

# Participation notification by BlackRock Inc.

### Brussels, Belgium - September 23, 2024 - 8:30 CEST

According to Belgian transparency legislation (Law of May 2, 2007), BlackRock Inc. (12 Throgmorton Avenue, London EC2N 2DL, UK) recently sent Syensqo the following transparency notifications indicating that it crossed the threshold of 3%. Here is the summary of the moves:

Date on which the threshold was crossed	Voting rights after the transaction	Equivalent financial instruments after the transaction	Total	
September 17, 2024	3.02%	0.79%	3.81%	

The latest notification, dated **September 18, 2024**, contains the following information:

- Reason for the notification: Acquisition or disposal of voting securities or voting rights
- Notified by: BlackRock Inc : A parent undertaking or a controlling person
- Date on which the threshold is crossed: **September 17, 2024**
- Threshold of direct voting rights crossed: 3% upwards
- Denominator: 105,876,417
- Additional information: The disclosure obligation arose due to voting rights attached to shares for BlackRock, Inc. going **above** 3%.
- Persons subject to the notification requirement:

Name	Address (for legal entities)
BlackRock, Inc.	50 Hudson Yards, New York, NY, 10001, U.S.A.
BlackRock (Singapore) Limited	20 Anson Road #18-01, Singapore, 79912, Singapore
BlackRock Advisors (UK) Limited	12 Throgmorton Avenue, London, EC2N 2DL, U.K.
BlackRock Advisors, LLC	50 Hudson Yards, New York, NY, 10001, U.S.A.
BlackRock Asset Management Canada Limited	161 Bay Street, Suite 2500, Toronto, Ontario, M5J 2S1, Canada
BlackRock Asset Management Deutschland AG	Lenbachplatz 1 1st Floor, Munich, 80333-MN3, Germany
BlackRock Asset Management North Asia Limited	15/F, 16/F, 17/F Citibank Tower & 17/F ICBC Tower, 3 Garden Road, Central, Hong Kong
BlackRock Financial Management, Inc.	50 Hudson Yards, New York, NY, 10001, U.S.A.
BlackRock Fund Advisors	400 Howard Street, San Francisco, CA, 94105, U.S.A.
BlackRock Institutional Trust Company, National Association	400 Howard Street, San Francisco, CA, 94105, U.S.A.
BlackRock Investment Management (Australia) Limited	Level 37 Chifley Tower, 2 Chifley Square, Sydney NSW 2000, Australia
BlackRock Investment Management (UK) Limited	12 Throgmorton Avenue, London, EC2N 2DL, U.K.
BlackRock Investment Management, LLC	1 University Square Drive, Princeton, NJ, 8540, U.S.A.
BlackRock Japan Co., Ltd.	1-8-3 Marunouchi Chiyoda-ku, Trust Tower Main, Tokyo, 100-8217, Japan
Aperio Group, LLC	3 Harbor Dr Suite 204, Sausalito, CA 94965, U.S.A.

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## Notified details

A) Voting rights	Previous notification	After the transaction				
	# of voting rights	# of voti	ng rights	% of voting rights		
Holders of voting rights		Linked to securities	Not linked to the securities	Linked to securities	Not linked to the securities	
BlackRock, Inc.	0	0		0.00%		
BlackRock (Singapore) Limited	1,854	43,890		0.04%		
BlackRock Advisors (UK) Limited	75,839	117,982		0.11%		
BlackRock Advisors, LLC	118,612	118,612		0.11%		
BlackRock Asset Management Canada Limited	47,737	7,773		0.01%		
BlackRock Asset Management Deutschland AG	278,025	280,242		0.26%		
BlackRock Asset Management North Asia Limited	2,356	2,356		0.00%		
BlackRock Financial Management, Inc.	54,233	43,056		0.04%		
BlackRock Fund Advisors	1,089,627	1,127,549		1.06%		
BlackRock Institutional Trust Company, National Association	915,435	909,540		0.86%		
BlackRock Investment Management (Australia) Limited	20,052	20,052		0.02%		
BlackRock Investment Management (UK) Limited	86,797	95,137		0.09%		
BlackRock Investment Management, LLC	257,213	262,314		0.25%		
BlackRock Japan Co., Ltd.	144,329	142,212		0.13%		
Aperio Group, LLC	26,017	26,016		0.02%		
Subtotal	3,118,127	3,196,731		3.02%		
TOTAL		3,196,731	0	3.02%	0.00%	

Start with "groups" of holders. Add subtotals with  $\Sigma$ , and then finish with the persons who are "alone". For groups, start with the ultimate controlling natural person or legal entity.

The totals, subtotals and % will be updated once you have clicked on <CALCULATE>.

B) Equivalent financial instruments	After the transaction					
Holders of equivalent financial instruments	Type of financial instrument	Expiration date	Exercise period or date	# of voting rights that may be acquired if the instrument is exercised	% of voting rights	Settlement
BlackRock (Singapore) Limited	Securities Lent			7,666	0.01%	physical
BlackRock Advisors (UK) Limited	Securities Lent			561,372	0.53%	physical
BlackRock Asset Management Canada Limited	Securities Lent			39,969	0.04%	physical
BlackRock Fund Advisors	Securities Lent			98,274	0.09%	physical
BlackRock Investment Management (UK) Limited	Securities Lent			107,678	0.10%	physical
BlackRock Investment Management, LLC	Securities Lent			2,642	0.00%	physical
BlackRock Advisors, LLC	Contract Difference			7,375	0.01%	cash
BlackRock Financial Management, Inc.	Contract Difference			758	0.00%	cash
BlackRock Institutional Trust Company, National Association	Contract Difference			1,562	0.00%	cash
BlackRock Investment Management (UK) Limited	Contract Difference			1,246	0.00%	cash
BlackRock Investment Management, LLC	Contract Difference			4,837	0.00%	cash
	TOTAL			833,379	0.79%	
The totals will be updated once you have clicked on <calculate></calculate>						
	TOTAL (A & B)			# of voting rights	% of voting rights	
·			CALCULATE	4,030,110	3.81%	

Transparency notifications and the full chain of controlled undertakings through which the holding is effectively held is available on the <u>Investor Relations Section</u> of Syensqo's website.

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#### Contacts

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Syensqo is a science company developing groundbreaking solutions that enhance the way we live, work, travel and play. Inspired by the scientific councils which Ernest Solvay initiated in 1911, we bring great minds together to push the limits of science and innovation for the benefit of our customers, with a diverse, global team of more than 13,000 associates.

Our solutions contribute to safer, cleaner, and more sustainable products found in homes, food and consumer goods, planes, cars, batteries, smart devices and health care applications. Our innovation power enables us to deliver on the ambition of a circular economy and explore breakthrough technologies that advance humanity.

#### Investor Relations sources

- Earnings materials
- Strategy
- Share information
- Credit information
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