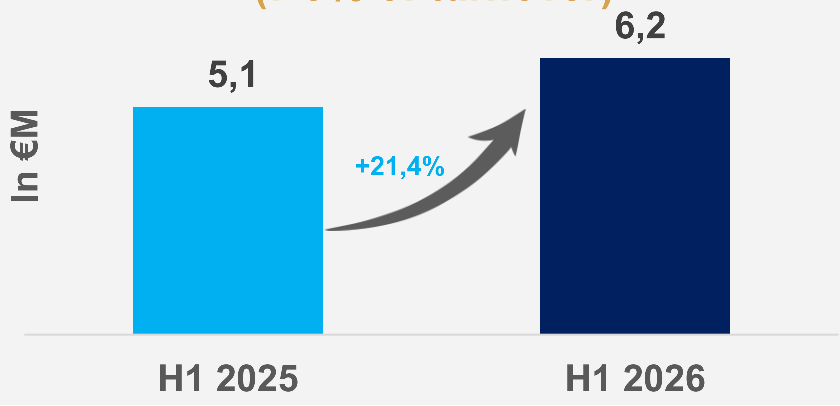
- Accelerating the Group's digital transformation
- Roll-out of the ERP system on simulated equipment and finalization of the new project management software (test phase launched)
- Strengthening cybersecurity and data protection, and preparing for ISO 27001 certification
- Continuing the CSR and ESG initiatives (publication of the non-financial report / finalization of the Group's carbon footprint assessment / improvement in the Ecovadis score)

KEY FIGURES
EXCLUDING CAPITALIZED R&D AND CIR (ACCOUNTED FOR H2)

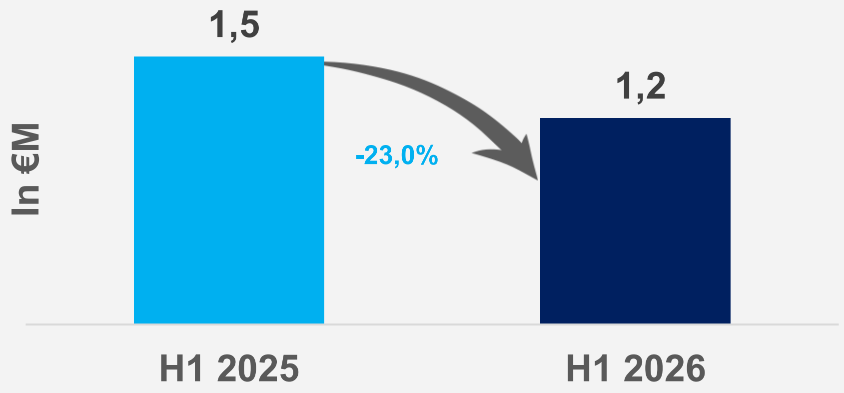
H1 2026 TURNOVER: €78.1M DOWN BY 3.1%



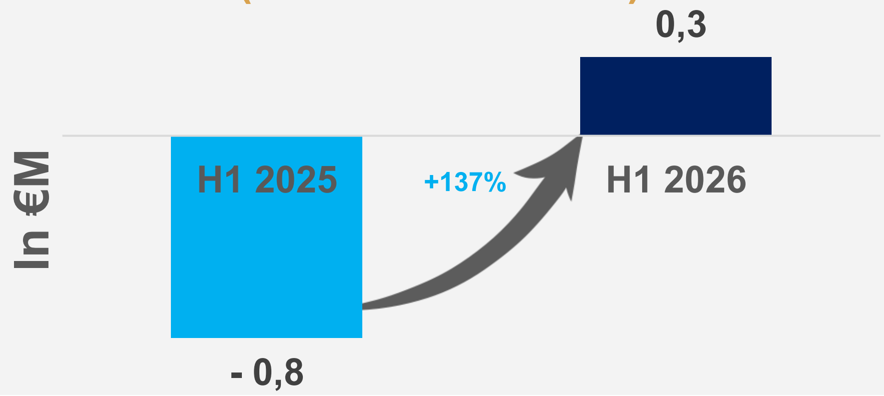
EBITDA at €6.2M (7.9% of turnover)



OPERATING INCOME at €1.2M (1.5% of turnover)



NET RESULT at €0.3M (0.4% of turnover)



KEY FIGURES

FINANCIAL DEBT AND GEARING

€ millions	H1 2026	Gearing	2025	H1 2025
Total Shareholders' equity	**63,2**	**-**	**67,0**	**59,1**
Bank debt (w/o IFRS16)	16,2	-	17,7	19,1
Qualified pre-payments	0,5	-	0,7	0,8
Cash available	21,7	-	23,2	14,3
Net debt (w/o IFRS16)	**-4,9**	**-7,75%**	**-4,7**	**5,6**
IFRS 16	7,7	-	7,8	7,0
Total restated net debt	**2,8**	**4,38%**	**3,1**	**12,6**

Any differences are due to rounding

TO NOTE

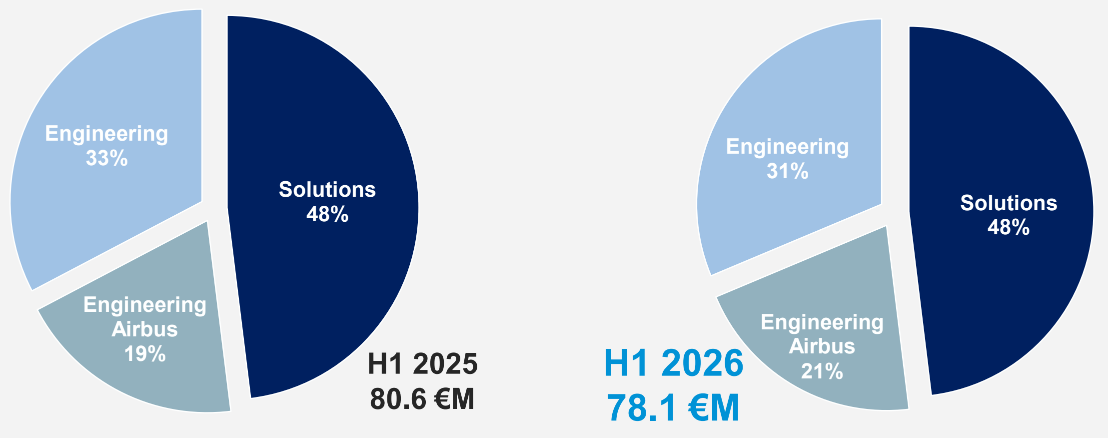
- NEW DEBT EXCLUDING IFRS16:
  IMPROVING VS H1 2025 (10.5€M)
  STABLE VS DECEMBER 2025
- WCR AT 63 DAYS
  DECRESING BY 7 DAYS VS DECEMBER 2025: **-3.5€M**
- UNMOBILIZED CUSTOMER ACCOUNT: **29.0 €M**
- DIVIDENDS PAID IN 2026: **3.7 €M**
- **GEARING AT 4,38%**
  A SIGNIFICANT IMPROVING VS H1 2025 OF 17 POINTS
  IMPROVING VS DECEMBER 2025 OF 0.29 POINTS

IN SYNTHESIS
H1 2026 ACCOUNTS

in K€	H1 2026	H1 2025	Variation 2026-2025
Turnover	78 062	80 579	- 2 517
EBITDA	6 166	5 081	+ 1 086
Operating Income	1 189	1 544	- 355
Net Result	**321**	**-820**	**+ 1 141**
Total restated net debt	**2 771**	**12 627**	**- 9 856**
Net debt (w/o IFRS16, incl. Social debts)	**-4 898**	**5 640**	**- 10 538**

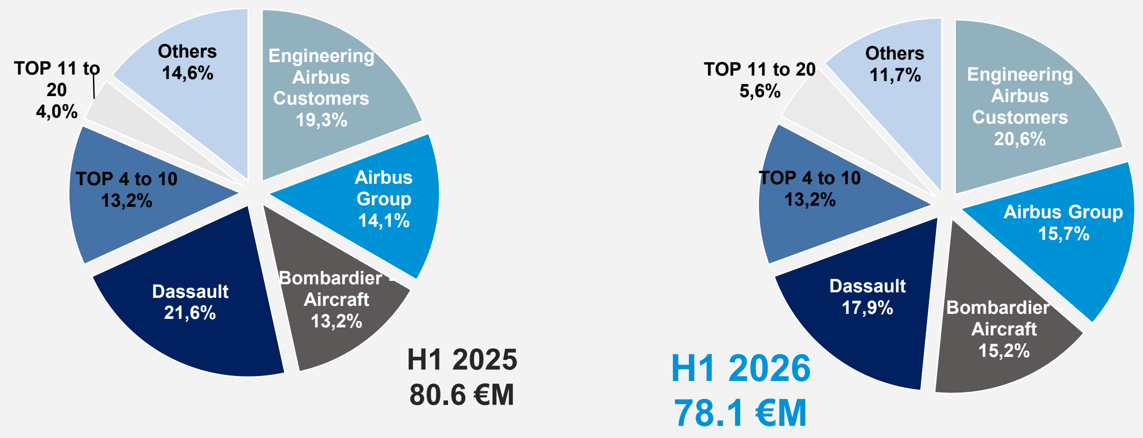
TURNOVER

BY ACTIVITY



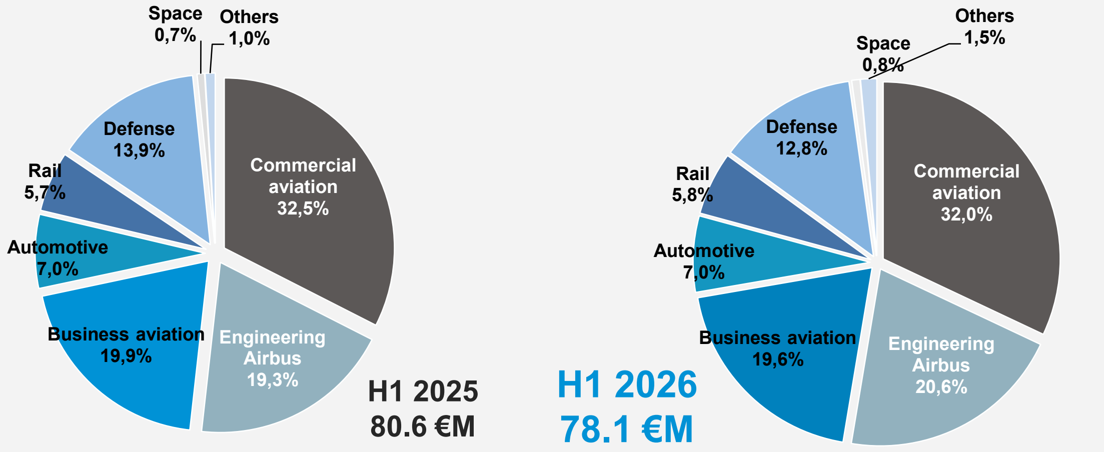
BU ENGINEERING: RESILIENCE AND A PROMISING DIVERSIFICATION
BU SOLUTIONS: A HALF-YEAR DRIVEN BY EQUIPMENTS

BY CUSTOMER



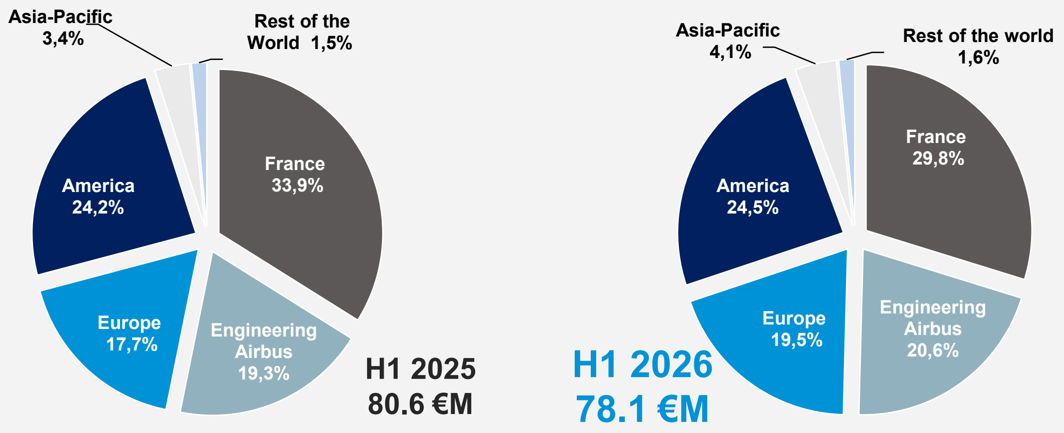
THE TURNOVER FROM OUR TOP 3 CUSTOMERS REMAINS STABLE

BY SECTOR



THE BREAKDOWN OF TURNOVER BY SECTOR REMAINS STABLE WHILE WAITING FOR THE COMPLETION OF THE DISPOSAL

BY GEOGRAPHICAL AREA OF OUR CUSTOMERS



FRANCE REMAINS THE FIRST AREA

SOGECLAIR TURNOVER AND RESULTS
BY GEOGRAPHICAL AREA

EUROPE / AFRICA

€ millions	H1 2026	H1 2025
Turnover	56 996	59 329
EBITDA	-228	2 415
Operating Income	-2 691	18

> Turnover fell by €2.3 million, mainly due to the Business Aviation Engineering activities in Europe, which had a significant impact on operating profit and consequently affected the profitability of the Europe/Africa region.

> The thermoplastics business, despite an increase in deliveries and the implementation of the production improvement plan, was adversely affected by exchange rate movements (compared with H1 2025).

> The rail business remained stable over the period. The roll-out of the strategic plan and commercial initiatives has led to a significant increase in the order book, with initial effects in H2 that will be confirmed over the 2027 financial year.

> The automotive business remains sluggish against a backdrop of a declining sector.

AMERICA

€ millions	H1 2026	H1 2025
Turnover	19 055	18 841
EBITDA	3 570	1 056
Operating Income	3 026	1 105

> A significant improvement in profitability in the America region (EBITDA up €2.5M compared with H1 2025), driven by turnover growth and optimization measures implemented in procurement and production.

> Continued investment in R&D for new Aircraft Interiors products.

ASIA-PACIFIC

€ millions	H1 2026	H1 2025
Turnover	2 008	2 406
EBITDA	143	15
Operating Income	-127	-252

> Business activity in India has fallen slightly (-€0.4M), with the focus shifting towards intra-group activities.

> Investment in India continues, with a focus on developing the teams' skills, leading to improved profitability (EBITDA up €0.1M compared with H1 2025).

Differences are due to rounding.

The holding company generated EBITDA of €2.7M and operating income of €1.0M, growing compared with H1 2025 (+€1.1M and +€0.3M).

GROUP PERSPECTIVES

> Although the Group is entering the second half of the year with mixed prospects across its various business lines, it remains confident about the medium-term future thanks to its positioning in growth markets

> Within the Engineering BU, the decline in activity observed in the Business Aviation sector in Europe is expected to continue pending the launch of new programmes. North America, and Canada in particular, continues to show favorable momentum.

The ramp-up of diversification initiatives, particularly in the Defence and Commercial Aviation sectors, as well as its positioning with strategic customers, enables the Group to remain confident in its strategy.

> Within the Solutions Business Unit, the outlook remains positive.

The Simulation business will benefit from a stronger order book in the second half of the year. The measures taken as part of operational and commercial improvements will also begin to bear fruit over the coming financial years for rail simulation.

The Equipment activities continues to grow, driven in particular by diversification into the Defence sector. The thermoplastic composites activities are performing well thanks to its strong market positioning (ramp-up of Airbus programmes) and commercial development with new customers. The Group has reorganized its structure and invested to best support these ramp-ups.

Similarly, the product diversification presented by Sogeclair at the AIX trade fair in Hamburg is proving successful and offers new prospects. To support this development, Sogeclair Aircraft Interiors will move into a new building, which will enable it to verticalize more industrial resources with the aim of meeting identified future needs.

> Against this backdrop, SOGECLAIR will continue to pursue its growth objectives whilst benefiting from the effects of the digitalization and performance improvement initiatives launched over recent semesters.

The updated Ambition 2030 strategic plan will be presented in October.

> In line with the announcement of 5 August 2026, the finalisation of the sale of the Engineering business dedicated to Airbus (representing 20% of turnover), expected in Q4, will lead to a change in the Group's reporting scope. This disposal will strengthen SOGECLAIR's balance sheet and enable it to continue its growth, both organically (through investments, digitalisation, talent, etc.) and through acquisitions.

OUR VALUES

TRUST
AND TEAM SPIRIT

PERFORMANCE
AND INNOVATION

RESPONSIBILITY AND
COMMITMENT

FAIRNESS AND ETHICS
IN BUSINESS

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SOGECLAIR SA

APPENDIX

APPENDIX 1: CONSOLIDATED INCOME STATEMENT

INCOME STATEMENT (in K€)	H1 2026	H1 2025	Var. 2025 2026
Turnover	78 062	80 579	-3,1%
Other operating income	507	1 162	-56,3%
Purchases consumed and production stocked	-30 351	-33 349	-9,0%
Employee expenses	-41 450	-41 721	-0,7%
Taxes and duties	-392	-337	16,3%
Amortisation and depreciation charges	-4 374	-3 603	21,4%
Other expenses	-210	-1 253	-83,2%
Current Operating result	**1 792**	**1 477**	**21,3%**
Profit on disposal of fixed assets	25	87	-71,2%
Exceptional reversals	0	0	-
Exceptional depreciations	-63	-20	211,2%
Other current operating income and expenses	-557	0	122412,5%
Operating result before income from equity method affiliates	**1 197**	**1 543**	**-22,4%**
Operating result	**1 189**	**1 544**	**-23,0%**
Income from cash and cash equivalents	270	-1 126	-124,0%
Cost of gross financial debt	-539	-585	-7,8%
Cost of net financial debt	**-269**	**-1 711**	**-84,3%**
Other financial incomes and expenses	**75**	**20**	**275,8%**
Profit before taxes	**996**	**-146**	**-780,6%**
Income tax	-676	-674	0,3%
Consolidated net profit	**321**	**-820**	**-139,1%**
Attributable to Group share	782	-284	-375,7%
Attributable to Non-controlling interests	-461	-536	-14,0%

APPENDIX 2: CONSOLIDATED BALANCE SHEET - ASSETS

ASSETS (in K€)	H1 2026	H1 2025	2025
Goodwill	12 223	12 315	12 286
Net intangible assets	8 345	8 436	8 692
Net tangible assets	10 411	9 695	11 335
Investments in associates and joint ventures	257	270	265
Financial assets	2 790	2 747	2 732
Deferred tax assets	8 989	8 043	8 252
Non-current assets	**43 015**	**41 505**	**43 561**
Inventories	12 523	15 307	13 269
Trade receivables	40 256	46 881	45 385
Other receivables	24 123	22 783	22 945
Cash and cash equivalents	21 886	15 884	23 177
Current assets	**98 788**	**100 855**	**104 775**
TOTAL ASSETS	**141 803**	**142 360**	**148 337**

APPENDIX 3: CONSOLIDATED BALANCE SHEET - LIABILITIES

LIABILITIES (in K€)	H1 2026	H1 2025	2025
Share capital	3 205	3 205	3 205
Share premium	8 924	8 924	8 924
Own shares	-939	-939	-939
Reserves and accrued profits	37 630	34 126	40 312
Group share	**48 819**	**45 316**	**51 501**
Non-controlling interests	14 412	13 780	15 469
Total Shareholders' equity	**63 231**	**59 095**	**66 971**
Non-current provisions	3 850	3 519	3 815
Non current qualified pre-payments	25	55	34
Other financial liabilities	17 993	18 460	18 567
Other non current debt	0	149	0
Other liabilities	2	227	2
Deferred taxes	154	0	12
Non current liabilities	**22 024**	**22 410**	**22 430**
Current qualified pre-payments	460	711	711
Current part of non-current financial liabilities	5 970	7 728	6 987
Other financial liabilities	208	1 550	10
Current provisions	541	328	573
Trade payables	16 717	16 199	16 447
Social and tax liabilities	23 980	22 636	24 250
Other current liabilities	8 657	11 684	9 943
Current liabilities	**56 547**	**60 854**	**58 936**
TOTAL EQUITY LIABILITIES	**141 803**	**142 360**	**148 337**

APPENDIX 4: CONSOLIDATED ANALYSIS BY GEOGRAPHIC AREA

	Europe-Africa	America	Asia-Pacific	Holding	GROUP
INCOME STATEMENT by Geographical Area (in K€)	**H1 2026**	**H1 2026**	**H1 2026**	**H1 2026**	**H1 2026**
Turnover	56 996	19 055	2 008	3	78 062
Other operating income	231	219	49	8	507
Purchases consumed and production stocked	-22 684	-5 574	-891	-1 202	-30 351
Employee expenses	-29 242	-8 983	-1 547	-1 678	-41 450
Taxes and duties	-352	-2	0	-38	-392
Amortisation and depreciation charges	-2 475	-548	-207	-1 144	-4 374
Other expenses	-5 178	-1 146	524	5 589	-210
Current Operating result	**-2 703**	**3 022**	**-64**	**1 538**	**1 792**
Profit on disposal of fixed assets	20	5	0	0	25
Exceptional reversals	0	0	0	0	0
Exceptional depreciations	0	0	-63	0	-63
Other current operating income and expenses	0	-1	0	-556	-557
Operating result before income from equity method affiliates	**-2 683**	**3 026**	**-127**	**982**	**1 197**
Share of net profit/(loss) from associates and joint ventures	-8	0	0	0	-8
Operating result	**-2 691**	**3 026**	**-127**	**982**	**1 189**

THE PERFORMANCE PRESENTED ABOVE CORRESPONDS
TO THE LOCATION OF OUR SUBSIDIARY BY GEOGRAPHICAL AREA.

APPENDIX 5: CONSOLIDATED ANALYSIS BY SECTOR

INCOME STATEMENT by Sector (in K€)	2025 Engineering	2025 Solutions	2025 Holding	2025 GROUP
Turnover	40 546	37 514	3	78 062
Other operating income	60	440	8	507
Purchases consumed and production stocked	-11 356	-17 793	-1 202	-30 351
Employee expenses	-22 786	-16 986	-1 678	-41 450
Taxes and duties	-165	-189	-38	-392
Amortisation and depreciation charges	-630	-2 601	-1 144	-4 374
Other expenses	-2 271	-3 528	5 589	-210
Current Operating result	**3 398**	**-3 143**	**1 538**	**1 792**
Profit on disposal of fixed assets	24	1		25
Reversal of extraordinary depreciations				
Extraordinary depreciations		-63		-63
Other current operating income and expenses	-2		-556	-557
Operating result before income from equity method affiliates	**3 420**	**-3 205**	**982**	**1 197**
Share of net profit/(loss) from associates and joint ventures		-8		-8
Operating result	**3 420**	**-3 213**	**982**	**1 189**

APPENDIX 6: CASH FLOW STATEMENT

CONSOLIDATED CASHFLOW STATEMENT (in K€)	H1 2026	H1 2025	2025
Consolidated net profit (including minority interests)	**321**	**-820**	**6 836**
+/- Depreciation, amortisation and provisions (excluding current assets) [(3)]	4 284	3 947	8 644
-/+ Unrealised gains and losses related to fair value movements	-15	-15	-30
+/- Income and expenses related to stock options and employee benefits		46	
-/+ Profit / loss on disposal of assets and others [(4)]	33	-95	-124
-/+ Dilution profits and losses	-24	-515	-273
+/- Share of net profit/(loss) from associates and joint ventures	8	-1	4
+/- Other products without treasury impact [(2) / (5)]	-441	388	-1 686
Cash flow from operations after cost of net financial debt and tax	**4 141**	**2 935**	**13 372**
+ Cost of net financial debt (excluding non-cash items) [(1)]	542	613	1 361
+/- Tax expense (including deferred tax)	676	674	1 414
Self-financing capacity before net finance costs and tax (A)	**5 359**	**4 221**	**16 147**
- Tax paid (B)	-790	-651	-1 734
+/- Variation in working capital requirements (C)	2 978	752	4 341
= NET CASH FLOW FROM OPERATING ACTIVITIES (D) = (A + B + C)	**7 546**	**4 322**	**18 754**
- Acquisition-related disbursements on tangible and intangible assets [(2)]	-1 208	-947	-2 235
+ Disposal-related proceeds on tangible and intangible assets	25	234	265
+/- Acquisition of companies, net of cash acquired	24		-
+ Interest received		-	-
+/- Variation in loans and advances granted	-106	319	330
+ Investment grants received			6
= NET CASH FLOW FROM INVESTING ACTIVITIES (E)	**-1 265**	**-395**	**-1 633**
-/+ Buyback and sale of own shares		20	20
- Dividends and interim dividends paid	-3 662	-3 383	-3 532
- paid to the parent company shareholders	*-3 071*	*-2 933*	*-2 933*
- paid to the integrated company minority interests	*-591*	*-449*	*-598*
+ Increase in loans	806	580	2 161
- Repayment of borrowings and lease liabilities	-4 309	-5 435	-10 339
- Net finance costs (including lease liabilities)	-646	-608	-1 406
-/+ Other financial costs			
= NET CASHFLOWS FROM FINANCING AND CAPITAL ACTIVITIES (F)	**-7 810**	**-8 826**	**-13 096**
+/- Impact of changes in foreign exchange rates on cash and cash equivalents (G)	40	-302	-393
= NET CHANGE IN CASH AND CASH EQUIVALENTS (D + E + F + G)	**-1 489**	**-5 201**	**3 632**

(1) Net borrowing cost= gross borrowing cost+ net income from marketable securities

(2) Impact of the self-constructed assets and the IFRS16 disposal : no cash-flow impact