

Results of 6 months

Financial statements prepared in accordance with the International Financial Reporting Standards adopted for application in the European Union.



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OPERATING RESULTS

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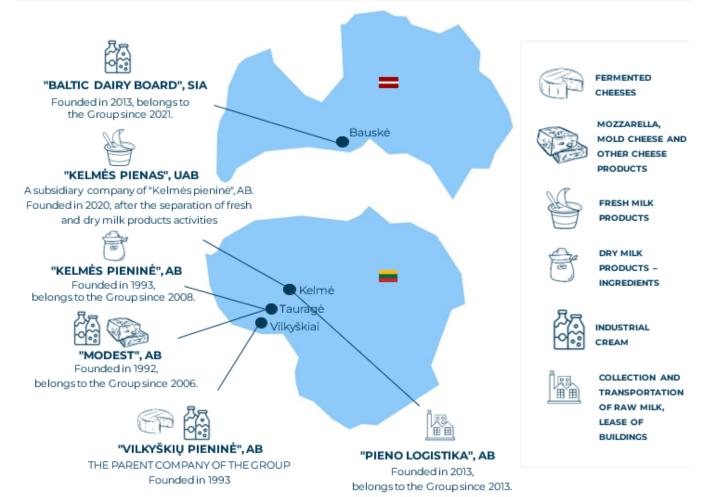


ABOUT VILVI GROUP

The main activity of VILVI Group is the production and sale of dairy products.

The Group consists of six companies (five factories) that produce:

- various cheeses and cheese products;
- industrial ceam;
- various fresh milk products (kefir, sour cream, yogurts, cottage cheese, glazed cottage cheese bars, etc.);
- dry milk and whey products (whey protein concentrate, whey permeate, skimmed milk powder, sweet whey powder, milk powder and proteins for athletes);
- ingredients of high added value dairy products.



The parent company has not established branches or representative offices.



OUR STRATEGY AND GOALS

Our goal is to be a leader in innovation in the dairy sector and to create maximum value from a drop of milk. We aim at making higher quality dairy products and ingredients more available around the world to give people more opportunities to enjoy them wherever they are.

All over the world, there are many places where people have limited access to quality dairy products, wholesome nutrition and taste experiences, while Lithuanians have been enjoying it for years. Based on our knowledge and the latest technologies, we offer solutions to countries and markets where the need for an affordable and authentic dairy experience is still very challenging. Our roots remain the basis of our success - lush meadows of the Nemunas, tasty and high-quality milk and the desire that as many people as possible can enjoy authentic experiences of dairy products.

Along with our products, we also share the belief that the opportunities provided to enjoy natural and wholesome foods contribute to the creation of a better world.

Our vision

We aim at making higher quality dairy products and ingredients more available around the world to give people more opportunities to enjoy them wherever they are.



Our goals

Sales of milk products in the nearest markets

Ingredients and product solutions for businesses worldwide

Search for innovation and new solutions

Our values

Responsibility and respect

Responsiveness to needs

Curiosity

Better than yesterday

Environment in which we operate

VILVI Group is an international market participant, therefore the business is affected by both the global environment and changes in it, as well as demand and the competitive environment in local markets.

Challenges in the regions of operation

We operate in Tauragė, Šiauliai and Bauska (LV) regions. Carrying out activities in the regions is favorable because we can be closer to each other, get to know and understand each other better. But we also face challenges when we are looking for new employees, especially highly qualified specialists. We constantly evaluate the problems of the operational regions, actively search for and find solutions for attracting employees.

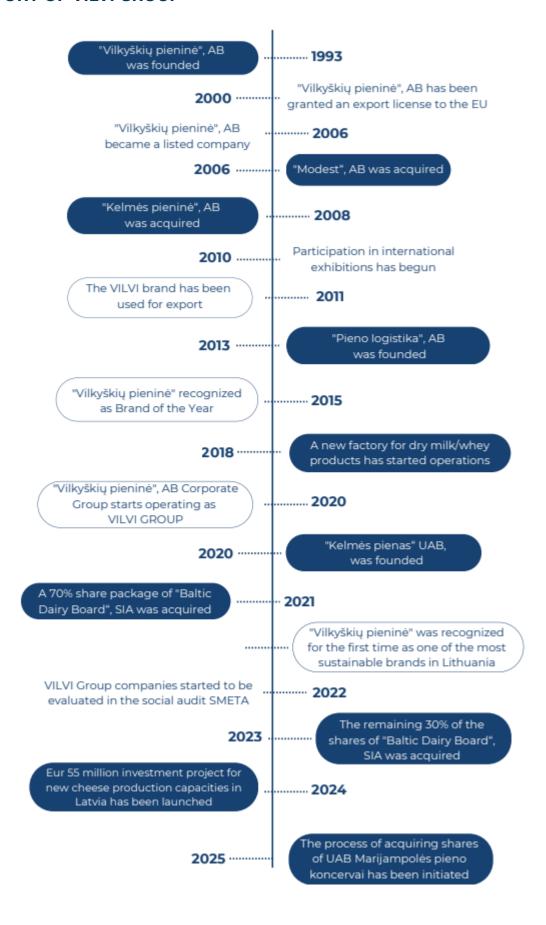
Climate change and adaptation challenges

In the European Union, great attention is paid to the Green Course, and ambitious climate change mitigation goals are set. The requirements for business are growing and changing very rapidly. This requires both a quick reaction and additional investments, which will only increase in the future. Essential challenges for VILVI Group:

- Environmental impact reduction goals;
- Assessment of climate change scenarios and adaptation to the possible impact on places of activity and the Group's activities;
- Climate change adaptation planning and management. In the short term, a lot of additional human and financial resources are required to respond to the changing regulation, but the largest part of the resources is planned in the long term, i.e. implementing a real change, increasing the efficiency and circularity of resource use, in order to switch to renewable energy.



SHORT HISTORY OF VILVI GROUP





SOLUTIONS FOR CUSTOMERS

Products and ingredients B2B

• Cheese and cheese products

Mozzarella/Cagliata/Tilsit/Gouda/Edam



Dry whey and milk products

Whey protein concentrate 80 (WPC80) / Whey permeate / Sweet whey powder / Skimmed milk powder/ milk powder/Lactose / Protein for athletes





• Industrial cream



Products with VILVI brands B2C



Solutions for business

 Special solutions according to customer needs



Private labels





IMPORTANT EVENTS IN 6 MONTHS OF 2025

VILVI Group cheese factory construction worth over EUR 55 million is nearing completion

The largest investment project of VILVI Group – the cheese factory in Bauska (Latvia) – is being implemented according to the planned schedule. The factory has been equipped with fully automated and the latest cheese production technologies. The installed equipment is energy efficient, ensuring sustainable thermal energy exchange and reduced electricity consumption.

The State Revenue Service of Latvia has included SIA "Baltic Dairy Board", owned by VILVI Group, in the A category list. This confirms that the company's operations meet the highest standards of transparency and responsible tax compliance.



Acquisition of claim rights and agreement on the acquisition of shares of *Marijampolės pieno konservai*, UAB by *Vilkyškių pieninė*, AB

Vilkyškių pieninė AB, a company of VILVI Group, entered into an assignment agreement with "Šiaulių bankas" AB, regarding the transfer of claim rights. These rights consist of outstanding obligations of *Marijampolės pieno konservai* UAB and *Lukšių pieninė* UAB to the bank. In May 2025, Vilkyškių pieninė AB signed a share purchase agreement with *Karpis* UAB regarding the acquisition of ordinary registered shares of *Marijampolės pieno konservai* UAB. Ownership rights to the shares will be transferred to Vilkyškių pieninė AB only after obtaining clearance for concentration from the Competition Council of the Republic of Lithuania and fulfilling other prescribed preconditions.

RSPO certificates granted to Vilkyškių pieninė AB and Kelmės pienas UAB

The RSPO certificate confirms that the palm oil contained in the companies' products is sourced responsibly, taking into account both environmental protection and working conditions of people in this sector.



Kelmės pienas, UAB celebrates its 100th anniversary

Kelmės pienas UAB, the only company within VILVI Group producing fresh dairy products, celebrated its 100th anniversary this year.

The company is an important part of the Group, producing more than 200 different product types. Sales of its products account for approximately 10% of the Group's total revenue, part of which is exported.

Participation of VILVI Group in "Gulfood 2025" exhibition

On 17–21 February, the Group's export team participated in the "Gulfood" food and beverage industry exhibition held in Dubai, United Arab Emirates.

Updated design and brand of "Murr..." glazed curd cheese bars

The "Vilkyškių" brand has been replaced by "VILVI", and the product line has been renamed "Vilkyškių Murr...". This marks the final stage of the rebranding of the "Vilkyškių" brand to "VILVI" in the fresh dairy products segment.



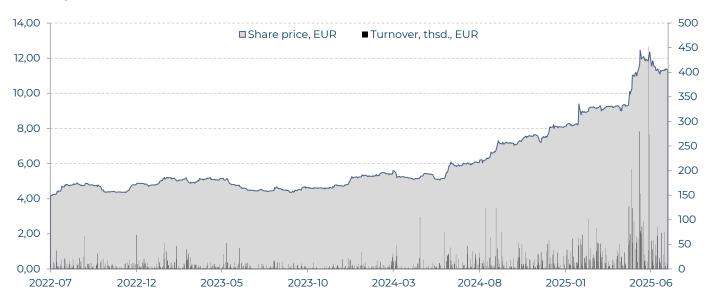


INFORMATION ON SHARES

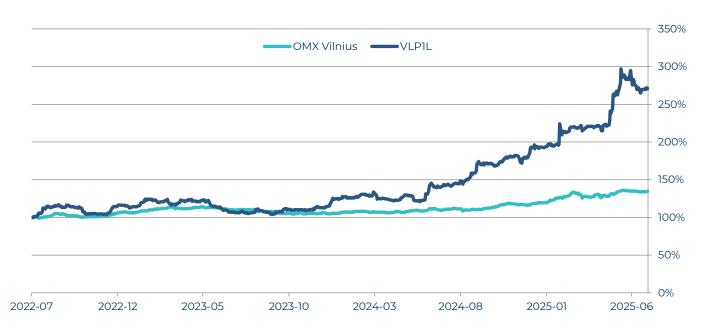
- The name of the securities is Vilkyškių pieninė AB ordinary registered shares.
- The number of securities admitted to trading is 11,943,000 units.
- The nominal value of one share is **EUR 0.29.**
- The securities issued by the company are included in the Official List of AB NASDAQ OMX Vilnius.
- Securities ISIN code LT0000127508, symbol VLP1L.
- The company's shares have been included in the trading list since 17 May 2006.

The securities of the company's subsidiaries are not publicly traded..

Vilkyškių pieninė AB share price change and turnover in 2022-2025.



Comparison of Vilkyškių pieninė AB share prices and Nasdaq OMX Vilnius, AB indices in 2022-2025.





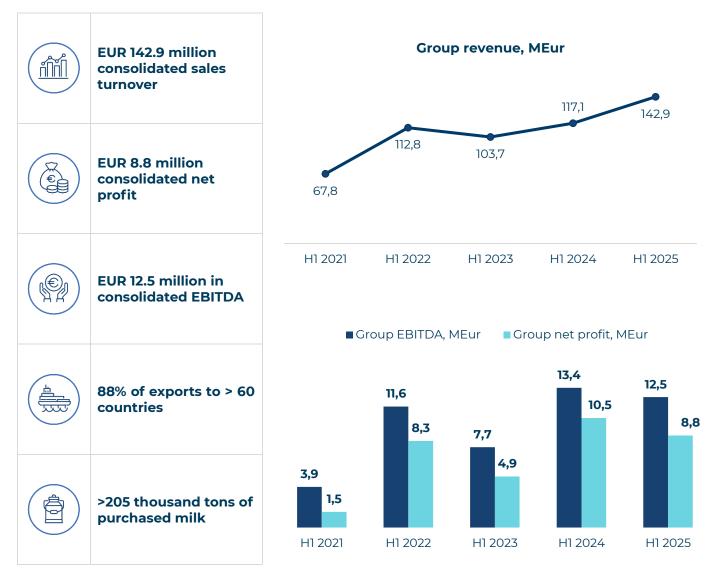
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OVERVIEW OF VILVI GROUP RESULTS H1 2025



In H1 2025, consolidated sales revenue increased by 22.0% compared to H1 2024. VILVI Group's consolidated net profit for 6 months of 2025 amounted to EUR 8.8 million and was 15.6% lowe than the same period in 2024. During the reporting period, the Group's EBITDA decreased by 6.4% and amounted to EUR 12.5 million.

See the comparison of other indicators of the Group in p. 11 respectively.



PERFORMANCE RESULTS OF VILVI GROUP

In addition to the main indicators defined and applied according to the International Financial Reporting Standards (IFRS), Vilkyškių pieninė AB also presents in its financial statements financial performance indicators not provided for by IFRS – alternative performance indicators (API), which, in the Company's assessment, are important and provide additional information to investors and other users of financial reporting. Alternative performance indicators should be treated as additional information prepared on the basis of IFRS.

Taking into account the guidelines published by the European Securities and Markets Authority on alternative performance indicators (ESMA/2015/1415), Vilkyškių pieninė AB presents comparative historical API data.

	H1 2023	H1 2024	H1 2025	Change in 2025/2024	Change in 2024/2023
Revenue, thousand EUR	103,720	117,090	142,854	22.0%	12.9%
Gross profit, thousand EUR	10,127	16,327	15,418	-5.6%	61.2%
Gross profit margin, %	9.8%	13.9%	10.8%	-3.1 p.p.	4.1 p.p.
EBITDA, thousand EUR	7,674	13,353	12,498	-6.4%	74.0%
EBITDA margin, %	7.4%	11.4%	8.7%	-2.7 p.p.	4.0 p.p.
Operating profit(EBIT), thousand EUR	5,570	11,145	9,862	-11.5%	100.1%
EBIT margin, %	5.4%	9.5%	6.9%	-2.6 p.p.	4.1 p.p.
Profit before tax (EBT), thousand EUR	4,890	10,402	9,219	-11.4%	112.7%
EBT margin, %	4.7%	8.9%	6.5%	-2.4 p.p.	4.2 p.p.
Net profit (loss), thousand EUR	4,909	10,455	8,826	-15.6%	113.0%
Net profit margin, %	4.7%	8.9%	6.2%	-2.7 p.p.	4.2 p.p.
Net profit per share, Eur	0.41	0.88	0.74	-15.9%	114.6%
The ratio of the share's market price and profit per share – P/E ratio	10.83	6.70	15.34	129.0%	-38.1%
Return on equity (ROE), %	9.7%	16.2%	11.4%	-4.8 p.p.	6.5 p.p.
Return on assets (ROA), %	5.2%	9.1%	5.8%	-3.3 p.p.	3.9 p.p.
Return on capital employed (ROCE), %	8.2%	11.4%	6.6%	-4.8 p.p.	3.2 p.p.
Debt ratio	0.44	0.44	0.52	18.2%	0.0%
Debt to equity ratio	0.38	0.45	0.71	57.8 %	18.4%
Liquidity ratio	1.60	1.71	2.16	26.3%	6.9%
Asset turnover	1.13	0.96	0.79	-17.7%	-15.0%
Capital to asset ratio	0.56	0.56	0.48	-14.3%	0.0%
Financial debts, thousand EUR	19,302	30,279	61,685	103.7%	56.9%
Net debt, thousand EUR	12,056	28,835	59,065	104.8%	139.2%
Net debt/EBITDA	0.78	1.08	1.81	67.6%	38.5%

p.p. - percentage points



343

429

MAIN RAW MATERIALS

RAW COW'S MILK

Milk price, EUR/t

Raw cow's milk is the main raw material for the products produced by Vilkyškių pieninė AB, Modest AB and Kelmės pienas UAB. According to the calculations of Vilkyškių pieninė AB, the Group occupies about 20% of the domestic market in terms of the amount of milk processed, the third place among producers, after Rokiškio sūris AB and Žemaitijos pienas AB.

In 2025, Group companies bought this raw material from Lithuanian, Estonian and Latvian milk suppliers.

Lithuania 53%		Latvia 31%			Estonia16%	
Over 47% of raw cow's milk was imported.						
	H1 2021	H1 2022	H1 2023	H1 2024	H1 2025	
Purchased basic indicators milk*, in tons	145,740	153,478	154,837	176,418	205,352	

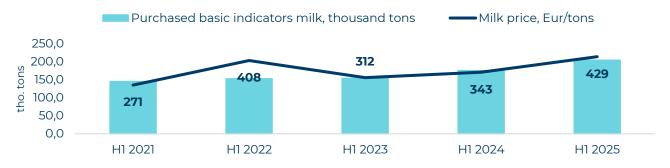
^{*}The purchased milk is recalculated into base terms using a coefficient calculated based on fat and protein content.

In the first half of 2025, 205.4 thousand tons of milk were purchased according to the basic indicators, which is 16.4% more than in 2024 same period. The price of milk in H1 2025 increased by 25.1% compared to H1 2024.

408

312

271



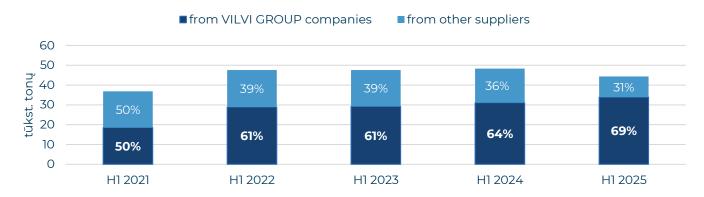
MILK WHEY

The main raw material of Kelmės pieninė AB needed in the production of dry milk products is WPC and whey permeate concentrates, which are obtained from whey by breaking it down and concentrating it. Whey is a secondary product left over from cheese production. Most of the raw materials are supplied by VILVI Group companies, the other part is purchased from suppliers in Latvia and Estonia.

	H1 2021	H1 2022	H1 2023	H1 2024	H1 2025
Purchased whey concentrates from VILVI GROUP companies, in tons	18,532	28,885	29,233	31,076	33,957
Purchased whey concentrates from other suppliers, in tons	18,278	18,660	18,345	17,248	10,377

In H1 2025, 44 thousand tons of whey concentrates were purchased, which is 8.3% less than in H1 2024.

Raw material purchased by Kelmės pieninė AB





VILVI GROUP OPERATING SEGMENTS

Operting segments:

- cheese, cheese products and other cheese, cheese products, cream, etc. produced by the Company and its subsidiaries;
- fresh milk products fresh dairy products produced by the subsidiary company (kefir, yogurts, sour cream, butter, curd products, etc.);
- dry milk products WPC, MPC, skimmed milk, permeate, whey and milk flour produced by subsidiaries;
- industrial cream induatrial cream produced by the Company and its subsidiaries.

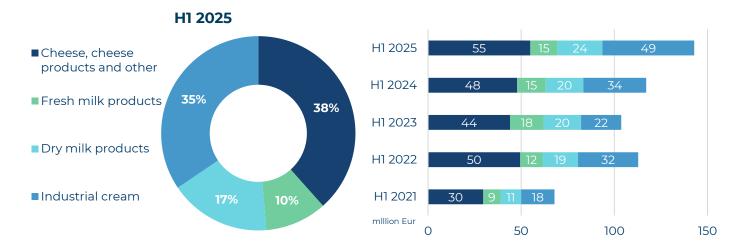
Volumes of VILVI Group's products for sale by segments, in tons:

	H1 2021	H1 2022	H1 2023	H1 2024	H1 2025	Change in 2025/2024	Change in 2024/2023
Cheese, cheese products and other	10,606	16,258	11,156	12,775	15,174	18.8%	14.5%
Fresh milk products	7,208	7,715	8,369	7,951	7,245	-8.9%	-5.0%
Dry milk products	10,324	10,838	10,877	11,134	11,642	4.6%	2.4%
Industrial cream	10,051	10,664	11,163	12,580	14,891	18.4%	12.7%

In the first half of 2025, the production of cheese and cheese products increased by 2.4 thousand tons compared to the previous year. The production of fresh milk products decreased by 8.9% compared H1 2024. During the first six months of 2025, the production of dry milk products grew by 4.6% or 500 tons compared to the same period in 2024. During the reporting period, industrial cream production increased by 18.4%.

VILVI GROUP income from main products by segments, thousand EUR:

	H1 2021	H1 2022	H1 2023	H1 2024	H1 2025	Change in 2025/2024	Change in 2024/2023
Cheese, cheese products and other	29,642	49,504	44,025	47,832	54,859	14.7%	8.6%
Fresh milk products	9,284	11,925	17,928	15,274	14,697	-3.8 %	-14.8%
Dry milk products	11,033	19,057	20,205	20,340	24,075	18.4%	0.7%
Industrial cream	17,876	32,338	21,562	33,644	49,223	46.3%	56.0%
Total	: 67,835	112,824	103,720	117,090	142,854	22.0%	12.9%



In the first half of 2025, the consolidated sales revenue of the VILVI Group was 22.0% higher compared to the same period in 2024. For further details, see page 14.

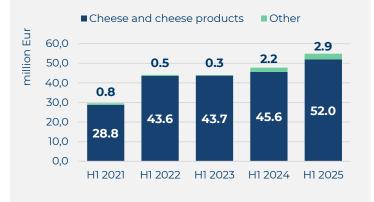


Cheese, cheese products and other

The total revenue of the cheese, cheese products, and other segment increased by 14.7% in the first half of 2025, compared to the same period of the previous year. This growth was driven by several factors:

- higher cheese production volumes, which led to an increase in sales volumes.
- stabilization of cheese and cheese product prices in the global market.
- preparations for the launch of production at the new plant in Latvia – intensified sales and marketing activities for cheese products contributed to higher demand.

Revenue structure in the segment:

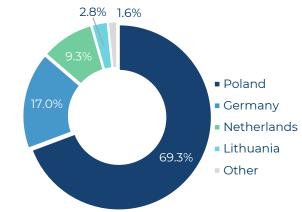


Industrial cream

In the first half of 2025, sales revenue from this segment accounted for more than one-third (34.5%) of the total consolidated sales revenue of VILVI Group.

During the reporting period, sales revenue from industrial cream increased by 46.3% compared to the same period in 2024. This growth was driven by higher demand – sales volumes grew by 17.4% compared to H1 2024 – as well as by higher prices in the main export markets.

Sales markets:



In the first half of 2025, 97.2% of industrial cream turnover was generated by exports to European Union countries

Dry milk products

In the first half of 2025, sales in volume terms decreased by 2.7% compared to the same period of the previous year, while sales revenue increased by 18.4%. Around 60% of the segment's revenue was generated from whey protein sales, with average prices in the first half of 2025 exceeding those of the previous year. Higher protein prices had a particularly favorable effect on export results.



In H1 2025, 96.0% of the turnover of dry milk products was exported:

European Union - 78.4%

Other foreign countries – 21.6%

Fresh milk products

In the first half of 2025, revenue from this segment decreased by 3.8% compared to the same period of the previous year. The increase in prices of fresh milk products (curd, yogurts, kefir, and glazed curd snacks) in the domestic market was the main factor behind lower consumption, which resulted in reduced sales volumes. More than 86% of fresh milk products H1 2025 were sold in the Lithuanian market, therefore domestic demand dynamics had a significant impact on the segment's performance.

Revenue:

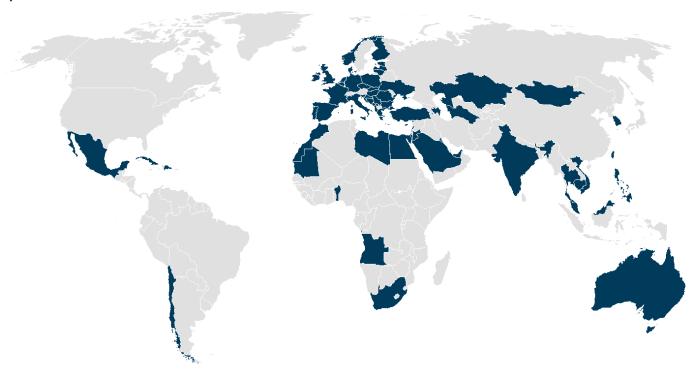




VILVI GROUP'S SALES BY MARKETS

In HI 2025, VILVI Group exported its products to more than **60 countries**, but the most important export markets remained Poland, the Netherlands, Italy, Germany and Saudi Arabia.

Export markets:

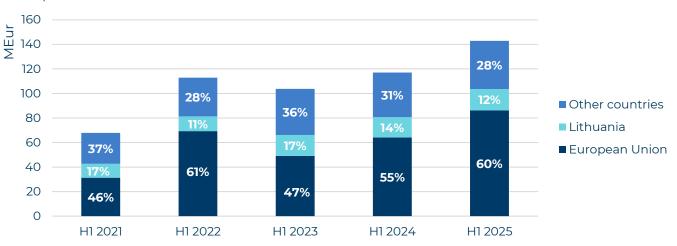


Over the past five years, the Group has been actively seeking new markets, but in the first half of 2025 the main focus was placed on analyzing existing markets in order to assess their potential and identify opportunities for sales growth.

Sales revenues by markets, thousand EUR:

	H1 2021	H1 2022	H1 2023	H1 2024	H1 2025	Change in 2024/2023	Change in 2023/2022
European Union	31,288	69,286	49,104	64,060	86,232	34.6 %	<i>30.5</i> %
Lithuania	11,333	11,996	17,076	16,568	17,403	5.0 %	-3.0%
Other countries	25,214	31,542	37,540	36,462	39,219	7.6%	-2.9%
Total revenue	67,835	112,824	103,720	117,090	142,854	22.0%	12.9%

In the first six months of 2025, VILVI Group's consolidated sales revenue in export markets increased by 24.8% compared to H1 2024. In H1 2025, exports accounted for 87.8% of the Group's total sales, which is 2 p.p. higher than in the same period of 2024.



VILVI GROUP OPERATING RESULTS H1 2025



Sales revenue growth both in the European Union and other foreign markets was driven by the increasing global demand for dairy products, especially milk fats. The structure of sales regions and sales channels remained stable, sufficiently diversified, and not subject to risks from economic or political influences.

In the first six months of 2025, consolidated sales in Lithuania increased by 5.0% compared to the same period of the previous year. The growth was mainly influenced by rising prices of fresh dairy products in the domestic market and higher demand for industrial products – cream and milk/whey powders.

No exports were carried out in 2025 or 2024 to countries subject to EU sanctions.



GOVERNANCE

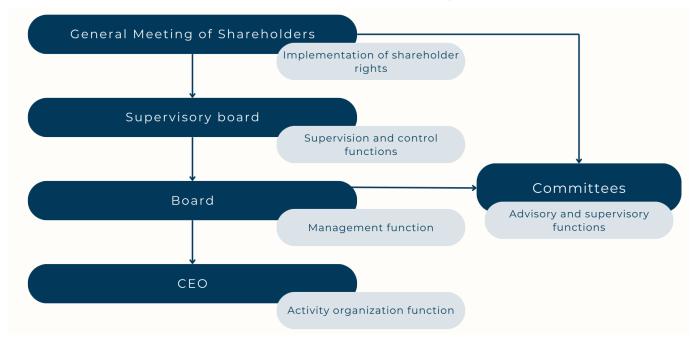
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MANAGEMENT MODEL

Management bodies of VILVI GROUP's parent company Vilkyškių pieninė AB



General Meeting of Shareholders

The General Meeting of Shareholders is the highest body of the parent company, which makes decisions based on the Law on Companies of the Republic of Lithuania and the company's articles of association. *More in p. 20.*

Supervisory board

The Supervisory board is a collegial supervisory body of the Company, which represents the shareholders and performs the functions of supervision and control of the Company's activities. The Supervisory board of Vilkyškių pieninė AB consists of 3 members, elected for a four-year term. The Supervisory board is elected by the General Meeting of Shareholders. More in p. 21-22.

Board

The Board is a collegial management body of the Company, which performs the function of company management. The Board of Vilkyškių pieninė AB consists of 6 Board members. The Supervisory board elects the members of the Board for a four-year term. More in p. 23-26.

Committees

The Supervisory board forms the Appointments and Remuneration Committee and approves the committee's regulations. The General Meeting of Shareholders elects members of the Audit Committee and approves the regulations of the Audit Committee. More in p. 27.

CEO

The head of the Company is the CEO, who organizes the company's activities, hires and fires employees, concludes and terminates employment contracts with them, acts on behalf of the company and unilaterally concludes transactions, except for the cases provided by the Company's articles of association and legal acts. In his/her activities, the CEO is guided by laws, other legal acts, the company's articles of association, the decisions of the General Meeting of Shareholders, the decisions of the Supervisory board and the Board. The CEO is elected and dismissed by the company's Board.

Management bodies of subsidiaries: Kelmės pienė AB, Kelmės pienas UAB, Modest AB and Baltic Dairy Board SIA:

- General Meeting of Shareholders
- Board
- Head of the Company

The sole management body of Pieno logistika AB is the director.



AUTHORIZED CAPITAL STRUCTURE AND SHAREHOLDERS

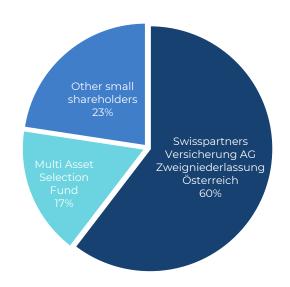
Įmonės pavadinimas	sType of shares	Number of shares	Nominal value of 1 share, EUR	Total nominal value, EUR	Largest shareholders owning and controlling more than 5% of the authorized capital
Vilkyškių pieninė AE	Ordinary registered shares	11,943,000	0.29	3,463,470	Swisspartners Versicherung AG Zweigniederlassung Österreich – 60,4%*; Multi Asset Selection Fund – 17,0%
Kelmės pieninė AB	Ordinary registered shares	2,457,070	0.29	712,550	Vilkyškių pieninė AB – 100%
Modest AB	Ordinary registered shares	5,617,118	0.29	1,628,964	Vilkyškių pieninė AB – 99.7%
Pieno logistika AB	Ordinary registered shares	371,333	0.29	107,687	Kelmės pienas UAB – 59.0%
Kelmės pienas UAB	Ordinary registered shares	2,500	1.00	2,500	Kelmės pieninė AB – 100%
Baltic Dairy Board SIA	Ordinary registered shares	777,778	1.00	777,778	Vilkyškių pieninė AB – 100%

Information about significant and directly or indirectly controlled Company-held stock packages:

Vilkyškių pieninė AB shareholder structure in H1 2025:

The total number of shareholders on 30/06/2025 was 2,142. Distribution of shareholders of Vilkyškių pieninė AB by legal entity:

- 18.3% natural persons
- **81.7**% legal entities



The Company has never acquired or transferred its own shares.

^{*} As of 30 June 2025, G. Bertašius did not have shares in Vilkyškių pieninė AB, but he owns 60.4% of the votes in the General Meeting of Shareholders (a joint life insurance policy was concluded in the insurance company Swisspartners Versicherung AG Zweigniederlassung Österreich, which has taken over ownership rights to 7,213,680 shares of Vilkyškių pieninė AB).



GENERAL MEETING OF SHAREHOLDERS AND SHAREHOLDER RIGHTS

The shareholders of Vilkyškių pieninė AB exercise their rights during the General Meeting of Shareholders.

Notices about the convening of the General Meeting of Shareholders, issues to be resolved at the meeting and decisions of the General Meeting of Shareholders are published on the company's website *General Meeting of Shareholders – VILVI GROUP*. Meetings are also reported on the Nasdaq Vilnius stock exchange and in the electronic publication by the Centre of Registers.

All shareholders have been provided with equal opportunities to access the information stipulated by law and to participate in decision-making on matters within the competence of the general meeting of shareholders.

During the reporting period, the Company's shareholders **had equal** rights (property and non-property), provided for by laws, other legal acts and the Company's articles of association. Neither shareholder had any special control rights. During the reporting period, the Company's management bodies created suitable conditions for the implementation of shareholders' rights. There are no restrictions on voting rights in the Company.

Shareholders have the following non-property rights:

- To participate and vote in General Meetings of Shareholders;
- To receive information about the Company, as stipulated in Part 1 of Article 18 of the Law on Companies of the Republic of Lithuania;
- To apply to the court with a claim for compensation for damage to the Company caused by the Company's manager not performing or improperly performing his/her duties, as well as in other cases established by law;
- Other non-property rights provided for by law.

Shareholders have the following property rights:

- To receive a share of the Company's profit (dividend);
- To receive a share of the liquidated Company's assets:
- To receive shares for free if the authorized capital is increased from the Company's funds, except for the exceptions established by the Law on Companies;
- With the pre-emption right to purchase shares or convertible bonds issued by the Company, except for the case when the General Meeting of Shareholders decides to revoke this right for all shareholders in accordance with the procedure established by the Law on Companies;
- To transfer all or part of the shares to the ownership of other persons in accordance with the procedure established by the Law on Companies;
- Other property rights provided for by law.

Competence of the General Meeting of Shareholders

- Changing the articles of association of the parent company;
- Electing and recalling the members of the Supervisory board of the parent company, determining the remuneration for the independent members of the Supervisory board;
- Making a decision on the approval of the Remuneration Policy;
- Approval of the annual financial statements of the parent company and the set of annual consolidated financial statements of the Group;
- Approval of the parent company's management report and the Group's consolidated management report
- Adoption of a decision on the distribution of profit (losses) and on the allocation of dividends for a period shorter than the financial year;
- Making a decision on the establishment, use, reduction and destruction of reserves;
- Making a decision on increasing or decreasing the authorized capital of the parent company;
- Adoption of decisions on restructuring, reconversion, reorganization, liquidation of the parent company;
- Making a decision on the acquisition of the company's own shares;
- Selecting and recalling an auditor or an audit firm to audit a set of annual financial statements, setting the terms of payment for audit services.



SUPERVISORY BOARD

The Supervisory board is a collegial body of the Company, represents the shareholders and performs the functions of supervision and control of the Company's activities. The supervisory board is elected by the General Meeting of Shareholders for four years. The Supervisory board elects the chairman of the Supervisory board from among its members.

Members of the supervisory board:



Algimantas Lekevičius Chairman of the Supervisory board Term until 28/04/2027



Marijana JuškienėMember of the Supervisory board
Term until 28/04/2027



Martynas Bertašius Member of the Supervisory board Term until 28/04/2027

Education

higher education, engineer

Participation in the management of other companies:

Chairman of the Užupis Community Senate

capital and votes as of 30-06-2025, %

Owned share of the company's

Education

higher education, engineer mathematician

Participation in the management of other companies:

Does not participate in the management of other companies

Education

higher education, economics

The main workplace:

Head of Sports and Health Supplements Department at Vilkyškių pieninė AB

Dalyvavimas kitų įmonių valdyme:

ŪKB "RELI" (įm. k. 306286230) vadovas ir tikrasis narys

2000 pcs./0.02%

The main functions and competences of the Supervisory board:

- Consideration and approval of the operating strategy of the parent company and Group companies, as well as analysis and evaluation of information on the implementation of the operating strategy, presentation of this information to the ordinary General Meeting of Shareholders;
- Electing and recalling the Board members;
- Adoption of decisions on transactions with related parties, as stipulated in Part 2 of Article 37 of the Law on Companies of the Republic of Lithuania
- Supervision of the activities of the Board and the manager;
- Giving comments and proposals for the annual financial statements, the profit (loss) allocation draft, and the management report to the general meeting of shareholders;
- Submitting proposals to the Board and the company's manager to revoke their decisions that contradict laws and other legal acts, the company's articles of association or the decisions of the General Meeting of Shareholders;
- Providing feedback and proposals on the draft Remuneration Policy and the draft remuneration report to the eneral Meeting of Shareholders;
- The Supervisory board also examines other issues within its competence, specified in the articles of association of the parent company and the Law on Companies of the Republic of Lithuania.



Supervisory board's activities in H1 2025

During the first half of 2025, two supervisory board meetings took place. The meetings met the quorum requirements set by regulations. During the meetings, the annual financial statements for 2024 and the profit (loss) allocation draft were reviewed, and comments and proposals for the ordinary general meeting of shareholders were given, and the board's actions concerning the implementation of European Parliament and Council Directive (EU) 2023/970 in 2023 were reviewed and approved.

All committee members attended the meetings.

MATRIX OF SUPERVISORY BOARD MEMBERS' COMPETENCIES:

	Algimantas Lekevičius	<u>Marijana</u> <u>Juškienė</u>	<u>Martynas</u> <u>Bertašius</u>
Area of Competence	Securities Market	Risk management	Marketing
Experience:			
Setting Long-term Strategic Goals	+		
Analysis of Financial/Sustainability Reports	+	+	+
Brand Value Creation			+
Business Activity Monitoring	+	+	
Competence:			
Human Resources Management	+	+	+
Risk Identification and Mitigation Strategy Development	+	+	+
Business Process Management	+	+	+

Vilkyškių pieninė AB Supervisory board members have extensive experience in management, making them competent to oversee the activities of the Company's board and manager, as well as analyze the Company's strategic goals.

Indicator	Value
The gender ratio of the supervisory board members of the parent company.	1:3
Percentage of independent supervisory board members of the parent company	67 %



BOARD

The Board is a collegial management body of the Company. The Board of Vilkyškių pieninė AB consists of 6 Board members. Members of the board are elected for a four-year term in accordance with the procedure established by the Law on Companies of the Republic of Lithuania. The chairman of the Board is elected by the Board from among its members for a four-year term.

The Company does not have rules governing the election of the members to the Board of the Company. In its activities, the Company is guided by the Law on Companies of the Republic of Lithuania, the Company's Articles of Association and other legal acts. The members of the Board have not authorized other persons to perform the functions assigned to the competence of the Board.

The Board considers and approves the following:

- The management structure of the company and the positions of employees;
- Positions to which employees are recruited by tender procedure;
- The Board elects and dismisses the CEO, determines working conditions and remuneration, following the Remuneration Policy, as established in Article 37³ of the Law on Companies of the Republic of Lithuania;
- Other matters as provided by the Law of the Republic of Lithuania on Companies and the Company's Articles of Association.

Other functions of the Board:

- Determines the information that is considered the company's commercial (production) secret and confidential information;
- Analyzes and evaluates the material provided by the company's CEO about the organization of the company's activities, financial condition, performance results, etc.;
- Analyzes and evaluates the drafts of the company's annual financial statements, the profit (loss) allocation draft, and the remuneration policy draft, and, after approving them, submits them along with comments and proposals to the general meeting of shareholders.
- Analyzes and evaluates the project of the decision on the allocation of dividends for a period shorter than the financial year and for its adoption the compiled set of interim financial statements, which, together with feedback and proposals on them and the company's interim report, are submitted to the Supervisory board and the General Meeting of Shareholders;
- Resolves other issues stipulated in the company's articles of association.

Activities of the company's Board in H1 2025

During the first half of 2025, Vilkyškių pieninė AB Board meetings were held regularly according to the established schedule. In H1 2025, ten regular board meetings took place. All Board meetings had the quorum required by legal acts. The Board approved the Company's unaudited interim financial statements for 3, 6, and 9 months of 2024, as well as the audited financial statements and the management report for 12 months of 2024, convened the ordinary general meeting of shareholders and proposed the 2024 profit allocation draft for approval at the general meeting of shareholders.

During the ordinary Board meetings, development plans were discussed, the progress of the Baltic Dairy Board SIA cheese factory project was reviewed, as well as the granting/extension of loans and leases and other current issues were considered.



MEMBERS OF THE BOARD OF VILKYŠKIŲ PIENINĖ AB

Name, Surname	Education	Information about the main workplace and participation in the management of other companies:	Available share of the company's capital and votes as of 30-06-2025, %
Gintaras Bertašius Chairman of the Board Term until 28/04/2026	higher education, engineer - mechanic	The main workplace: CEO of Vilkyškių pieninė AB Participation in the management of other companies: Chairman of the Board of Modest AB, Kelmės pieninė AB, Kelmės pienas UAB and Baltic Dairy Board SIA.	As of 30 June 2025, G. Bertašius had no shares in AB Vilkyškių pieninė, but he owns 60.4% of the votes at the General Meeting of Shareholders (a joint life insurance policy was concluded with the insurance company Swisspartners Versicherung AG Zweigniederlassung Österreich, which has taken ownership rights to 7,213,680 shares of Vilkyškių pieninė AB).
Vilija Milaševičiutė Member of the Board Term until 28/04/2026	higher education, finance and credit	The main workplace: Director of Economics and Finance of Vilkyškių pieninė AB Participation in the management of other companies: Member of the Board of Modest AB, Kelmės pieninė AB, Kelmės pienas UAB and Baltic Dairy Board SIA.	9,588 pcs./0.08%
Linas Strėlis Member of the Board Term until 28/04/2026	higher education, economics	The main workplace: Director of Biglis UAB (company code 133688345) Participation in the management of other companies: Member of the Board of Umega AB (company code 126334727), Investicija kubu UAB (company code 305818634), Raudona saulė UAB (company code 302865867), East West Agro AB (company code 300588407), Lords LB Baltic Opportunity Fund (company code 306484707) and Galinta UAB (company code 134568135).	-



MEMBERS OF THE BOARD OF VILKYŠKIŲ PIENINĖ AB

Name, Surname	
Sigitas Trijonis	

Nama Curnama

Sigitas TrijonisMember of the Board
Term until
28/04/2026

Education

higher

education,

engineer -

mechanic

Information about the main workplace and participation in the management of other companies:

Available share of the company's capital and votes as of 30-06-2025, %



Director of the Investment Projects Department of Vilkyškių pieninė AB

Participation in the management of other companies:

Does not participate in the management of other companies

425,607 pcs./3.56%



Rimantas JancevičiusMember of the Board

Term until

28/04/2026

higher education, zootechnician

The main workplace:

Director of Raw Material Purchase of Vilkyškių pieninė AB

Participation in the management of other companies:

Does not participate in the management of other companies

361,055 pcs./3.02%



Andrej Cyba Member of the Board Term until 28/04/2026

higher education, business administration and management

The main workplace:

CEO of Ymmalu UAB(company code 305765142)

Participation in the management of other companies:

CEO of PEF GP1 UAB (company code 302582709), PEF GP2 UAB (company code 302582716), Piola UAB (company code 120974916), LAMA Capital UAB (company code 306178639), V3 Installation Solutions UAB (company code 124100519), Vokė-III UAB (company code 120959622), Business Development Manager of INVL Asset Management UAB (company code 126263073), Chairman of the Board of FMĮ INVL Financial Advisors UAB (company code 304049332), Member of the Board of Baltic Dairy Board SIA, Chairman of the Supervisory board IPAS INVL Asset Management (company code 40003605043) and AS INVL atklātais pensiju fonds (company code 40003377918), Member of the Board and Chairman of the Audit Committee of "AUGA group" (company code 126264360).



MATRIX OF BOARD MEMBERS' COMPETENCIES:

	<u>Gintaras</u> <u>Bertašius</u>	Rimantas Jancevičius	<u>Vilija</u> <u>Milaševičiutė</u>	Sigitas Trijonis	<u>Linas</u> <u>Strėlis</u>	Andrej Cyba
Area of Competence	Strategic manage- ment	Main raw material procurement management	Financial manage-ment	Technology implement a-tion and innovation	Business develop- ment and sales	Organizational development and risk management
Experience:						
Long-term business strategy creation and implementation	+	+	+	+	+	+
Establishing the company's mission, vision, and values	+	+	+	+		+
Development and execution of capital raising strategies	+		+		+	+
Analysis and optimization of business processes	+	+	+	+		+
Market analysis and identification of competitive advantages	+	+			+	+
Setting and pursuing sustainability goals	+					+
Risk Identification and Mitigation Strategy Development	+	+	+			+
Competence:						
Finance management	+		+			+
Strategy formation	+				+	+
Investment analysis and assessment	+		+	+	+	+
Change and risk management	+					+
Increasing operational efficiency	+					
Optimization of raw material procurement processes		+				
Sustainability management:						
- Environmental protection				+		
- Human resources, safety, and health	+					
- Sustainable financing			+			+
- Accountability			+			
- Monitoring of impacts, risks, and opportunities	+	+	+	+		+

Indicator	Value
Ratio of female to male board members of the Parent Company	1:6
Percentage of independent board members of the Parent Company	33%
Executive board members of the Parent Company	4
Non-executive board members of the Parent Company	2



COMMITTEES

Appointment and Remuneration Committee

Members:

- Chairman Birutė Butkienė (ŪKB Šilgaliai Agro accountant),
- Giedrė Krinicina (Vilkyškių pieninė AB employee),
- Živilė Žymantaitė (Vilkyškių pieninė AB employee).

All members are not leading employees of the administration, they do not participate in the authorized capital of the Company.

Forms and approves the regulations of the committee – **Supervisory board.**

Functions of the committee:

- rovides management bodies with assistance in all matters related to the appointment of candidates to the positions of the Company's manager or other managerial employees;
- Recommends to the Board candidates for other Board committees;
- Collects, analyzes and processes all information related to the Company's employee hiring policy;
- Assesses the possible conflicts of interest of each managing employee of the Company;
- Provides assistance to governing bodies in all matters related to the determination of salaries for management personnel:
- Resolves other issues necessary for the proper performance of the Committee's functions.

Activities of the Appointment and Remuneration Committee in H1 2025

In H1 2025, one committee meeting was held, during which the salaries of the Company's employees were reviewed, recommendations regarding the company's internal regulations and remuneration policy, as well as the European Parliament and Council Directive (EU) 2023/970 on wage transparency was reviewed, and an implementation plan for the directive was discussed and proposed.

All committee members participated in the meetings.

Audit Committee

Members:

- Chairman Aušra Lobinienė (Head of Internal Audit Service of Tauragė Credit Union),
- Vilma Morkaitienė (Bonus modus UAB senior Accountant)
- Simona Norkienė (Vilkyškių pieninė AB employee).

All members are not leading employees of the administration, they do not participate in the authorized capital of the Company.

Forms and approves the regulations of the committee - General Meeting of Shareholders.

Functions of the committee:

- Monitors the process of preparing the Company's financial statements;
- Provides management bodies with recommendations related to the selection of an audit firm;
- Monitors the effectiveness of the company's internal control, risk management and internal audit systems;
- Monitors the audit process;
- Monitors how the auditor and the audit firm adhere to the principles of independence and objectivity;
- Performs other functions provided for by legislation;
- Immediately informs the head of the Company about the information provided to the Audit Committee by the audit company about problematic issues that arose during the audit, especially when significant internal control deficiencies related to financial statements are identified.

Activities of the Audit Committee in H1 2025

In H1 2025, one committee meeting was held, during which the Company's audited financial statements and the management report for 12 months of 2024, the 2024 profit (loss) distribution project were discussed and approved, as well as the 2025 budget was reviewed.

All committee members participated in the meetings.



KEY MANAGERS

	Education/ Area of Competence	Information about participation in the management of other companies:	Available share of the company's capital and votes as of 30-06-2025, %	
Gintaras Bertašius CEO	higher education, engineer - mechanic Area of Competence: - strategic management	Chairman of the Board of Vilkyškių pieninė AB, Modest AB, Kelmės pieninė AB, Kelmės pienas UAB and Baltic Dairy Board SIA.	No shares owned/60.40%	
Vilija Milaševičiutė Director of Economics and Finance	higher education, finance and credit Area of Competence: - finance - risk management	Member of the Board of Vilkyškių pieninė AB, Modest AB, Kelmės pieninė AB, Kelmės pienas UAB and Baltic Dairy Board SIA.	9,588 pcs./0.08%	
Sigitas Trijonis Director of the Investment Projects Department	higher education, engineer - mechanic Area of Competence: - technology implementation - innovation	Member of the Board of Vilkyškių pieninė AB.	425,607 pcs./3.56%	
Rimantas Jancevičius Director of Raw Material Purchase	Area of Competence: - main raw material procurement management	Member of the Board of Vilkyškių pieninė AB.	361,055 pcs./3.02%	
Vaidotas Juškys Executive Director	higher education, information technologies Area of Competence: - commercial activities	Does not participate in the management of other companies.	26,236 pcs./0.22%	



KEY MANAGERS

	Education/ Area of Competence	Information about participation in the management of other companies:	Available share of the company's capital and votes as of 30-06-2025, %
Arvydas Zaranka Production Director	higher education, dairy technology Area of Competence: - production - corporate governance	Director of Kelmės pieninė AB, member of the Board of Modest AB.	1,933 pcs./0.02%
Rita Juodikienė Director of Management and Quality	higher education, business management Area of Competence: - quality, human resources, procurement, sustainability and environmental management	Member of the Board of Kelmės pieninė AB and Kelmės pienas UAB.	2,175 pcs./0.02%
Paulinas Stanaitis Director of Transport and Logistics	higher education, management and business administration Area of Competence: - Transportation and Logistics	Does not participate in the management of other companies.	-
Jolita Valantinienė Director of Kelmės pienas UAB	higher education, management and business administration Area of Competence: - production - corporate governance	Director of Pieno logistika AB.	-
Matas Pozingis Director of Modest AB	higher education, management and business administration Area of Competence: - production - corporate governance	Does not participate in the management of other companies.	-



GOVERNANCE PRINCIPLES

Governance based on respect and fundamental human rights

VILVI Group management is based on fundamental human rights and respect for others. We follow these principles when managing company processes and communicating both with people within the Group and with business partners and other stakeholders.

Ethical employment provisions

In order for all employees to clearly understand the principles of respectful communication, the Code of Ethical Employment was approved, which sets out the natural human rights respected by the Group, emphasizing the intolerance of discrimination, disrespectful or inhumane behavior.

We apply the principles of ethical employment that we apply to all of our stakeholders. We also inform our business partners and suppliers about the principles of ethical employment that are important to us. We aim not to have business relations with partners who do not comply with our established provisions.

Ethical principles of activity and equality and a respectful approach to every person are also applied when it comes to shareholders who have equal rights (property and non-property), provided for in laws, other legal acts and the company's articles of association. No shareholder has any special control rights that can confer privileges. All shareholders have the same rights.

More information can be found in the "Sustainability Report" of the 2024 Management Report, pages 84–95.

These provisions are established by:

Code of Ethical Employment

Business ethics and intolerance to bribery and corruption

The Code of Ethical Business was approved, which sets out the main principles and priorities of our activities and the kind of behavior that we identify as undesirable in our Group.

We do not tolerate any acts of corruption, including bribery and kickbacks, we promote honest business and transparent cooperation with state institutions and other interested parties. Transparent, honest and open business activities are one of the most important elements of an impeccable business reputation and success.

We keep honest records, and follow a transparent salary policy. We ensure transparency in the procurement we organize and require potential and existing suppliers to act transparently and fairly.

We sell our products in accordance with the principle of transparency, we do not participate in transactions that ask for bribes or offer to act in a non-transparent manner. We have clearly stated the principles of our activities and cooperation in the Code of Ethical Business and familiarized our partners and suppliers with it, we also constantly remind our employees what behavior or agreements are intolerable and what threats may arise when communicating with stakeholders both in Lithuania and abroad.

The Group has decided to be politically neutral and not to provide any financial support to political parties, groups or politicians.

More information can be found in the "Sustainability Report" section of the 2024 Management Report, pages 102–104.

These provisions are established by:

Code of Ethical Business

All key policies and codes are publicly available on the Group's website so that all stakeholders are aware of our ethical employment principles (https://vilvigroup.lt/politikos/).

We also inform our partners and suppliers both in Lithuania and abroad about the responsible approach to people and the environment in order to create an honest and responsible environment for business development towards people and nature – a responsible supply chain is ensured.



DIVIDENDS

In 2012, Vilkyškių pieninė AB approved a dividend policy. Excerpt from the provisions of the dividend policy:

Dividends and amount of dividends

The Law on Companies of the Republic of Lithuania stipulates that the dividend is a share of the profit allocated to the shareholder, proportional to the nominal value of the shares owned by the shareholder.

- 1. During the General Meeting of Shareholders, the Company's shareholders cannot make a decision to pay out dividends if: 1) the Company is insolvent; 2) the distributed result of the financial year is negative; 3) the Company's equity capital is lower or, after paying dividends, would become lower than the Company's authorized capital and the amount of reserves.
- 2. The Company's Board should propose the amount of dividends to the General Meeting of Shareholders depending on the Company's audited net profit of the relevant financial year.
- 3. If the Company operates profitably, the Board of the Company allocates a certain part of the income to the amount of dividends, as determined in point 2.6, and reinvests the remaining income in order to increase the Company's capitalization.
- 4. The Company pays dividends in cash.
- 5. The Board of the Company has determined the amount of dividends based on the Company's consolidated net profit of the previous year. The determined amount of dividends must be at least 25% of the Company's consolidated net profit for the previous year, but not more than the Company's annual consolidated net profit.
- 6. The Company reserves the right to deviate from the dividend amount criteria by disclosing the reasons for such deviation.

Payment of dividends by Vilkyškių pieninė AB in the last years:

	2021	2022	2023	2024	2025
	(for 2020)	(for 2021)	(for 2022)	(for 2023)	(for 2024)
Dividends (EUR)	955,440	2,388,600	3,164,744	3,702,330	6,449,220
Dividends per share (EUR)	0.08	0.20	0.265	0.31	0.54
Number of shares	11,943,000	11,943,000	11,943,000	11,943,000	11,943,000

OTHER INFORMATION ABOUT MANAGEMENT

Information on transactions with related parties

During H1 2025, the company did not have transactions with related parties that would meet the criteria specified in Article 372 of the Law on Companies. More detailed information on transactions with related parties and financial relationships with company managers is provided in Note 28 of the financial statements for 2024.

Diversity policies apply to the election of the company's manager, members of the management and supervisory bodies

The Company does not have a diversity policy for the election of the manager, management and supervisory bodies. When nominating candidates for the members of the Company's management bodies, they are not discriminated against due to age, gender, education or professional experience. The Company does not set any restrictions for individuals to apply due to gender or age. The main criterion for selecting members of management bodies is the competence of the candidate.

Agreements between shareholders

The Company does not have data on mutual agreements between shareholders. In 2025, the Companies have not entered into agreements with members of their bodies or employees that will provide for compensation if they resign or are dismissed without reasonable cause or if their employment ends due to a change in control of the issuer. During the reporting period, there were no harmful transactions that did not meet the goals of the Company or the Group, normal market conditions, violated the interests of shareholders or other groups of persons and had or may have a negative impact on the Company's activities or performance results in the future.

VILVI GROUP OPERATING RESULTS H1 2025



Main features of the internal control and risk management systems of the Company and the Group of companies in relation to the compilation of the consolidated set of financial statements.

The Company's Chief Accountant and Finance Department regularly review the International Financial Reporting Standards (IFRS) adopted in the European Union in order to ensure timely implementation of all changes in the financial statements, analyze transactions significant to the Group's and the Company's activities, ensure correct and timely collection of information, and periodically inform the Company's management about the progress of the financial statements.

The Audit Committee supervises the preparation of the set of consolidated financial statements, internal control and financial risk management systems, and compliance with the legal acts regulating the compilation of the set of consolidated financial statements.

Events after the reporting period

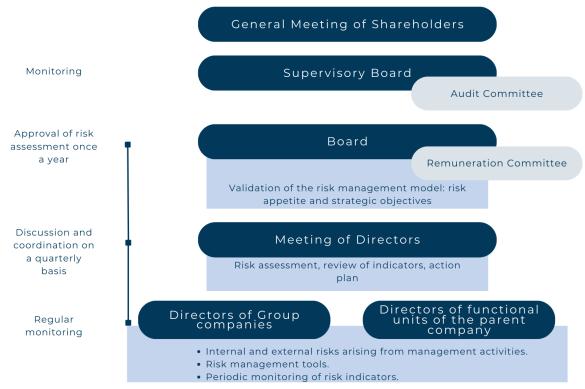
Vilkyškių pieninė AB, a member of the VILVI Group, has submitted an application to the Competition Council of the Republic of Lithuania for permission to acquire 100% of the shares of Marijampolės pieno konservai UAB.



RISK MANAGEMENT

Risk management is an integral part of the Group's activities. We identify, analyse and assess risk in the context of the Group's objectives, activities and external environment. The approval of the Group's overall risk management model is the responsibility of the Board, while the supervision is the responsibility of the Meeting of Directors.

RISK MANAGEMENT MODEL



The Group applies the Committee of Sponsoring Organisations of the Treadway Commission (COSO) internal control and risk management model. The risk management process covers all Group entities as well as functions and is continuously reviewed, assessing the Group's risk appetite and strategic objectives, and aligned to market conditions and changes in the Group's business. We carry out regular monitoring of risk management in the Group. On a quarterly basis, the Meeting of Directors reviews internal and external risks, assesses risk indicators, and identifies risk management measures as appropriate.

Stages of risk management:



Risk management objectives:

- To ensure the functioning of the Group.
- To manage the impact of risks on the Group's objectives.
- To ensure the Group's reputation.
- To protect the stakeholders' interests.

Types of risks:

- Strategic- affecting the Group's strategic objectives;
- Financial -affecting the Group's financial performance;
- Operational (business) affecting the efficient operation of the Group.

Types of risks:

- by period: short-term (0–1 years), medium-term (1–4 years), long-term (>5 years);
- by source: internal and external
- by ESG area: E (Environment) affecting the environment; S (Social) affecting social factors and their management; G (Governance) affecting the area of governance.



1. STRATEGIC RISKS

RISK FACTORS	SOURCE OF RISK	SOURCE TYPE (internal/ external)	PERIOD (short-term, medium- term, long- term)	IMPACT ON THE STRATEGY / AREA OF IMPACT	DISK MANACEMENT	ESG TYPE: E/S/ G
Risk of non- completion, untimely completion of strategic investment projects	Unforeseen external circumstances, issues in project management.	Internal/ external	medium- term	FINANCE	 A new Investment Projects Division has been created to manage investment projects, and project management expertise is being developed. Regular monitoring of the project implementation plan and emerging risks is carried out. External professionals, consultants are used as needed. 	
Supply chain risks	Spikes in the prices of raw materials and energy resources affect the cost of production. Seasonality of raw material supply, insufficient raw material quantity, supply chain compliance with sustainability requirements.	external	long-term	FINANCE	 Regular monitoring of price fluctuations. Diversification of sources of strategic raw materials. Technological solutions have been put in place to diversify the energy resources used. Supply chain risk management model. 	
Dependence on a branch or large customers	Changes in the industry, changes in customer spending power, competition.	internal	long-term	FINANCE	Regular market monitoring.Diversification of businesses.Diversification of the customer portfolio.	
Risk of non-sale of products	Fluctuations in demand and price, fluctuations in demand and price caused by unfair competition.	external	long-term	FINANCE	 Regular market monitoring. Diversification of businesses. Diversification of the customer portfolio. Loyal customer database. 	
Climate change transition risks	Growing production increases greenhouse gas emissions and the pace of GHG emission reductions is too slow due to dependence on technological solutions.	internal	long-term	FINANCE/ COMPLIANCE	 Environmental policy, legal compliance. Regular monitoring, impact assessment, pollution monitoring programmes. Deployment of low-impact technologies. 	Е
Climate change transition risks	Ongoing military conflicts and geopolitical tensions can affect trade restrictions, tariff increases, raw materials and logistics costs.	external	long-term	FINANCE	 Supply chain diversification Diversification of businesses. Diversification of the customer portfolio. 	G
Business ethics risks	Dishonesty, corruption and bribery can affect reputation, share price and customer confidence.	internal	medium- term	ORGANISATION/ REPUTATION	 Policies and procedures for ethical conduct Education Confidential and anonymous reporting is possible. 	G
Compliance risks	Unmanageable accountability to stakeholders, compliance with EU regulation, national law and legislation.	internal	long-term	ORGANISATION/ REPUTATION	 Timely and regular reporting to stakeholders. Assigned responsibilities and planning 	E,S,G



2. FINANCIAL RISKS

RISK FACTORS	SOURCE OF RISK	SOURCE TYPE (internal/ external)	PERIOD (short-term, medium- term, long- term)	IMPACT ON THE STRATEGY / AREA OF IMPACT	RISK MANAGEMENT	ESG TYPE: E/S/ G
Financial liquidity risk	The risk that the Group and the Company may not be able to meet their financial obligations when due.	internal	long-term	-	 Sufficient cash and cash equivalents flow or be financed through an adequate credit facility. Maintenance of a balance between continuity of funding and flexibility. 	
Credit risk	The Group and the Company's trading activities involve the sale of products and services with deferred payment terms, which may expose customers to the risk of non-payment of the Group's and the Company's receivables from the sale of products and services.	external	long-term	-	 The application of credit limit principles, which determine the amounts of credit to be granted to customers and the types of collateral involved, such as: limits, guarantees, insurance. Insurance for foreign buyers. Customer credit risk assessment. 	
Market risk	Changes in market prices, e.g. foreign exchange rates and interest rates, affect the Group's and Company's results or the value of financial instruments held.	external	long-term	-	- Management of foreign exchange rates.	



3. OPERATIONAL RISKS

RISK FACTORS	SOURCE OF RISK	SOURCE TYPE (internal/ external)	PERIOD (short-term, medium- term, long- term)	IMPACT ON THE STRATEGY / AREA OF IMPACT	RISK MANAGEMENT	ESG TYPE: E/S/ G
Product quality and safety risks	Inadequate assessment and management of risk factors (biological, chemical, physical). Information for drivers.	Internal	Long-term	FINANCE	 Food safety, quality and management standards are in place and regularly updated. Regular staff training and competency maintenance. Regular internal and external audits 	S
Attraction and retaining of workers	Population decline in the region, shortage of highly skilled workers.	Internal/ External	Long-term	ORGANISATION/ FINANCE	 Close cooperation with organisations and research institutions. Motivational tools for searching within the organisation. Competence development training. Loyalty incentives. Assessment of the market relevance of working conditions and employee welfare, remuneration policy, the remuneration system and its continuous improvement. 	S
Safety and health risks	Risk of accidents, absence due to sickness. Failure to control occupational risks, safety and health violations.	Internal	Long-term	ORGANISATION	 An Occupational Health and Safety Policy is in place, and regular health and safety briefings and training are provided. Regular assessment of occupational risks. Reduction of ergonomic, chemical and other risks through technological measures and internal programmes. 	S
Human rights violations: discrimination and failure to ensure equal opportunities	Inconsistency of staff behaviour with the Group's values and policies.	Internal	Long-term	ORGANISATION	 The Human Rights, Equal Opportunities, Violence and Harassment at Work Policies and their implementation procedures are approved. Staff training. Confidential and anonymous reporting is possible. 	S
Risk of negative environmental impacts	Risk of environmental pollution due to the consumption and release of large quantities of natural resources, potential technology failures. Inadequate separation of waste streams, too slow waste reduction rates	Internal	medium- term	ORGANISATION/ REPUTATION	 The necessary monitoring programmes, procedures and practices are in place. Employee education. 	Е
IT security risks	Physical and software data insecurity, cyber-attacks	External	Long-term	ORGANISATION/ REPUTATION	An IT Security Policy is approved.The GDPR is approved.	G

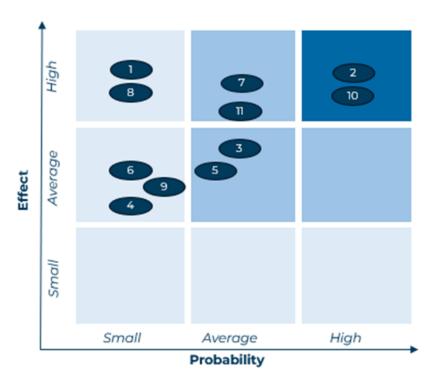
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					 Continuous improvement of physical and software data security. External consultants are brought in as needed. 	
Digitisation risks	Slow digitisation processes due to lengthy procurement of software and technology solutions, delays in deployment.	Internal	Medium-term	ORGANISATION	 Implementation of data automation solutions. Structural changes are being implemented to speed up deployment processes. 	S
Business continuity risk	Regulatory compliance, climate change- induced extremes, uncertainty caused by political and other unrest (e.g. pandemics, mobilisation, civil protection, etc.)	Internal/ External	Long-term	ORGANISATION/ FINANCE	- Business Continuity Plans are approved.	S, G
Physical risks of climate change	Deterioration of factors affecting activities due to climate change: environmental degradation (air, water, soil pollution), water degradation/scarcity, climate warming.	External	Long-term	ORGANISATION/ FINANCE	- Regular monitoring programmes for environmental factors.	Е
Climate change transition risks	Financial and human resource requirements for adaptation to climate change: deployment of low-emission technological measures, resources for ongoing impact assessment and mitigation.	External	Long-term	ORGANISATION/ FINANCE	 Continuous assessment of the organisation's sustainability. Continuous monitoring of EU and Lithuanian law and action planning. A new Investment Projects Division has been created to manage innovation projects, including the management of low-carbon technology projects. Regular monitoring of mitigation results. 	G
Compliance risk	Untimely reporting, unfavourable and unplanned regulatory changes, supply chain sustainability management.	Internal/ External	Medium-term	ORGANISATION/ REPUTATION	 Regular reporting according to plan. Confirmed responsibilities for the provision of information. Confirmed responsibilities for different areas of activity. Information management and risk assessment at Group level. Regular monitoring of customer requirements. Implementation of sustainability actions within the Group. Raising sustainability requirements for the supply chain. 	E, S, G



Operational risk map of VILVI Group



VILVI Group main operational risks:

- 1. Produce quality and safety
- 2. Attraction of and retaining of staff
- 3. Safety and health risks
- 4. Human rights violations: discrimination and failure to ensure equal opportunities
- 5. Risk of negative environmental impacts
- 6. IT security risks
- 7. Digitisation risks
- 8. Business continuity risk
- 9. Physical risks of climate change
- 10. Climate change transition risks
- 11. Compliance risks

RISK MARKING

By risk level:



Risks with low probability and low impact are excluded from the risk map.

Criteria for the Group's main risks:

- has a significant financial impact;
- high probability of risk.



ADDITIONAL INFORMATION

ALTERNATIVE INDICATORS

Gross profit is an indicator presented in the company's profit (loss) statement, which is calculated after subtracting the cost from sales revenue. Usually, this profit is the highest compared to other types of profit.

Gross profit margin shows how much profit is made for each unit of sales revenue. The indicator is calculated by dividing gross profit by revenue.

EBITDA - earnings before interest, taxes, depreciation, and amortization, which shows the profit earned by the company before the company's financing policy, as well as the assessment of the impact of corporate tax on profit. Vilkyškių pieninė AB calculates this indicator by adding depreciation and amortization of fixed assets to the operating result and deducting grants. Elements that are not directly influenced by the nature of the company's activities may be eliminated when calculating EBITDA.

EBITDA margin is a profitability indicator that can be used to compare the profitability of companies (in the same industry) and to monitor changes in the profitability of the same company. The higher the value of the indicator, the higher the profitability of the company. The indicator is calculated by dividing EBITDA by revenue.

EBIT (Operating Earnings) – earnings before interest and taxes. It shows the company's profit earned during the operating and investment cycle (before assessing the impact of the company's financing policy on profit and deducting corporate tax). This indicator reflects the company's ability to generate cash flow. The indicator is calculated by adding financial activity costs to pre-tax profit and subtracting financial activity income.

EBIT margin is an indicator of operational efficiency, calculated by dividing operating profit by revenue.

EBT (Earnings before taxes) is earnings before taxes. The indicator is calculated by adding corporate tax expenses to net profit.

EBT margin is calculated by dividing earnings before taxes by revenue. Shows the ratio of the company's earnings before taxes to sales. The higher value of the indicator the higher the profitability of the company.

Financial debts are the sum of short-term and long-term debts, showing the amount of indebtedness of the company. The indicator is calculated by adding long-term and short-term rental obligations to long-term and short-term loans.

Net profit (loss) is a financial indicator calculated by deducting all expenses and taxes from revenue.

Net profit margin is an indicator showing the company's profitability. It is calculated by dividing net profit by revenue.

Net profit per share is one of the most popular share valuation indicators, which shows what is a profit of the company per share. The ratio is calculated by dividing the net profit by the number of shares in circulation.

Net debt is all financial obligations of the company without available cash and cash equivalents. This indicator can be used during credit rating review. The indicator is calculated by subtracting cash and cash equivalents from financial debt.

Net Debt/EBITDA shows a company's ability to pay back its debts from profits earned. This indicator can also be used during a credit rating review. The indicator is calculated by dividing net debt by 12 months EBITDA.

The capital-to-asset ratio shows the proportion of total asset financing with equity capital. This indicator shows the share of equity capital in the capital structure. The lower this ratio, the more dependent the company is on borrowed funds. The indicator is calculated by dividing equity by total assets.

The liquidity ratio shows the company's ability to meet short-term obligations by using available short-term assets. The higher the ratio, the better the liquidity position. The indicator is calculated by dividing current assets by current liabilities.

Return on equity (ROE) is the ratio of net income to equity. The indicator shows how efficiently the company uses shareholders' assets to generate profit. This indicator is important for shareholders in assessing the return of their past period investment in the company. The higher the return on equity, the more efficient the company's operations, the more profit it earns for its shareholders. The indicator is calculated by dividing the net profit by the average of equity at the beginning and equity at the end of the reporting period.

P/E ratio is the ratio of the share's market price to earnings per share. The indicator shows what is the cost of company's shares compared to its net profit. The P/E ratio provides information on whether a company is expensive

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compared to its earnings. The higher the net profit, the lower the P/E ratio, and in turn, the more attractive such shares are for investment. The indicator is calculated by dividing the market price of the share by the net profit per share.

Return on capital employed (ROCE) - the profitability indicator evaluates the profitability of the funds necessary for the constant operation of the company. It is often compared to the loan interest rates in the market at that time. A company's ROCE is required to be greater than the cost of borrowed capital at that time. The indicator is calculated by dividing EBIT by the difference between total assets and current liabilities.

Debt ratio reflects how much of the company's assets are purchased with borrowed funds. The indicator is calculated by dividing all the liabilities of the company by assets.

Debt to equity ratio. This is one of the main financial indicators of leverage. The debt-to-equity ratio shows amount of euros of short-term and long-term debt per euro of equity. The indicator is calculated by dividing financial debt by equity.

Asset turnover. It is an efficiency ratio that shows the ratio of sales revenue to assets. This ratio shows how efficiently the company uses its capital. The higher the value the higher the degree of overall asset management efficiency and vice versa. The indicator is calculated by dividing sales revenue by total assets.

Return on assets (ROA) is the ratio of net profit to assets. Return on assets shows how much net profit a company earns per euro of assets. This value can be used as a measure of the efficiency of the company's asset utilization. The higher the value of ROA, the more efficiently the assets are 'employed', the more profit is earned. The indicator is calculated by dividing the net profit by the average of assets at the beginning and assets at the end of the reporting period.



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Management's statement

Following the Article No. 22 of the Law on Securities of the Republic of Lithuania and Rules on Preparation and Submission of Periodic and Additional Information of the Lithuanian Securities Commission, we, Gintaras Bertašius, General Director of Vilkyškių pieninė AB and Vilija Milaseviciute, Director of Economic and Finance of Vilkyškių pieninė AB, hereby confirm that, unaudited interim consolidated financial statements for the six months of 2025, prepared in accordance with International Financial Reporting Standarts of the European Union, give a true and fair view of the assets, liabilities, financial position and profit or loss and cash flows of VILVI Group. We confirm that review of business development and results is correctly indicated in the consolidated financial statements.

Vilkyškiai, 29 August 2025

Gintaras Bertašius CEO (The document has been signed by a qualified electronic signature)

Vilija Milaševičiutė Director of Economics and Finance (The document has been signed by a qualified electronic signature)



CONSOLIDATED STATEMENT OF FINANCIAL POSITION

EUR '000

Assets	30/06/2025	31/12/2024
Property, plant and equipment	104,847	89,269
Right-of-use assets	2,142	2,366
Intangible assets	4,194	4,200
Non-current amounts receivable	225	243
Non-current assets	111,408	96,078
Inventories	16,510	14,254
Trade and other receivables	50,211	22,411
Prepayments	956	711
Cash and cash equivalents	2,620	18,872
Current assets	70,297	56,248
Total assets	181,705	152,326
Equity		
Share capital	3,463	3,463
Share premium	3,301	3,301
Reserves	3,177	3,240
Retained earnings	76,902	74,458
Equity attributable to owners of the Company	86,843	84,462
Non-controlling interest	16	20
Equity	86,859	84,482
Liabilities		
Borrowings	53,255	33,280
Lease liabilities	1,689	1,551
Government grants	4,884	4,043
Deferred income tax liabilities	2,452	2,059
Non-current liabilities	62,280	40,933
Borrowings	5,936	3,649
Lease liabilities	805	742
Income tax payable	-	819
Trade and other payables	25,825	21,701
Current liabilities	32,566	26,911
Liabilities	94,846	67,844
Total equity and liabilities	181,705	152,326

The notes on pages 51 to 54 form an integral part of these consolidated financial statements.



CONSOLIDATED STATEMENT OF PROFIT OR LOSS

EUR '000

	01/01/2025	01/01/2026-	01/07/2025	01/04/2024-
				30/06/2024
Revenue	142,854	117,090	71,782	60,898
Cost of sales	-127,436	-100,763	-63,823	-52,149
Gross profit	15,418	16,327	7,959	8,749
Other operating income	185	177	104	106
Distribution expenses	-2,887	-2,204	-1,358	-1,100
Administrative expenses	-2,721	-3,136	-1,501	-1,971
Other operating expenses	-168	-104	-82	-65
Other gain (loss) – net	35	85	25	71
Results of operating activities	9,862	11,145	5,147	5,790
Finance income	122	39	45	9
Finance costs	-765	-782	-334	-411
Finance costs, net	-643	-743	-289	-402
Profit (loss) before income tax	9,219	10,402	4,858	5,388
Income tax	-393	53	-77	143
Profit (loss) for the reporting year	8,826	10,455	4,781	5,531
Attributable to:				
Shareholders of the Company	8,830	10,428	4,789	5,526
Non-controlling interest	-4	27	-8	5
Profit (loss) for the reporting year	8,826	10,455	4,781	5,531
Basic and diluted earnings per share (in EUR)	0.74	0.88	0.40	0.46

The notes on pages 51 to 54 form an integral part of these consolidated financial statements.



CONSOLIDATED STATEMENT OF OTHER COMPREHENSIVE INCOME

EUR '000	<u>01/01/2025-</u> <u>30/06/2025</u>		01/04/2025- 30/06/2025	01/04/2024- 30/06/2024
Profit (loss) for the reporting year	8,826	10,455	4,781	5,531
Other comprehensive income				
Profit (loss) due to the revaluation of tangible fixed assets	-	-	-	-
Deferred income tax liability	-	-	-	-
Other comprehensive income for the year, net of	-	-	-	-
Total comprehensive income for the year	8,826	10,455	4,781	5,531
Attributable to:				
Shareholders of the Company	8,830	10,428	4,789	5,526
Non-controlling interest	-4	27	-8	5
Total comprehensive income for the year	8,826	10,455	4,781	5,531

The notes on pages 51 to 54 form an integral part of these consolidated financial statements.



CONSOLIDATED STATEMENT OF CHANGES IN EQUITY

EUR '000

	Equity attributable to owners of the Company							
	Share capital	Share premium	Revaluatio n reserve	Legal reserve	Retained earnings (deficit)	Total	Non- controlling interest	Total equity
At 1 January 2024	3,463	3,30	1,537	346	52,379	61,026	5 5	61,031
Comprehensive income for the year								
Net profit (loss)				-	10,428	10,428	3 27	10,455
Other comprehensive income								
Depreciation, write-off of revalued assets			35	-	35		_	_
Total comprehensive income for the year	-		35		10,463	10,428	3 27	10,455
Transactions with owners recognised directly in equity								
Dividends	-		-	-	-3,702	-3,702	_	-3,702
Change in fair value of put option	-			-	-		_	-
Total transactions with owners recognised directly in equity	-			-	-3,702	-3,702	_	-3,702
Changes in the Group not resulting in a loss of control								
Non-controlling interests on acquisition of subsidiary	-			-	-			-
Total transactions with owners	-	,		-	-3,702	-3,702	-	-3,702
At 30 June 2024	3,463	3,30	1 1,502	346	59,140	67,752	2 32	67,784
At 1 July 2024	3,463	3,30	1 1,502	346	59,140	67,752	2 32	67,784
Comprehensive income for the year								
Net profit (loss)	-			-	15,226	15,226	5 -12	15,214
Other comprehensive income								
Value gains/decreases of revalued assets	-		- 1,484	-	-	1,484	-	1,484
Perkainuoto turto nusidėvėjimas, nurašymas	-		92	-	92			-
Total comprehensive income for the year	-		- 1,392	-	15,318	16,710	-12	16,698
Transactions with owners recognised directly in equity								
Dividends	-			_	-			-
Change in fair value of put option	-			-	_		_	-
Total transactions with owners recognised directly in equity	-			-	-			-
Changes in the Group not resulting in a loss of control								
Non-controlling interests on acquisition of subsidiary	-			-	-			-
Total transactions with owners	-			-	_			
At 31 December 2024	3,463	3,30	1 2,894	346	74,458	84,462	2 20	84,482



CONSOLIDATED STATEMENT OF CHANGES IN EQUITY (continue)

EUR '000

	Equity attributable to owners of the Company							
	Share capital	Share premium	Revaluation reserve	Legal reserve	Retained earnings (deficit)	Total	Non- controlling interest	Total equity
At 1 January 2025	3,46	3 3,30	1 2,894	346	74,458	84,462	20	84,482
Comprehensive income for the year								
Net profit (loss)				-	8,830	8,830	-4	8,826
Other comprehensive income								
Value gains/decreases of revalued assets				-	-	-	-	-
Depreciation, write-off of revalued assets			63	-	63	-	-	-
Total comprehensive income for the year			63	-	8,893	8,830	-4	8,826
Transactions with owners recognised directly in equity								
Dividends				-	-6,449	-6,449	-	-6,449
Change in fair value of put option				-	-	-	-	-
Total transactions with owners recognised directly in equity				-	-6,449	-6,449	-	-6,449
Changes in the Group not resulting in a loss of control								
Non-controlling interests on acquisition of subsidiary				-	-	-	-	-
Total transactions with owners				-	-6,449	-6,449	-	-6,449
At 30 June 2025	3,46	3 3,30	2,831	346	76,902	86,843	16	86,859

The notes on pages 51 to 54 form an integral part of these consolidated financial statements



CONSOLIDATED STATEMENT OF CASH FLOWS

EUR '000

	30/06/2025	30/06/2024
Cash flows from operating activities		
Profit (loss) for the year	8,826	10,455
Adjustments for:		
Depreciation of property, plant and equipment	2,865	2,427
Amortisation of intangible assets	6	1
Amortisation and write-off of grants	-235	-220
Change in inventory write-down allowance	-1,504	-387
Loss (gain) from disposal and write-off of property, plant and equipment	-25	-1
Income tax expenses	393	-53
Finance costs, net	643	743
	10,969	12,965
Change in inventories	-751	4,747
Change in non-current amounts receivable	18	618
Change in trade and other receivables and prepayments	-20,377	-8,781
Change in trade and other payables	3,504	-807
	-6,637	8,742
Interest paid	-570	-713
Income tax paid	-1,086	-586
Net cash flows generated from operating activities	-8,292	7,443
Cash flows from investing activities		
Payments for acquisition of property, plant and equipment	-17,443	-20,163
Payments for acquisition of intangible assets	1	-
Proceeds from sale of property, plant and equipment	33	137
Loans granted	-7,733	-
Government grants	1,076	20
Repayment of loans	-	600
Net cash flows (used in) investing activities	-24,066	-19,406
Cash flows from financing activities		
Proceeds from borrowings	24,309	10,901
Repayments of borrowings	-2,048	-1,639
Lease payments	-706	-877
Payment of dividends	-5,449	-3,703
Net cash flows (used in) financing activities	16,106	4,682
Net increase (decrease) in cash and cash equivalents	-16,252	-7,281
Cash and cash equivalents as at 1 January	18,872	8,725
Cash and cash equivalents as at 30 June	2,620	1,444

The notes on pages 51 to 54 form an integral part of these consolidated financial statements



Notes to the consolidated and separate financial statements General information

The following companies are part of the VILVI Group (hereinafter the "Group"):

- VILKYŠKIŲ PIENINĖ AB, a parent company (hereinafter the "Parent" or the "Company");
- Modest AB, a subsidiary (hereinafter the "subsidiary Modest AB" or "Modest AB");
- Kelmės Pieninė AB, a subsidiary (hereinafter the "subsidiary Kelmės Pieninė AB" or "Kelmės Pieninė AB").
- Kelmės Pienas UAB, a subsidiary of Kelmės Pieninė AB (hereinafter the "Kelmės Pienas UAB").
- Pieno Logistika AB, a subsidiary of Kelmės Pienas UAB (hereinafter "Pieno Logistika AB").
- Baltic Dairy Board SIA, a subsidiary (hereinafter the "subsidiary Baltic Dairy Board SIA" or "Baltic Dairy Board SIA").

VILKYŠKIŲ PIENINĖ AB was established in 1993. The Parent has no branches or representative offices.

VILKYŠKIŲ PIENINĖ AB is a Lithuanian company listed on the Nasdaq OMX Vilnius AB stock exchange.

As at 30 June 2025, the Company's shareholder structure was as follows:							
Shareholder	Number of shares held	Nominal value, EUR	Total value, EUR				
Swisspartners Versicherung AG Zweigniederlassung Österreich	7,213,680	0.29	2,091,968				
Multi Asset Selection Fund	2,035,729	0.29	590,361				
Other minority shareholders	2,693,591	0.29	781,141				
Total capital	11,943,000	0.29	3,463,470				

As at 31 December 2024, the Company's shareholder structure was as follows:								
Shareholder	Number of shares held	Nominal value, EUR	Total value, EUR					
Swisspartners Versicherung AG Zweigniederlassung Österreich	6,994,316	0.29	2,028,352					
Multi Asset Selection Fund	2,035,729	0.29	590,361					
Other minority shareholders	2,693,591	0.29	781,141					
Total capital	11,943,000	0.29	3,463,470					

The Company's ultimate controlling party is Mr. Gintaras Bertašius and persons related to him.

According to the data as of 30 June 2025, Gintaras Bertašius did not hold shares in AB Vilkyškių pieninė but owned 60.4% of the votes at the general meeting of shareholders (since 2018, a joint life insurance policy was established with Swisspartners Versicherung AG Zweigniederlassung Österreich, which, according to the data as of 30 June 2025, acquired ownership rights to 7,213,680 shares of AB Vilkyškių pieninė).

As at 30 June 2025, the Group had 987 (31 December 2024: 938) employees.



Basis of preparation

Statement of compliance

These interim consolidated financial statements for the period January – June 2025 have been prepared in accordance with International Financial Reporting Standards (IFRS) as adopted by the European Union.

The accounting policies adopted in the preparation of the interim consolidated financial statements are consistent with those followed in the preparation of the consolidated annual financial statements for the year 2024. There have been no other significant IFRS changes that could have impact on financial statements of the Group.

A detailed description of the accounting policies presented in the consolidated financial statements for the year ended 2024 December 31.

The interim consolidated financial statements for the 6 months 2025 are unaudited.

Measurement basis

The financial statements have been prepared on a historical cost basis except for:

- buildings that are a part of property, plant and equipment measured at fair value, less any subsequent accumulated depreciation and impairment loss;
- buildings that a part of investment property measured at fair value.

Functional and presentation currency

All amounts in these financial statements are presented in the euros (EUR) and they have been rounded to the nearest thousand.

Foreign currency transactions

Foreign currency transactions are translated into the euros using the exchange rate prevailing at the date of the transaction. Monetary assets and liabilities denominated in a foreign currency are translated in the euros using the exchange rate prevailing at the date of the preparation of the statement of financial position. All foreign currency transactions have been translated in accordance with the provisions of the Law on Accounting using the exchange rate of the euro against the foreign currency prevailing at the date of the transaction.

Foreign exchange differences arising from the settlement of such transactions are recognised in the statement of profit or loss. Non-monetary assets and liabilities that are measured at historical cost in a foreign currency are translated into the euros using the official exchange rate prevailing at the date of the transaction.

Consolidation basis

Subsidiaries are all entities (including structured entities) over which the Group has control. The Group controls an entity when the Group is exposed to, or has rights to, variable returns from its involvement with the entity and has the ability to affect those returns through its power over the entity. The financial statements of the subsidiaries are included in the Group's consolidated financial statements from the date on which the Group obtains control, and continue to be included until the date that such control ceases.

All intra-group transactions and balances are eliminated for the purpose of the consolidated financial statements.



1. Segment information

GROUP

The Group cmprises 6 legal entities: Vilkyškių Pieninė AB, Kelmės Pieninė AB, Kelmės Pienas UAB, Modest AB, Baltic Dairy Board SIA, and Pieno Logistika AB. The main business activity of each entity (operating segment) is the production of milk products, except for Pieno Logistika AB that is collection and transportation of raw milk, lease of buildings.

The Group has several operating segments as described below. The operating segments represent different product groups that are managed separately, because they require different technologies and marketing strategies.

The Board and the General Manager review the internal management reports prepared for each operating segment on a monthly basis.

The following summary describes the products in each operating segment of the Group:

- Cheese, cheese products and other. The operating segment comprises cheese, cheese products, and liquid whey that remains during the process of cheese production and other;
- Dry milk products. The operating segment comprises WPC, MPC, skimmed-milk, permeate, whey powder produced by the subsidiaries;
- Fresh milk products. The operating segment comprises fresh milk products produced by the subsidiary (kephir, yoghurt, sour cream, butter, curd products and other);
- Industrial cream. The segment consists of industrial cream produced by the Company and its subsidiaries.

Information on the results of operations of each operating segment is presented below. Performance is assessed based on the gross profit of the operating segments, which is presented in the internal management reports reviewed by the Board and the General Manager. The operating segment's gross profit is used to assess performance, as the management believes it is the most appropriate indicator for that purpose.

Results of operations of the operating segments at 30 June 2025:

EUR '000	Cheese, cheese products and other	Dry milk products	Fresh milk products	Industrial cream	Total
Revenue	54,859	24,075	14,697	49,223	142,854
Cost of sales	-56,620	-17,968	-13,223	-39,625	-127,436
Gross profit	-1,761	6,107	1,474	9,598	15,418

Results of operations of the operating segments at 30 June 2024:

EUR '000	Cheese, cheese products and other	Dry milk products	Fresh milk products	Industrial cream	Total
Revenue	47,832	20,340	15,274	33,644	117,090
Cost of sales	-48,476	-12,572	-12,846	-26,869	-100,763
Gross profit	-644	7,768	2,428	6,775	16,327

Breakdown by geographical location:

EUR '000	2025.01.01- 2025.06.30	2024.01.01- 2024.06.30
Lithuania	17,403	16,568
European Union (excluding Lithuania)	86,232	64,060
Other countries	39,219	36,462
	142,854	117,090

When presenting information on the basis of geographical locations, revenue is recognized according to the clients' place of registration.

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2. Earnings per share

	2025.01.01- 2025.06.30	2024.01.01- 2024.06.30
Net profit attributable to holders of ordinary shares of the Parent, EUR '000	8,826	10,455
Number of issued shares calculated based on the weighted average unit cost method, '000 units	11,943	11,943
Basic earnings (loss) per share (EUR	0.74	0.88

The diluted earnings per share are the same as basic earnings per share.

3. Property, plant and equipment

Depreciation is recognized in production, distribution, administrative and other operating expenses of profit (loss) statement.

On 30 June 2025 depreciation amounted to EUR 2,865 thousand (on 30 June 2025 - EUR 2,427 thousand).

4. Intangible assets

Amortization is calculated in administrative expenses of profit (loss) statement.

On 30 June 2025 amortization amounted to EUR 6 thousand (on 30 June 2024 - EUR 1 thousand).

Intangible assets

Amortization is calculated in administrative expenses of profit (loss) statement.

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5. Non-current amounts receivable

Thousand EUR

	30/06/2025	31/12/2024
Non-financial assets		
Non-current amounts receivable from farmers ©	223	241
Other non-current amounts receivable	2	2
	225	243
	225	243

[©] Non-current amounts receivable from farmers and agricultural companies comprise prepayments made to milk suppliers for milk. An administration fee is charged on these prepayments.

6. Inventories

Thousand EUR

	<u>30/06/2025</u>	31/12/2024
Finished products	11,032	8,272
Products in transit		. 890
	11,032	9,162
Raw materials	540	427
Consumables	4,458	4,388
Work in progress	480	277
	16,510	14,254

Raw materials include milk and other materials used in the production.

As at 30 June 2025, the Group's inventories with the net book amount of up to EUR 8,889 thousand (31 December 2024: up to EUR 7,104 thousand) have been pledged to financial institutions.



7. Trade and other receivables

Thousand EUR

	30/06/2025	31/12/2024
Trade receivables	21,717	18,089
Impairment losses	-169	-629
Financial assets	21,548	17,460
Taxes receivable (other than income tax)	2,895	4,912
Other receivables	25,768	39
Total trade and other receivables	50,211	22,411

Taxes receivable consist of VAT receivable

Trade and other receivables are non-interest bearing and their settlement term is 30 days.

As of 30 June 2025, trade receivables of Vilkyškių pieninė AB were pledged.

8. Prepayments

Thousand EUR

	30/06/2025	31/12/2024
Prepayments (a)	538	560
Advance income tax	418	151
	956	711

(a) Prepayments consist of prepayments made to the companies for goods and services and to the farmers for milk.

9. Cash and cash equivalents

	30/06/2025	31/12/2024
Cash at bank	2,472	18,751
Cash on hand	148	121
	2,620	18,872

Cash inflows into bank accounts were pledged to secure repayment of bank borrowings.

10. Capital

As at 30 June 2025, the Company's authorised share capital was divided into 11,943,000 ordinary shares with the nominal value of EUR 0.29 each. All the shares are fully paid.

Pursuant to the Law on Companies, the holders of ordinary shares have one vote per share at the Company's shareholders' meeting, the right to receive dividends, and the right to receive payments in the event of liquidation of a company.

11. Borrowings and lease liabilities

Thousand EUR

	30/06/2025	31/12/2024
Non-current borrowings	53,255	33,280
Lease liabilities	1,689	1,551
Non-current	54,944	34,831
Current bank borrowings and other borrowings	5,936	3,649
Lease liabilities	805	742
Current	6,741	4,391
Total borrowings and lease liabilities	61,685	39,222



12. Government grants

Thousand EUR

	30/06/2025	31/12/2024
Opening net book amount	4,043	3,598
Grants received	1,076	901
Amortisation recognised in profit or loss and write-off of grants	-230	-445
Write-off of grants upon disposal of assets	-5	-11
Closing net book amount	4,884	4,043

13. Trade and other payables

Thousand EUR

	<u>30/06/2025</u>	31/12/2024
Financial instruments		
Trade payables	16,334	15,050
	16,334	15,050
Non-financial instruments		
Employment-related liabilities	5,492	5,116
Advance amounts received	510	492
Dividends payable	1,970	74
Taxes payable (other than income tax)*	1,432	610
Accrued expenses and provisions	87	359
	9,491	6,651
	25,825	21,701

^{*} Obligations relating to an employment relationship consist of salaries, fees payable, holiday reserves and payable VAT taxes.

14. Events after the reporting period

Vilkyškių pieninė AB, a member of the VILVI Group, has submitted an application to the Competition Council of the Republic of Lithuania for permission to acquire 100% of the shares of Marijampolės pieno konservai UAB.