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NEWS RELEASE

Book published by Boskalis about the salvage of the Ever Given

Papendrecht, 8 December 2021

In March this year Boskalis was at the center of worldwide media attention on the salvage of the stranded mega container ship Ever Given in the Suez Canal. In collaboration with the Suez Canal Authority a large group of experts from Boskalis and its subsidiary SMIT Salvage succeeded in refloating the enormous vessel within a week during a spring tide and unblock the canal. This allowed the hundreds of queuing ships to continue their journey and averted a potential disaster for world trade (Lloyd's List estimated the damage at USD 400 million per hour).

At the time of the salvage operation and immediately afterwards, Boskalis received numerous questions from the media and interested parties about the progress of the salvage operation and what had happened behind the scenes. In response to these requests and because of the unique nature of this salvage operation, we decided to publish a book reporting on this intense week. Based on interviews with a large number of colleagues involved, combined with various photos, the book paints a chronological picture of what took place on board the stranded vessel with the salvage team, the shore support team in Egypt and the Boskalis offices.

The book is available in English and Dutch and can now be ordered from the [Boskalis shop](https://boskalis.com/shop) (Boskalis.com/shop) or for domestic orders through [Bol.com](https://bol.com). The book will be shipped as of next week for EUR 9.95 plus shipping cost for international deliveries.

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Royal Boskalis Westminster N.V. is a leading global services provider operating in the dredging, maritime infrastructure and maritime services sectors. The company provides creative and innovative all-round solutions to infrastructural challenges in the maritime, coastal and delta regions of the world. With core activities such as coastal defense, riverbank protection and land reclamation Boskalis is able to provide adaptive and mitigating solutions to combat the effects of climate change, such as extreme weather conditions and rising sea levels, as well as delivering solutions for the increasing need for space in coastal and delta regions across the world. The company facilitates the development of offshore energy infrastructure, including renewable wind energy. Boskalis

is furthermore active in the construction and maintenance of ports, waterways, access channels and civil infrastructure, thus helping to facilitate trade flows and regional socio-economic development. In addition, Boskalis is a global marine salvage expert and has a number of strategic partnerships in harbor towage and terminal services (Keppel Smit Towage and Smit Lamnalco). With a versatile fleet of more than 650 vessels and floating equipment and 9,900 employees, including associates, Boskalis is creating new horizons around the world.

This news release can also be found on our website www.boskalis.com.