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Agenda

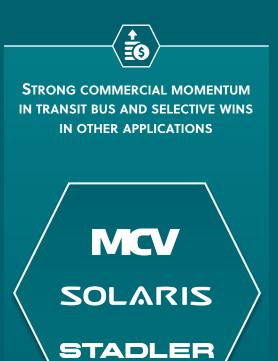


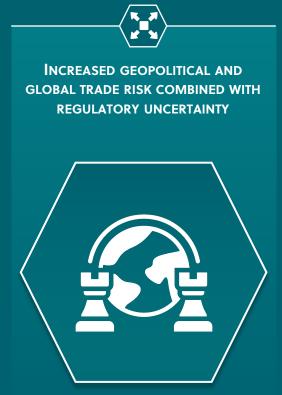


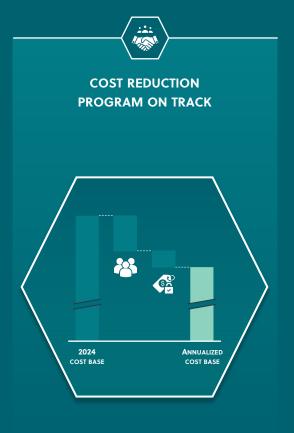


Key developments in Q1 2025 and after the balance sheet date









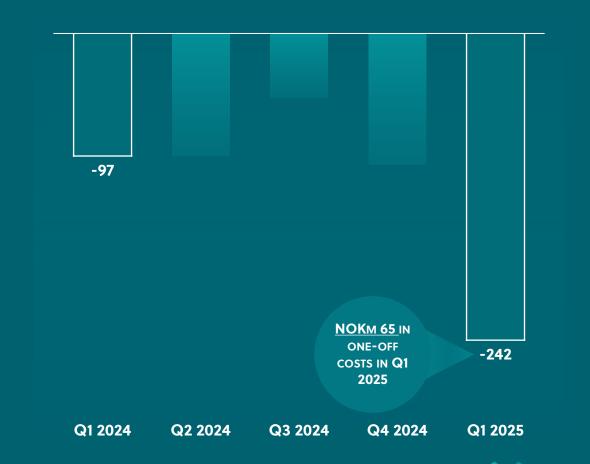


Lower activity in hydrogen infrastructure and hydrogen trucking in the quarter

Q1 2025 VS. Q1 2024 REVENUE DEVELOPMENT

Q1 2025 VS. Q1 2024 EBITDA DEVELOPMENT

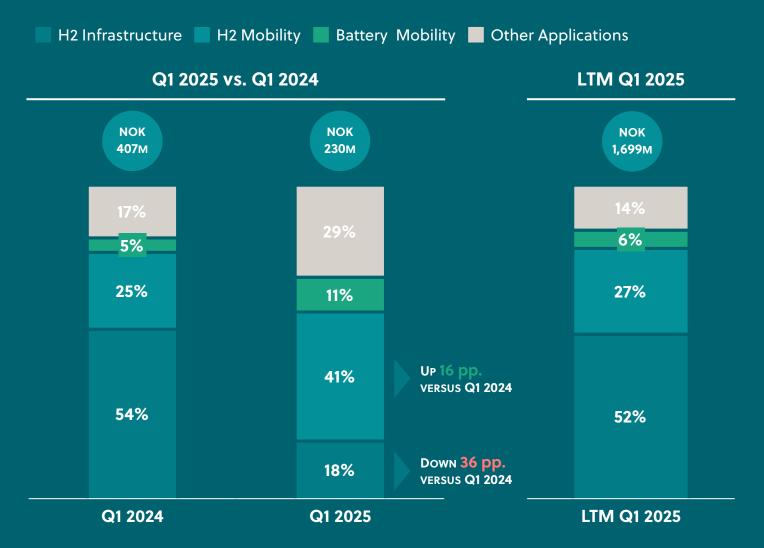






Significant year-over-year shift in revenue mix in Q1 2025

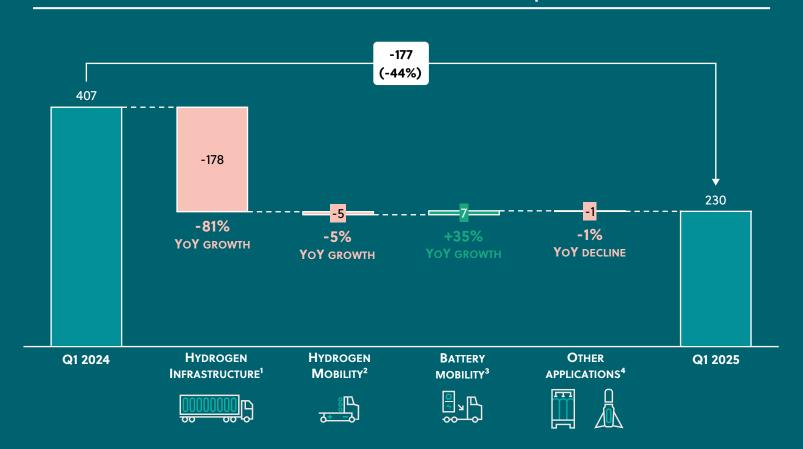




- Share of revenue from hydrogen infrastructure business significantly down due to decline in hydrogen distribution in the quarter
- Increased share of hydrogen mobility driven mainly by continued strong demand of hydrogen transit bus applications, offset by lower volumes in hydrogen heavy-duty trucking
- Battery mobility positively impacted by shipment of trucks to Hino in the quarter

Lower activity in hydrogen infrastructure and mobility in Q1 2025

Q1 2025 YEAR-OVER-YEAR REVENUE BRIDGE | NOKM



- Significantly lower activity in the hydrogen infrastructure business, driven primarily by lower volumes of hydrogen distribution units in the quarter
- Lower activity in hydrogen heavy-duty partly offset by continued strong commercial momentum in transit bus in the quarter
- Revenue from battery electric mobility is mostly made up of delivery of Tern RC8 battery electric trucks to Hino
- Stable year-over-year activity in industrial gas and aerospace



Hexagon Purus extends framework agreement with Solaris

SOLARIS "AT A GLANCE"

Leading European manufacturer of city buses

 #1 supplier of hydrogen buses in Europe with over 60% market share in the hydrogen bus segment

FRAMEWORK AGREEMENT

- Supply of hydrogen fuel storage systems
- Multi-year supply agreement until 2028
- Production will be out of Hexagon Purus' facility in Kassel (Germany)



HYDROGEN



Hexagon Purus signs multi-year agreement with Stadler

STADLER "AT A GLANCE"

- A Swiss manufacturer of railway rolling stock
- Portfolio include amongst other high-speed trains, intercity trains, regional and suburban trains as well as alternative drive solutions such as hydrogen train model (FLIRT H2)

SUPPLY AGREEMENT

- Supply of hydrogen fuel storage systems
- Multi-year supply agreement for rail applications in California
- Production will be out of Hexagon Purus' facility in Kassel (Germany)



Gradually ramping up dealer and customer activity for the Tern RC8 Truck





TRUCKS DELIVERED TO HINO DEALERS IN

CALIFORNIA FOR CUSTOMER DEMOS DURING 2025



CURRENT DEALERS SIGNED UP FOR THE TERN TRUCK IN CALIFORNIA











PLANNED DEMOS WITH BLUE-CHIP FLEET CUSTOMERS



Revenue visibility varies between applications

DEGREE OF FORWARD VISIBILITY OF CUSTOMER DEMAND FOR 2025



HYDROGEN TRANSIT BUS



Continued strong commercial momentum driven by local and municipal adoption of public zero emission transportation



INDUSTRIAL GAS & AEROSPACE





Stable and recurring customer demand for (i) industrial gas bundles for transporting air gases for industrial applications and (ii) onboard storage in space applications; attractive growth opportunities in aerospace applications



HYDROGEN DISTRIBUTION



Temporary dip in near-term demand on the back of customer specific delay in (i) new green hydrogen projects and (ii) commissioning of rapidly growing Type 4 distribution trailer fleet



BATTERY ELECTRIC TRUCKING



Slower ramp-up curve on the back of weakened near-term market outlook and demand visibility following shift in policy from the new US administration



HYDROGEN ELECTRIC TRUCKING



Limited near-term forward demand visibility on the back of (i) push-out of hydrogen trucking in both North America and Europe and; (ii) loss of main customer

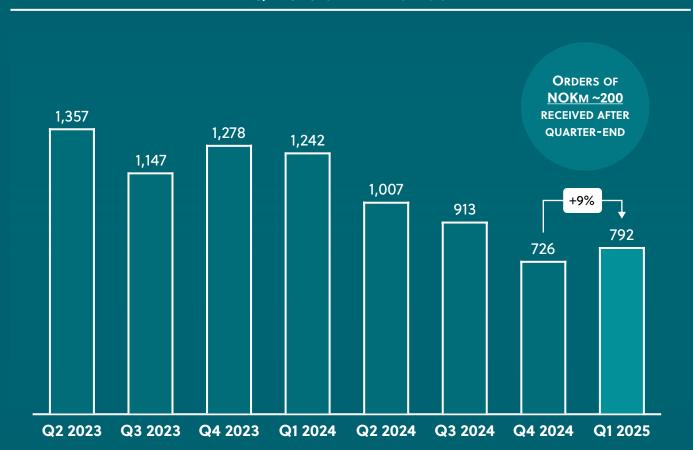


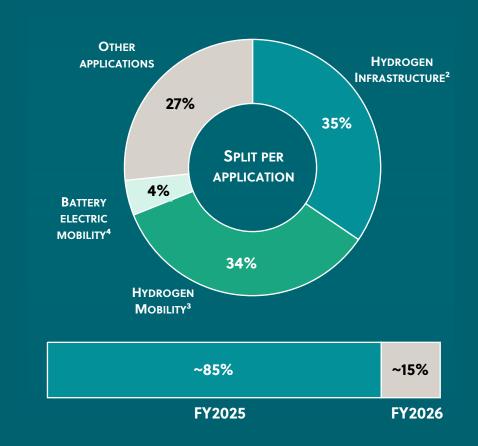
Sequential growth in order backlog

NOKm

Q1 2025 ORDER BACKLOG1

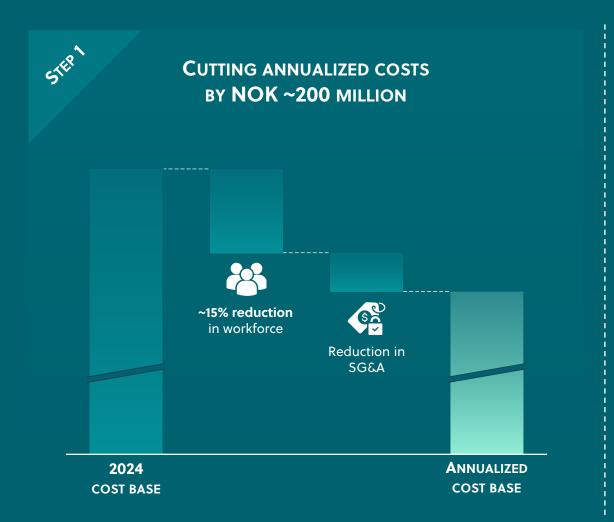








Reducing costs to lower the break-even point is a key priority







Cost reduction program on track with further cost measures targeted

TARGET AT LAUNCH



Reducing annualized costs with approximately NOK 200 million, including an approximate 15% reduction in workforce and reduced SG&A spend

STATUS PER Q1 2025



Workforce reduction executed according to plan and are on track with reducing SG&A spend

NEXT STEPS



Planning to further adjust operations within the hydrogen business and take additional cost measures to enable profitability at lower volumes



Preparing for local certification in China

STEPWISE PROCESS REQUIRED UNTIL FINAL CERTIFICATION IS IN PLACE FOR THE CHINESE MARKET

2024 2025 2026



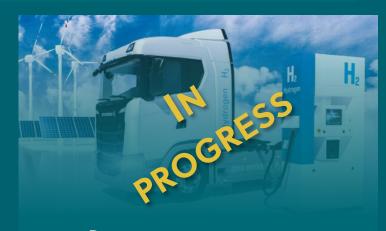
CONSTRUCTION COMPLETED

Completed construction of the jointventure cylinder and systems facilities in Shijiazhuang in 2024



IN-HOUSE CYLINDER PRODUCTION

Partly ramping-up the facility by producing a small volume of cylinders for in-house use for the European hydrogen infrastructure market



PRODUCTION AND SUPPLY TO THE CHINESE MARKET

Process for local certification in China initiated with expected approval in 2026





Group P&L | Q1 2025



Profit & Loss (NOK '000)	Q1 2025	Q1 2024	FY 2024	FY 2023	FY 2022
Total revenue	230,020	407,147	1,875,839	1,319,614	963,925
Cost of materials	146,579	220,589	1,081,574	776,841	588,525
Payroll and social security expenses	230,667	190,756	752,335	621,436	443,496
Other operating expenses	94,776	92,496	390,291	366,810	337,407
Total operating expenses	472,022	503,840	2,224,200	1,765,087	1,369,428
EBITDA	-242,002	-96,693	-348,361	-445,473	-405,503
Depreciation and amortization	62,375	44,392	562,213	149,785	95,089
EBIT	-304,377	-141,085	-910,575	-595,258	-500,592
Profit/loss from investments in associates	-2,601	-1,934	-35,722	-12,503	51,888
Finance income	17,170	36,099	100,032	103,673	37,356
Finance costs	97,449	60,400	365,404	187,223	29,550
Profit/loss before tax	-387,257	-167,320	-1,211,669	-691,310	-440,898
Tax expense	-2,298	-2,281	-9,277	-7,793	-9,380
Profit/loss after tax	-384,959	-165,039	-1,202,392	-683,517	-431,518
Ratios (% of total revenue)					
Cost of materials	64%	54%	58%	59%	61%
Payroll and social security expenses	100%	47%	40%	47%	46%
Other operating expenses	41%	23%	21%	28%	35%
EBITDA	(105%)	(24%)	(19%)	(34%)	(42%)

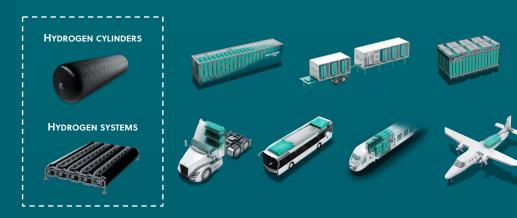
- Revenue down 44% YoY in Q1 2025, driven mainly by significantly lower activity in hydrogen infrastructure and hydrogen heavy-duty mobility
- Revenue decline partly offset by higher activity for hydrogen transit bus and vehicle deliveries of Tern RC8 to Hino
- Cost of materials ratio influenced by product mix and non-recurring items
- EBITDA margin of -105% in Q1 2025, a significant decline compared to Q1 2024 margin (-24%)
- Non-recurring items impacting EBITDA in Q1 2025 was NOK 65 million, whereof NOK 43 million is restructuring costs





HMI BUSINESS IN BRIEF

- Hydrogen cylinders and systems manufacturing and assembly in Europe (Kassel and Weeze, Germany) and the US (Westminster, Maryland). Includes the Company's industrial gas and aerospace business
- Main drivers of growth has been hydrogen infrastructure solutions and hydrogen mobility
- Business unit led by Dr. Michael Kleschinski, Executive Vice President, based in Kassel, Germany





SELECTION OF KEY CUSTOMERS































Hydrogen Mobility & Infrastructure (HMI) financial results

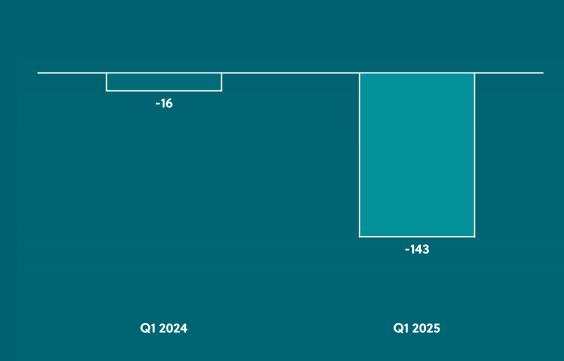


REVENUE | NOKM

Hydrogen Infrastructure Hydrogen Mobility Other -47% 388 68 (17%) 100 (26%) 204 67 (33%) 95 (46%) 42 (21%) Q1 2024 Q1 2025

- Revenue down 47% YoY in Q1 2025, driven mainly by significant lower activity in hydrogen infrastructure and hydrogen heavy-duty trucking
- Continued high activity in hydrogen transit bus partly offsetting the lower activity in hydrogen heavy-duty trucking in the quarter
- Stable activity for industrial gas and aerospace in the first quarter

EBITDA | NOKM



- EBITDA margin of -70% in Q1 2025, a significant decline compared to Q1 2024 margin (-4%)
- Profitability in the quarter negatively impacted by significantly lower revenue and less favourable product mix
- Restructuring costs (NOK 38m) related to cost cuts and bad debt expense (NOK 16m) related to two insolvent customers recognized in the quarter

Battery Systems and Vehicle Integration (BVI)

BVI BUSINESS IN BRIEF

- Battery systems production (Kelowna, Canada) and complete vehicle integration of battery electric and fuel cell electric vehicles (Dallas and Ontario, US) for the North American market
- Complete suite of key components developed in-house required for electrification of heavy-duty trucking
- Business unit led by Todd Sloan, Executive Vice President, based in Kelowna, Canada



BATTERY ELECTRIC HEAVY-DUTY TRUCKS

FUEL CELL ELECTRIC HEAVY-DUTY TRUCKS







SELECTION OF KEY CUSTOMERS







Battery Systems & Vehicle Integration (BVI) financial results

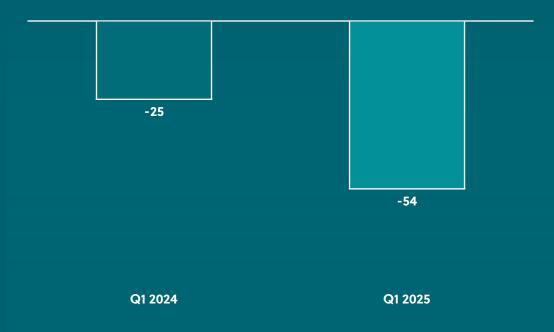


REVENUE | NOKM

Q1 2024 Q1 2025

- The year-over-year revenue growth was mainly driven by vehicle deliveries of the Tern RC8 to Hino as well as delivery of battery systems to Toyota Motors North America
- Revenue in Q1 2024 was mainly made up of an extraordinary payment from an OEM customer for design and engineering services

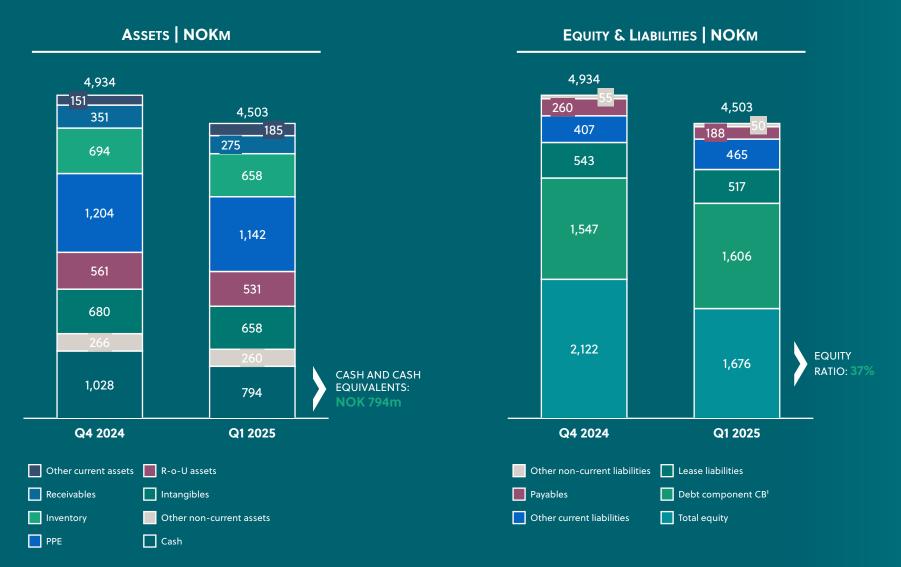
EBITDA | NOKM



• EBITDA in Q1 2025 includes approximately NOK 10m of non-recurring costs, of which NOK 4m is restructuring costs and the remainder relates to inventory impairment

Group balance sheet | Q1 2025





- NOK strengthened against USD and EUR in Q1 2025, translating to lower balance sheet values in NOK terms
- Working capital release of NOK 45 million in the quarter
- Cash stood at NOK 794m at the end of Q1 2025

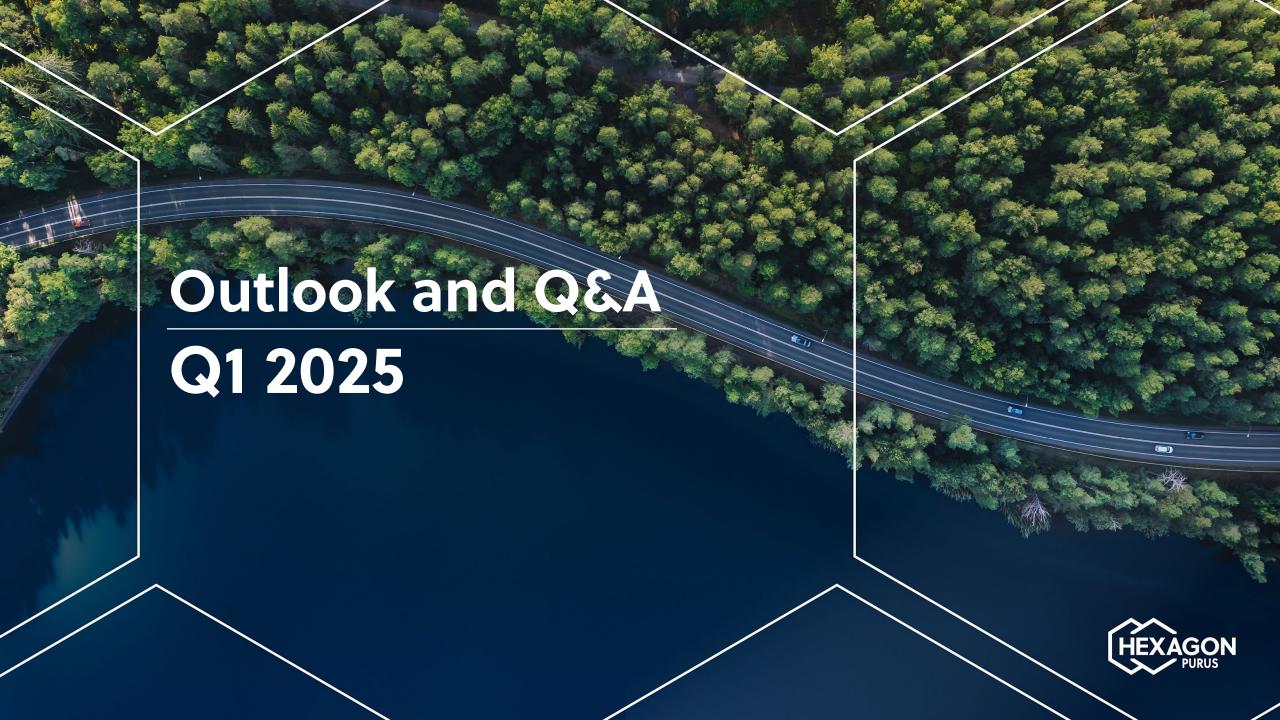




NOKm



- Release of working capital positively impacts operating cash flow
- Limited CAPEX compared to previous quarters



Outlook impacted by limited near-term demand visibility

HYDROGEN MOBILITY & INFRASTRUCTURE



HYDROGEN MOBILITY

Commercial momentum for hydrogen transit bus in Europe is expected to remain strong following high activity in Q1 2025

ACTIVITY EXPECTED TO REMAIN STRONG FOR FULL-YEAR 2025



HYDROGEN INFRASTRUCTURE

Incoming orders picked up in Q1 2025 and the activity is expected to increase in the second half of 2025

FULL-YEAR 2025 REVENUE EXPECTED TO BE SIGNIFICANTLY DOWN VERSUS 2024

BATTERY SYSTEMS & VEHICLE INTEGRATION



BATTERY MOBILITY

Increased activity expected towards second half of 2025 despite challenging market environment causing slower ramp-up

REVENUE EXPECTED TO GROW YEAR-OVER-YEAR FOR THE FULL YEAR 2025



Key focus areas for 2025







CONTINUE BUSINESS PORTFOLIO REVIEW



EXTEND CASH RUNWAY WITH

KEY PRIORITY OF MAKING

CURRENT CASH LAST UNTIL

EBITDA AND CASH BREAK EVEN

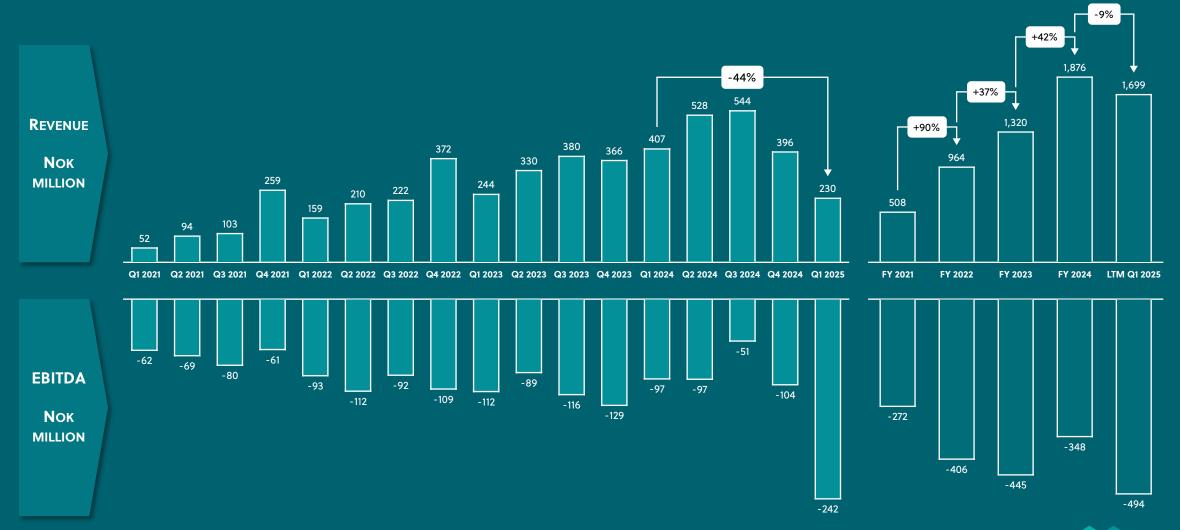




APPENDIX



Quarterly Group revenue and EBITDA development





Financial statements | Group P&L

Profit & Loss (NOK '000)	Q1 2025	Q1 2024	FY 2024	FY 2023	FY 2022
Revenue from contracts with customers	229,630	405,360	1,843,525	1,311,811	959,205
Other operating revenue	391	1,787	32,314	7,803	4,720
Total revenue	230,020	407,147	1,875,839	1,319,614	963,925
Cost of materials	146,579	220,589	1,081,574	776,841	588,525
Payroll and social security expenses	230,667	190,756	752,335	621,436	443,496
Other operating expenses	94,776	92,496	390,291	366,810	337,407
Total operating expenses	472,022	503,840	2,224,200	1,765,087	1,369,428
EBITDA	-242,002	-96,693	-348,361	-445,473	-405,503
Depreciation and amortization	62,375	44,392	562,213	149,785	95,089
EBIT	-304,377	-141,085	-910,575	-595,258	-500,592
Profit/loss from investments in associates	-2,601	-1,934	-35,722	-12,503	51,888
Finance income	17,170	36,099	100,032	103,673	37,356
Finance costs	97,449	60,400	365,404	187,223	29,550
Profit/loss before tax	-387,257	-167,320	-1,211,669	-691,310	-440,898
Tax expense	-2,298	-2,281	-9,277	-7,793	-9,380
Profit/loss after tax	-384,959	-165,039	-1,202,392	-683,517	-431,518



Financial statements | Segments P&L

Segment Profit & Loss (NOK '000)	Q1 2025	Q1 2024	FY 2024	FY 2023
Hydrogen Mobility & Infrastructure (HMI)				
Revenue from contracts with customers	203,715	386,009	1,780,382	1,268,493
Other operating revenue	112	1,536	2,073	6,396
Total revenue	203,828	387,545	1,782,455	1,274,889
Total operating expenses	346,831	403,181	1,794,311	1,368,936
Operating profit before depreciation (EBITDA)	-143,003	-15,636	-11,856	-94,047
Depreciation and impairment	39,908	33,790	389,782	124,126
Operating profit (EBIT)	-182,911	-49,426	-401,638	-218,173
Battery Systems & Vehicle Integration (BVI)				
Revenue from contracts with customers	25,468	18,882	62,519	30,817
Other operating revenue	0	0	34,820	9,564
Total revenue	25,468	18,882	97,339	40,381
Total operating expenses	79,632	44,153	236,468	180,100
Operating profit before depreciation (EBITDA)	-54,164	-25,271	-139,129	-139,719
Depreciation and impairment	19,049	9,329	44,230	21,282
Operating profit (EBIT)	-73,213	-34,600	-183,359	-161,001
Other & Eliminations				
Revenue from contracts with customers	447	468	623	12,500
Other operating revenue	278	252	-4,578	-8,156
Total revenue	725	720	-3,955	4,344
Total operating expenses	45,560	56,506	193,421	216,051
Operating profit before depreciation (EBITDA)	-44,835	-55,786	-197,376	-211,707
Depreciation and impairment	3,419	1,273	128,202	4,376
Operating profit (EBIT)	-48,253	-57,059	-325,578	-216,083



Financial statements | Group Balance sheet

Balance sheet (NOK '000)	Q1 2025	Q1 2024	FY 2024	FY 2023
Property, plant and equipment	1,142,250	978,546	1,203,777	867,212
Right-of-use assets	530,533	567,483	561,162	544,765
Intangible assets	657,622	863,013	679,534	841,672
Investment in associates and joint ventures	25,048	53,157	22,968	50,143
Non-current financial assets	110,403	136,057	110,403	129,651
Non-current assets	124,363	34,921	132,150	33,767
Total non-current assets	2,590,219	2,633,177	2,709,993	2,467,210
Inventories	658,047	577,091	694,062	481,695
Trade receivables	275,347	359,431	351,432	274,974
Contract assets (accrued revenue)	0	10,959	0	11,168
Other current assets	185,313	286,332	150,561	230,474
Cash and short-term deposits	793,598	965,161	1,027,732	307,485
Total current assets	1,912,305	2,198,974	2,223,787	1,305,797
Total assets	4,502,524	4,832,151	4,933,780	3,773,007
Issued capital and share premium	2,339,868	1,209,131	2,339,868	1,369,987
Other equity	-772,566	719,818	-324,373	427,681
Equity attributable to equity holders of the parent	1,567,301	1,928,949	2,015,495	1,797,668
Non-controlling interests	108,599	156,346	106,301	121,459
Total equity	1,675,901	2,085,295	2,121,795	1,919,127
Interest-bearing loans and borrowings	1,627,737	1,407,788	1,569,251	596,482
Lease liabilities	517,052	541,552	542,842	518,138
Net employee defined benefit liabilities	935	1,855	1,696	1,717
Deferred tax liabilities	27,782	37,797	31,131	38,510
Total non-current liabilities	2,173,506	1,988,992	2,144,920	1,154,848
Trade and other payables	188,492	243,071	260,153	220,457
Contract liabilities	163,725	244,146	159,179	196,327
Interest-bearing loans and borrowings	2,319	2,829	3,346	2,317
Lease liabilities, short term	47,305	46,330	49,994	39,930
Income tax payable	0	541	346	509
Other current financial liabilities	0	44,212	0	42,539
Other current liabilities	184,388	102,042	124,611	131,171
Provisions	66,887	74,693	69,435	65,782
Total current liabilities	653,116	757,863	667,064	699,032
Total liabilities	2,826,622	2,746,855	2,811,984	1,853,880
Total equity and liabilities	4,502,524	4,832,151	4,933,780	3,773,007



Financial statements | Group Cash flow

Cash Flow (NOK '000)	Q1 2025	Q1 2024	FY 2024	FY 2023	FY 2022
Profit before tax	-387,257	-167,320	-1,211,669	-691,310	-440,898
Depreciation, amortisation and impairment	62,375	44,392	562,213	149,785	95,089
Net interest expense	60,659	45,760	225,450	13,236	4,501
Changes in net working capital	44,985	-109,210	-288,032	-248,922	70,318
Other adjustments to operating cash flows	36,562	-54,003	29,720	64,295	-54,322
Net cash flow from operating activities	-182,676	-240,381	-682,318	-712,916	-325,313
Purchase of property, plant, and equipment, net of proceeds from sale	-28,364	-100,452	-428,093	-442,644	-240,030
Purchase and development of intangible assets	-13,153	-4,040	-48,518	-39,628	-52,625
Cash paid related to acquistion of subsidiary, net of cash acquired	0	0	-42,539	-85,693	0
Investments in associated companies	-2,021	0	-4,502	-29,305	-41,481
Loans to associated companies	-0	-5,059	-32,589	-29,373	-11,989
Proceeds from sale of shares in associated companies	0	0	0	0	0
Interest received	8,306	6,376	20,967	29,564	8,111
Net cash flow from investing activities	-35,233	-103,175	-535,275	-597,079	-338,015
Net repayment (-) / proceeds (+) from interest bearing loans	-913	972,195	973,497	756,909	-11,731
Interest payments	-133	-403	-2,626	-20,539	-10,141
Repayment of lease liabilities (incl. interests)	-21,571	-18,933	-81,872	-51,798	-26,127
Net proceeds from share capital increase in parent company	0	0	964,258	473,982	593,866
Net proceeds from share capital increase in subsidiary	25,314	32,221	54,089	102,198	34,935
Net cash flow from financing activities	2,697	985,079	1,907,347	1,260,751	580,802
Net change in cash and cash equivalents	-215,212	641,523	689,754	-49,243	-82,525
Net currency exchange differences on cash	-18,921	16,154	30,492	-24,977	10,832
Cash and cash equivalents beginning of period	1,027,732	307,485	307,485	381,705	453,398
Cash and cash equivalents end of period	793,599	965,162	1,027,732	307,485	381,705



Investor relations information













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Top 20 shareholders

#	SHAREHOLDER	NUMBER OF SHARES HELD	% OF SHARES OUTSTANDING
1	HEXAGON COMPOSITES ASA	164,578,833	38.4 %
2	CLEARSTREAM BANKING S.A.	78,658,888	18.4 %
3	Sumitomo Mitsui Trust Bank (U.S.A)	58,978,293	13.8 %
4	MP PENSJON PK	12,986,489	3.0 %
5	FLAKK COMPOSITES AS	10,268,728	2.4 %
6	The Bank of New York Mellon SA/NV	8,882,657	2.1%
7	Citibank Europe plc	7,739,629	1.8 %
8	DNB Markets Aksjehandel/-analyse	5,876,633	1.4 %
9	Deutsche Bank Aktiengesellschaft	4,563,809	1.1 %
10	Nordnet Bank AB	3,859,650	0.9 %
11	The Bank of New York Mellon	2,697,287	0.6 %
12	The Bank of New York Mellon SA/NV	2,555,500	0.6 %
13	NØDINGEN AS	2,460,626	0.6 %
14	UBS Switzerland AG	1,658,000	0.4 %
15	Interactive Brokers LLC	1,636,932	0.4 %
16	Saxo Bank A/S	1,502,529	0.4 %
17	BNP Paribas	1,148,312	0.3 %
18	SKANDINAVISKA ENSKILDA BANKEN AB	1,135,482	0.3 %
19	REODOR AS	1,100,000	0.3 %
20	SIX SIS AG	1,088,944	0.3 %
	Top 20 shareholders	373,377,221	87.1 %
	Other shareholders	55,108,887	12.9 %
	Total number of shares outstanding	428,486,108	100.0 %



