

Interim report January – March 2019

Continued healthy growth and increased profit

First quarter of 2019

- Net sales rose by 15 percent to SEK 1,091 million (945). Organic growth was 6 percent
- Order intake was in line with net sales
- Operating profit (EBITA) rose to SEK 119 million (106) and the operating margin was 10.9 percent (11.2)
- Earnings per share rose to SEK 2.23 (1.98)

THE GROUP IN BRIEF (FOR DEFINITIONS, SEE PAGE 18)

| | Quart | er 1 | Δ | 12-months rolling | Full year |
|--------------------------|-------|------|----|----------------------|-----------|
| SEK million | 2019 | 2018 | % | 2019/18 | 2018 |
| Order intake | 1,084 | 944 | 15 | 3,938 | 3,798 |
| Net sales | 1,091 | 945 | 15 | 3,932 | 3,786 |
| Gross profit | 304 | 277 | 10 | 1,114 | 1,088 |
| % | 27.9 | 29.3 | | 28.3 | 28.6 |
| Operating expenses | -184 | -171 | 6 | -734 | -721 |
| % | 16.9 | 18.1 | | 18.7 | 19.0 |
| Operating profit (EBITA) | 119 | 106 | 13 | 380 | 367 |
| % | 10.9 | 11.2 | | 9.7 | 9.7 |
| | | | | | |
| Operating profit | 117 | 104 | 12 | 371 | 358 |
| % | 10.7 | 11.0 | | 9.7 | 9.7 |
| Profit after tax | 84 | 75 | 12 | 262 | 255 |
| Earnings per share, SEK | 2.23 | 1.98 | 12 | 6.96 | 6.71 |





SALES GROWTH

+15%

OPERATING MARGIN (EBITA)

10.9%



CEO's overview



Bufab started off in 2019 with a strong result. Growth was 15 percent, driven by acquisitions, increased market share and stable demand.

Our largest operating segment, International, enjoyed a particularly strong performance. We continued to take market share, just as previously by capturing many new contracts with many customers. For several consecutive years, we have continuously increased our market share in most countries where we operate. Even so, we see many business opportunities going forward. Increased market share and a somewhat higher demand created organic growth of 8 percent. Growth was particularly strong in Central Europe, strong in the UK, Northern Europe and Southern Europe, but somewhat weaker in Eastern Europe. Price increases secured a stable gross margin. Through an effective cost control and increased efficiency, it was possible to translate this into an operating margin that was the segment's best ever. Accordingly, operating profit rose by a full 20 percent.

Unfortunately, the result in Sweden was poorer than last year. This was fully attributable to a significant weakening of the segment's gross margin. The main reason is that the price increases we implemented during 2018 and

the beginning of 2019 were insufficient in light of the continued weakening of the Swedish krona. In addition, we had limited organic growth for the second consecutive quarter. Despite effective cost control, both operating profit and operating margin were therefore considerably lower than in 2018. This development is entirely unsatisfactory. Accordingly, we will undertake further price increases for end customers which, in combination with purchasing savings, aim to restore the segment's gross margin during the year.

Overall, we are nonetheless satisfied with the Group's earnings for the quarter. We are creating healthy growth and strengthening our customer relations. At the same time, we are continuing our long-term investment programme within the scope of our "Leadership 2020" strategy. For example, we have strengthened our sourcing function, invested in the digitalisation of key processes, and further strengthened our organisation and competence in key areas.

Our newly acquired companies are contributing to increased sales and profits, while also significantly strengthening our customer offering, something we see concrete evidence of in our daily sales. It is part of our strategy to make additional value-adding acquisitions also in the future.

Despite these costly activities, we improved our operating profit and achieved Bufab's best quarterly result to date. We are satisfied with the start to the year. The macroeconomic uncertainty has not diminished, but we are optimistic about the remainder of 2019.

Jörgen Rosengren President and CEO

About Bufab

Bufab AB (publ), Corporate Registration Number 556685-6240, is a trading company that offers its customers a full-service solution as Supply Chain Partner for sourcing, quality control and logistics for C-Parts (screws, nuts, etc.). Bufab's Global Parts ProductivityTM customer offering aims to improve productivity in the customers' value chain for C-Parts.

Bufab was founded in 1977 in Småland and is an international company with operations in 27 countries. The head office is located in Värnamo, Sweden, and Bufab has about 1,300 employees. Bufab's net sales for the past 12 months amounted to SEK 3.9 billion and the operating margin was 9.7 percent. The Bufab share is listed on Nasdaq Stockholm, under the ticker "BUFAB". Please visit www.bufab.com for more information.



The Group in brief

FIRST QUARTER

Order intake amounted to SEK 1,084 million (944) and was in line with net sales.

Net sales rose by 15 percent to SEK 1,091 million (945), of which 6 percent was organic.

Both the underlying demand and market share are deemed to be higher in segment International and unchanged in segment Sweden compared with the first quarter of 2018.

Gross margin was lower in the quarter compared with the preceding year. The decline was attributable to segment Sweden and was primarily due to the weak Swedish krona and the lower gross margin in Rudhäll Industri.

However, the lower gross margin was met by a lower share of operating expenses. Operating profit rose to SEK 119 million (106), equal to an operating margin of 10.9 percent (11.2).

Exchange-rate fluctuations impacted operating profit positively by SEK +1 million, volumes positively by SEK +15 million, the price/cost/mix and other factors negatively by SEK -7 million and acquisitions positively by SEK +3 million.

FINANCIAL ITEMS AND TAX

The Group's net financial items amounted to SEK -8 million (-4) for the first quarter. Exchange-rate differences had an impact of SEK -1 million (3) on net financial items.

The Group's profit after financial items amounted to SEK 108 million (100) for the quarter.

The tax expense for the quarter was SEK -24 million (-25), implying an effective tax rate of 23 percent (25).

CASH FLOW, WORKING CAPITAL AND FINANCIAL POSITION

| | Quarter 1 | | |
|------------------------------------|-----------|------|--|
| SEK million | 2019 | 2018 | |
| EBITDA, adjusted | 129 | 116 | |
| Other non-cash items | 0 | 1 | |
| Changes in working capital | -65 | -71 | |
| Cash flow from operations | 64 | 46 | |
| Investments excluding acquisitions | -26 | -15 | |
| Operating cash flow | 38 | 31 | |

Operating cash flow amounted to SEK 38 million (31) for the period. Operating cash flow increased due to higher operating profit and lower working capital in relation to the comparative quarter.

Average working capital in relation to net sales amounted to 36.2 percent (36.0).

On 31 March 2019, the Group's net debt totalled SEK 1,510 million (1,029). Adjusted net debt amounted to SEK 1,202 million (1,029). The difference between these performance measures are the effects of IFRS 16 Leases. The increase in adjusted net debt is attributable to the acquisitions conducted, dividends paid, exchange-rate fluctuations, and the repurchase of own shares in the past 12 months.

On 31 March 2019, the Group's debt/equity ratio was 89 percent (66). Of the increase of 23 percentage points, the new accounting standard, IFRS 16 Leases, accounted for 18 percentage points.



Segment International

First quarter

Order intake amounted to SEK 725 million (647) and was in line with net sales.

Net sales rose by 13 percent to SEK 731 million (648). Organic growth was 8 percent, driven by a slightly stronger underlying demand and increased market shares in most markets.

Gross margin for the segment increased somewhat to a healthy 29.8 percent (29.7). The reason for this is a continued strong EUR rate and that it has been possible to offset increases in the prices of raw materials by increasing prices for customers.

The share of operating expenses declined compared with the preceding year. Operating profit rose to SEK 85 million (71), equal to an operating margin of 11.7 percent (11.0).

Exchange-rate fluctuations impacted operating profit positively by SEK +5 million, volumes positively by SEK +16 million, the price/cost/mix and other factors negatively by SEK -7 million and acquisitions by SEK 0 million.

| | Quart | er 1 | Δ | Rolling 12 months | Full year |
|--------------------------|-------|------|----|----------------------|-----------|
| SEK million | 2019 | 2018 | % | 2019/18 | 2018 |
| Order intake | 725 | 647 | 12 | 2,726 | 2,648 |
| Net sales | 731 | 648 | 13 | 2,698 | 2,615 |
| Gross profit | 217 | 192 | 13 | 813 | 788 |
| % | 29.8 | 29.7 | | 30.2 | 30.1 |
| Operating expenses | -132 | -121 | 9 | -509 | -498 |
| % | 18.1 | 18.7 | | 18.5 | 19.0 |
| Operating profit (EBITA) | 85 | 71 | 20 | 304 | 290 |
| % | 11.7 | 11.0 | | 11.3 | 11.1 |









Segment Sweden

First quarter

Order intake was SEK 359 million (297) and was in line with net sales.

Net sales rose by 21 percent to SEK 360 million (297). Organic growth was 1 percent. Underlying demand was unchanged and market shares were deemed to be unchanged in relation to the comparative quarter.

The gross margin for the segment declined to a very low 25.3 percent (29.9), but increased somewhat in relation to the preceding quarter. About half of the decline compared with the comparative quarter is attributable to the acquisition of Rudhäll, which occurred in the fourth quarter of 2018, which has a lower gross margin, but a comparable operating margin compared with the segment otherwise.

The remaining decline compared with the preceding year is mainly due to a significantly weakened Swedish krona. Despite considerable price increases for customers, this did not succeed in sufficiently offsetting this trend.

We are implementing further price increases for end customers, which together with the continued work on purchasing savings, is aimed at restoring the segment's gross margin in the coming quarters.

Operating profit was SEK 38 million (42), equal to an operating margin of 10.6 percent (14.1).

Exchange-rate fluctuations impacted operating profit negatively by SEK -4 million, volumes by SEK 0 million, the price/cost/mix and other factors negatively by SEK -3 million and acquisitions positively by SEK +3 million.

| | Quart | er 1 | Δ | Rolling 12 months | Full year |
|--------------------------|-------|------|-----|----------------------|-----------|
| SEK million | 2019 | 2018 | % | 2019/18 | 2018 |
| Order intake | 359 | 297 | 21 | 1,211 | 1,149 |
| Net sales | 360 | 297 | 21 | 1,235 | 1,172 |
| Gross profit | 91 | 89 | 2 | 325 | 323 |
| % | 25.3 | 29.9 | | 26.3 | 27.6 |
| Operating expenses | -53 | -47 | 13 | -203 | -197 |
| % | 14.7 | 15.8 | | 16.4 | 16.8 |
| Operating profit (EBITA) | 38 | 42 | -10 | 122 | 126 |
| % | 10.6 | 14.1 | | 9.9 | 10.8 |









Consolidated Income Statement

| | Quai | ter 1 |
|--|-------|-------|
| SEK million | 2019 | 2018 |
| Net sales | 1,091 | 945 |
| Cost of goods sold | -787 | -669 |
| Gross profit | 304 | 277 |
| | | |
| Distribution costs | -135 | -124 |
| Administrative expenses | -55 | -51 |
| Other operating income | 10 | 13 |
| Other operating expenses | -7 | -11 |
| Operating profit | 117 | 104 |
| | | |
| Profit/loss from financial items | | |
| Interest income and similar income items | 3 | 3 |
| Interest expenses and similar expenses | -11 | -7 |
| Profit after financial items | 108 | 100 |
| | | |
| Tax on net profit/loss for the period | -24 | -25 |
| Profit after tax | 84 | 75 |



Statement of Comprehensive Income

| | Qua | rter 1 | |
|---|------|--------|--|
| SEK million | 2019 | 2018 | |
| Profit after tax | 84 | | |
| Other comprehensive income | | | |
| Items that may be reclassified subsequently to profit or loss | | | |
| Translation differences / Currency hedging net after tax | 38 | 61 | |
| Other comprehensive income after tax | 38 | 61 | |
| Total comprehensive income | 122 | 136 | |
| | | | |
| Total comprehensive income attributable to: | | | |
| Parent Company shareholders | 122 | 136 | |

Earnings per share

| | Quarter 1 | | |
|--|-----------|--------|--|
| SEK | 2019 | 2018 | |
| Earnings per share | 2.23 | 1.98 | |
| Weighted number of shares outstanding before dilution, thousands | 37,467 | 37,776 | |
| Diluted earnings per share, SEK | 2.23 | 1.98 | |
| Weighted number of shares outstanding after dilution, thousands | 37,467 | 37,776 | |



Consolidated Balance Sheet

| SEK million | 31 Mar 19 | 31 Mar 18 | 31 Dec 18 |
|---|-----------|-----------|-----------|
| ASSETS | | | |
| Non-current assets | | | |
| Intangible assets | 1,203 | 1,159 | 1,179 |
| Property, plant and equipment | 524 | 173 | 221 |
| Financial assets | 26 | 24 | 21 |
| Total non-current assets | 1,754 | 1,356 | 1,421 |
| _ | | | |
| Current assets | | | |
| Inventories | 1,322 | 1,147 | 1,315 |
| Current receivables | 947 | 858 | 814 |
| Cash and cash equivalents | 154 | 124 | 144 |
| Total current assets | 2,423 | 2,129 | 2,273 |
| | | | |
| Total assets | 4,177 | 3,484 | 3,694 |
| EQUITY AND LIABILITIES | | | |
| Equity | 1,703 | 1,552 | 1,600 |
| Equity | 1,700 | 1,002 | 1,000 |
| Non-current liabilities | | | |
| Non-current liabilities, interest-bearing | 1,504 | 1,095 | 1,600 |
| Non-current liabilities, non-interest- bearing | 96 | 104 | 89 |
| Total non-current liabilities | 1,599 | 1,199 | 1,336 |
| Current liabilities | | | |
| Current liabilities, interest-bearing | 160 | 58 | 74 |
| Current liabilities, non-interest-bearing | 715 | 675 | 684 |
| Total current liabilities | 875 | 733 | 758 |
| | | | |
| Total equity and liabilities | 4,177 | 3,484 | 3,694 |



Consolidated Statement of Changes in Equity

| SEK million | 31 Mar 19 | 31 Mar 18 |
|--|-----------|-----------|
| Equity at the close of the preceding year | 1,600 | 1,415 |
| Adjustment resulting from the introduction of IFRS 16 | -18 | - |
| Equity at beginning of year | 1,581 | 1,415 |
| Comprehensive income | | |
| Profit after tax | 84 | 75 |
| Other comprehensive income | | |
| Items that may be reclassified in profit or loss | | |
| Translation differences / Currency hedging net after tax | 38 | 61 |
| Total comprehensive income | 122 | 136 |
| Transactions with shareholders | - | - |
| Total transactions with shareholders | - | - |
| Equity at end of period | 1,703 | 1,552 |



Consolidated Cash Flow Statement

| | Quar | ter 1 |
|---|------|-------|
| SEK million | 2019 | 2018 |
| Operating activities | | |
| Profit before financial items | 117 | 104 |
| Depreciation/amortisation and impairment | 33 | 12 |
| Interest and other finance income | 0 | 3 |
| Interest and other finance expenses | -9 | -7 |
| Other non-cash items | 0 | 0 |
| Income tax paid | -37 | -30 |
| Cash flow from operating activities before changes in working capital | 104 | 82 |
| Changes in working capital | | |
| Increase (-)/decrease (+) in inventories | 19 | -29 |
| Increase (-)/decrease (+) in operating receivables | -113 | -109 |
| Increase (+)/decrease (-) in operating liabilities | 30 | 67 |
| Cash flow from operating activities | 40 | 11 |
| Investing activities | | |
| Acquisition of intangible assets/property, plant and equipment | -26 | -15 |
| Company acquisitions | - | - |
| Acquisition of intangible assets | - | - |
| Cash flow from investing activities | -26 | -15 |
| Financing activities | | |
| Increase (+)/decrease (-) in borrowings | -7 | 3 |
| Cash flow from financing activities | -7 | 3 |
| Cash flow for the period | 7 | 0 |
| Cash and cash equivalents at beginning of period | 144 | 120 |
| Translation differences | 3 | 3 |
| Cash and cash equivalents at end of period | 154 | 123 |



The Group's segment reporting

| | 2018 | | | | | 2019 | |
|---------------------------|-------|-------|-------|-------|-------|------|--|
| International SEK million | Q1 | Q2 | Q3 | Q4 | Q1 | | |
| Net sales | 648 | 676 | 647 | 644 | 731 | | |
| Gross profit | 192 | 202 | 197 | 197 | 217 | | |
| | 29.7% | 29.9% | 30.4% | 30.6% | 29.8% | | |
| Operating expenses | -121 | -125 | -124 | -129 | -132 | | |
| | 18.7% | 18.5% | 19.2% | 20.0% | 18.1% | | |
| Operating profit (EBITA) | 71 | 77 | 73 | 68 | 85 | | |
| | 11.0% | 11.4% | 11.3% | 10.6% | 11.7% | | |

| | 2018 | | | | | 2019 | |
|--------------------------|-------|-------|-------|-------|-------|------|--|
| Sweden SEK million | Q1 | Q2 | Q3 | Q4 | Q1 | | |
| Net sales | 297 | 304 | 248 | 322 | 360 | | |
| Gross profit | 89 | 87 | 67 | 81 | 91 | | |
| | 29.9% | 28.6% | 27.0% | 25.1% | 25.3% | | |
| Operating expenses | -47 | -53 | -45 | -53 | -53 | | |
| | 15.8% | 17.4% | 18.1% | 16.5% | 14.7% | | |
| Operating profit (EBITA) | 42 | 34 | 22 | 28 | 38 | | |
| | 14.1% | 11.2% | 8.9% | 8.7% | 10.6% | | |

| | 2018 | | | | 201 | 19 | | |
|--------------------------|------|-----|-----|-----|-----|----|--|--|
| Other* SEK million | Q1 | Q2 | Q3 | Q4 | Q1 | | | |
| Net sales | - | - | - | - | - | | | |
| Gross profit/loss | -4 | -7 | -5 | -7 | -4 | | | |
| Operating expenses | -3 | -6 | -9 | -8 | 0 | | | |
| Operating profit (EBITA) | -7 | -13 | -14 | -15 | -4 | | | |

^{*}Other includes unallocated costs of a Group-wide nature

| | 2018 | | | | 2019 | | |
|--------------------------|-------|-------|-------|-------|-------|--|--|
| Group SEK million | Q1 | Q2 | Q3 | Q4 | Q1 | | |
| Net sales | 945 | 980 | 895 | 966 | 1,091 | | |
| Gross profit | 277 | 282 | 259 | 271 | 304 | | |
| | 29.3% | 28.8% | 28.9% | 28.1% | 27.9% | | |
| Operating expenses | -171 | -184 | -178 | -189 | -184 | | |
| | 18.1% | 18.8% | 19.9% | 19.7% | 16.7% | | |
| Operating profit (EBITA) | 106 | 98 | 81 | 82 | 119 | | |
| | 11.2% | 10.0% | 9.1% | 8.5% | 10.9% | | |



Consolidated Key Figures

| For definitions, see page 18. | Quarter 1 | | Δ |
|---|-----------|-------|----|
| | 2019 | 2018 | % |
| Order intake, SEK million | 1,084 | 944 | 15 |
| Net sales, SEK million | 1,091 | 945 | 15 |
| Gross profit, SEK million (1) | 304 | 277 | 10 |
| EBITDA, SEK million (1) | 151 | 116 | 30 |
| EBITDA, adjusted, SEK million | 129 | 116 | 14 |
| Operating profit (EBITA), SEK million (1) | 119 | 106 | 13 |
| Operating profit, SEK million ⁽¹⁾ | 117 | 104 | 12 |
| Profit after tax, SEK million | 84 | 75 | 12 |
| | | | |
| Gross margin, % ⁽¹⁾ | 27.9 | 29.3 | |
| Operating margin (EBITA), % ⁽¹⁾ | 10.9 | 11.2 | |
| Operating margin, % ⁽¹⁾ | 10.7 | 11.0 | |
| Net margin, % | 7.7 | 8.0 | |
| | | | |
| Net debt, SEK million (1) | 1 510 | 1 202 | 26 |
| Net debt, adjusted, SEK million | 1,202 | 1,029 | 17 |
| Debt/equity ratio, % ⁽¹⁾ | 89 | 66 | 35 |
| Net debt / EBITDA, adjusted, multiple (1)(2) | 2.9 | 2.8 | |
| Working capital, SEK million | 1,581 | 1,364 | 16 |
| Average working capital, SEK million | 1,461 | 1,208 | 21 |
| Average working capital in relation to net sales, % | 36.2 | 36.0 | |
| Equity/assets ratio, % ⁽¹⁾ | 41 | 45 | |
| Operating cash flow, SEK million | 38 | 31 | 29 |
| Earnings per share, SEK ⁽¹⁾ | 2.23 | 1.98 | 12 |

⁽¹⁾ These performance measures were impacted by the introduction of IFRS 16. See the table on page 13.

⁽²⁾ Paid purchase prices have been charged in full to adjusted net debt while EBITDA, adjusted, has only been credited from the respective acquisition date.



Performance measures affected by IFRS 16

| | | Quarter 1 | | | | |
|---|-------|---|-------------------|-------|--|--|
| | 2019 | Adjusted for the effect of IFRS 16 | 2019 Pro forma | 2018 | | |
| Gross profit, SEK million | 304 | 0 | 304 | 277 | | |
| | | | | | | |
| EBITDA, SEK million | 151 | -21 | 129 | 116 | | |
| EBITDA, adjusted, SEK million | 129 | - | 129 | 116 | | |
| Operating expenses, SEK million | -184 | 2 | -186 | -171 | | |
| Operating profit (EBITA), SEK million | 119 | -2 | 117 | 106 | | |
| Operating profit, SEK million | 117 | -2 | 115 | 104 | | |
| | | | | | | |
| Profit before tax, SEK million | 108 | 0 | 108 | 100 | | |
| Profit after tax, SEK million | 84 | 0 | 84 | 75 | | |
| Earnings per share, SEK | 2.23 | 0 | 2.23 | 1.98 | | |
| | | | | | | |
| Net debt, SEK million | 1,510 | -308 | 1,202 | 1,069 | | |
| Net debt, adjusted, SEK million | 1,202 | - | 1,202 | 1,069 | | |
| Debt/equity ratio, % | 89 | -18 | 71 | 66 | | |
| Equity/assets ratio | 41 | +3 | 44 | 45 | | |
| | | | | | | |
| Cash flow from operating activities before changes in working capital | 104 | -21 | 83 | 82 | | |



Parent Company income statement

| | Quarter 1 | |
|--|-----------|------|
| SEK million | 2019 | 2018 |
| Administrative expenses | -4 | -3 |
| Other operating income | 2 | 2 |
| Operating profit | -2 | -1 |
| | | |
| Profit/loss from financial items | | |
| Interest expenses and similar expenses | - | - |
| Profit after financial items | -2 | -1 |
| | | |
| Appropriations | - | - |
| Tax on net profit/loss for the period | - | - |
| Profit after tax | -2 | -1 |
| | | |
| Other comprehensive income | - | - |
| Total comprehensive income | -2 | -1 |



Parent Company balance sheet

| SEK million | 31 Mar 19 | 31 Mar 18 | 31 Dec 18 |
|--|-----------|-----------|-----------|
| ASSETS | | | |
| Non-current assets | | | |
| Financial assets | | | |
| Participations in Group companies | 845 | 845 | 845 |
| Total non-current assets | 845 | 845 | 845 |
| Current assets | | | |
| Receivables from Group companies | 70 | 156 | 77 |
| Other current receivables | 14 | 5 | 8 |
| Cash and cash equivalents | - | 1 | - |
| Total current assets | 84 | 161 | 85 |
| | | | |
| Total assets | 929 | 1,006 | 930 |
| EQUITY AND LIABILITIES | | | |
| Equity | 799 | 871 | 801 |
| Untaxed reserves | 122 | 128 | 122 |
| Non-current interest-bearing liabilities | | | |
| Other non-current liabilities | - | - | - |
| Total non-current liabilities | 0 | 0 | 0 |
| Current non-interest-bearing liabilities | | | |
| Other current liabilities | 8 | 7 | 7 |
| Total current liabilities | 8 | 7 | 7 |
| | | | |
| Total equity and liabilities | 929 | 1,006 | 930 |



Other information

ACCOUNTING POLICIES

This interim report has been prepared pursuant to IAS 34 Interim Financial Reporting and the Swedish Annual Accounts Act. The Parent Company's financial statements were prepared in accordance with the Swedish Annual Accounts Act, Chapter 9 and the Swedish Financial Reporting Board's recommendation RFR 2.

The accounting policies applied correspond to the accounting policies an measurement principles presented in the 2018 Annual Report. The 2018 Annual Report is available at www.bufab.com.

Bufab applies IFRS 16 Leases as of January 1, 2019.

IFRS 16 addresses the recognition of rental contracts and leases for both lessors and lessees. The implementation of this standard entails that nearly all leases will be recognised in the lessee's balance sheet, since no difference is made any longer between operational and financial leases. According to the new standard, an asset (the right to use a leased asset) and a financial liability covering the obligation to pay lease fees are to be recognised. Exceptions are made for shortterm leases and leases for which the underlying assets have a low value. Bufab has chosen to apply the new standard prospectively, but will restate the right-of-use assets retrospectively with the total effect of an initial application as an adjustment of the opening amount of retained earnings on 1 January 2019. Accordingly, comparative information will not be restated.

The new standard has had a material impact on Bufab's total assets, partly in relation to the right-of-use assets, which has increased Bufab's property, plant and equipment, and regarding the lease liabilities that are now recognised in the balance sheet and have increased Bufab's interest-bearing liabilities.

The impact on the balance sheet at the beginning of 2019 is presented below:

| Balance sheet items | SEK million |
|---------------------|----------------|
| Right-of-use assets | +283 |
| Deferred tax | + 5 |
| Prepaid expenses | - 6 |
| Retained earnings | -18 |

| Non-current lease liabilities, interest- bearing | 227 |
|---|-----|
| Current lease liabilities, interest-bearing | 73 |

The effect on the income statement for the Group is not significant.

RISKS AND RISK MANAGEMENT

Exposure to risk is a natural part of business activity and this is reflected in Bufab's approach to risk management. The aim is to identify and prevent risks and to limit any loss or damage from these risks. The main risks to which the Group is exposed relate to the impact of the economy on demand.

For further information regarding risks and risk management, see Note 3 of the 2018 Annual Report.

SEASONAL VARIATIONS

Bufab has no significant seasonal variation in its sales, but sales over the year vary based on the number of production days in each quarter for customers.

RELATED-PARTY TRANSACTIONS

There were no related-party transactions during the period.

ACQUISITIONS

The following acquisitions were made during 2017-2018.

| | Date | Net sales* | Employees |
|---|-------------------|------------|-----------|
| Thunderbolts Group Limited | 24 May 2017 | 32 | 19 |
| Kian Soon Mechanical Components Pte. Ltd | 1 Dec 2017 | 105 | 64 |
| Rudhäll Industri AB | 5 October 2018 | 210 | 76 |

^{*}Estimated annual net sales at the date of acquisition

EMPLOYEES

The number of employees in the Group at 31 March 2019 amounted to 1,282 (1,173).

CONTINGENT LIABILITIES

There were no significant changes to the company's contingent liabilities during the interim period.

AUDIT REVIEW REPORT

This interim report has not been examined by the company's auditors.



FINANCIAL REPORTING DATES

Interim report for the second quarter of 2019 18 July 2019

Interim report for the third quarter of 2019 25 October 2019

Year-end report 2019 11 February 2020

Värnamo, 25 April 2019

Jörgen Rosengren President and CEO



Definitions of key figures

Gross margin, %

Gross profit as a percentage of net sales for the period

FRITDA

Operating profit before depreciation, amortisation and impairment

EBITDA, adjusted

Operating profit before depreciation, amortisation and impairment, less amortisation on right-of-use assets according to IFRS 16. This key figure is an approximation and is shared in order to report an comparable EBITDA as if IAS 17 was still applied.

Operating profit (EBITA)

Gross profit less operating expenses.

Net debt, adjusted

Interest-bearing liabilities, lease liabilities according to IFRS 16, less cash and cash equivalents and interestbearing assets, calculated at the end of the period

Debt/equity ratio, %

Net debt divided by equity, calculated at the end of the period

Net debt / EBITDA, adjusted, multiple

Net debt, adjusted, at the end of the period divided by EBITDA, adjusted in the last twelve months

Operating expenses

Total distribution costs, administrative expenses, other operating income and other operating expenses excluding depreciation, amortisation and impairment of acquisition-related intangible assets

Working capital

Total current assets less cash and cash equivalents less current non-interest-bearing liabilities, calculated at the end of the period

Average working capital

Average working capital calculated as the average of the past four quarters

Average working capital in relation to net sales, %

Average working capital as a percentage of net sales in the last twelve months

Equity/assets ratio, %

Equity as a percentage of total assets, calculated at the end of the period

Operating cash flow

EBITDA, adjusted, plus other non-cash items, minus changes in working capital and investments

Earnings per share

Profit after tax for the period divided by the average number of common shares



Performance measures not defined in accordance with IFRS

Bufab uses certain performance measures not defined in the rules for financial reporting adopted by Bufab. The purpose of these performance measures is to provide a better understanding of the performance of the operations. It should be pointed out that these alternative performance measures, as they are defined, are not fully comparable with other companies' performance measures with the same name.

Organic growth

Because Bufab has operations in many countries with different currencies, it is essential to provide an understanding of the company's performance without current effects when translating foreign subsidiaries. In addition, Bufab has an important strategic objective in carrying out value-generating acquisitions. For these reasons, growth is also recognised excluding currency effects when translating foreign subsidiaries and excluding acquired operations within the term Organic growth. This performance measure is expressed in percentage points of last year's net sales.

| | Quarter 1 | | | |
|------------------------------|-----------|--------|---------------|--|
| 2019, percentage points | Group | Sweden | International | |
| Organic growth | 6 | 1 | 8 | |
| Currency translation effects | 3 | 0 | 5 | |
| Acquisitions | 6 | 20 | 0 | |
| Recognised growth | 15 | 21 | 13 | |

| | Quarter 1 | | | |
|------------------------------|-----------|--------|---------------|--|
| 2018, percentage points | Group | Sweden | International | |
| Organic growth | 9 | 7 | 9 | |
| Currency translation effects | 2 | 0 | 3 | |
| Acquisitions | 5 | 0 | 8 | |
| Recognised growth | 16 | 7 | 21 | |

Operating cash flow

In order to improve its total cash flow, Bufab continuously measures the cash flow generated by operations in all its companies. This is expressed as Operating cash flow and defined below.

| | Quar | ter 1 |
|------------------------------------|------|-------|
| | 2019 | 2018 |
| EBITDA, adjusted | 129 | 116 |
| Other non-cash items | 0 | 1 |
| Changes in inventory | 18 | -29 |
| Changes in operating receivables | -113 | -109 |
| Changes in operating liabilities | 30 | 67 |
| Cash flow from operations | 64 | 46 |
| Investments excluding acquisitions | -26 | -15 |
| Operating cash flow | 38 | 31 |



EBITDA

EBITDA is an expression of operating profit before depreciation, amortisation and impairment. The key figure is defined below.

| | Quarter 1 | |
|--|-----------|------|
| | 2019 | 2018 |
| Operating profit | 117 | 104 |
| Depreciation/amortisation and impairment | 34 | 12 |
| EBITDA | 151 | 116 |

EBITDA, adjusted

The performance measure EBITDA, adjusted, is an expression of operating profit before depreciation, amortisation and impairment, less amortisation on right-of-use assets and interest expenses on lease liabilities according to IFRS 16. The key figure is defined below.

| | Quarter 1 | |
|--|-----------|------|
| | 2019 | 2018 |
| Operating profit | 117 | 104 |
| Depreciation/amortisation and impairment | 34 | 12 |
| Less: amortisation on right-of-use assets according to IFRS 16 | -19 | - |
| Less: interest expenses on lease liabilities according to IFRS16 | -2 | - |
| EBITDA, adjusted | 129 | 116 |

EBITA

Bufab's growth strategy includes the acquisition of companies. For the purpose of illustrating the underlying operation's performance, management has chosen to monitor EBITA (operating profit before depreciation, amortisation and impairment of acquired intangible assets). The key figure is defined below.

| | Quarter 1 | |
|---|-----------|------|
| SEK million | 2019 | 2018 |
| Operating profit | 117 | 104 |
| Depreciation and amortisation of acquired intangible assets | 2 | 2 |
| EBITA | 119 | 106 |

Operating expenses

Operating expenses is an expression of operating expenses before depreciation, amortisation and impairment of acquired intangible assets. The key figure is defined below.

| | Quarter 1 | |
|---|-----------|------|
| SEK million | 2019 | 2018 |
| Distribution costs | -135 | -124 |
| Administrative expenses | -55 | -51 |
| Other operating income | 10 | 13 |
| Other operating expenses | -7 | -11 |
| Depreciation and amortisation of acquired intangible assets | 2 | 2 |
| Operating expenses | -184 | -171 |



Working capital

Because Bufab is a trading company, working capital represents a large share of the balance sheet's value. In order to optimise the company's cash generation, management focuses on the local company's development, and thereby the entire Group's development, of working capital as it is defined below.

| | 31 Mar | 31 Mar |
|---|--------|--------|
| | 2019 | 2018 |
| Current assets | 2,423 | 2,129 |
| Less: cash and cash equivalents | -154 | -124 |
| Less: current non-interest-bearing liabilities excluding liabilities for additional purchase prices | -688 | -641 |
| Working capital on the balance-sheet date | 1,581 | 1,364 |

Net debt

Net debt is an expression of how large the financial borrowing is in the company in absolute figures after deductions for cash and cash equivalents. The key figure is defined below.

| | 31 Mar | 31 Mar |
|--|--------|--------|
| | 2019 | 2018 |
| Non-current interest-bearing liabilities | 1,504 | 1,095 |
| Current interest-bearing liabilities | 160 | 58 |
| Less: cash and cash equivalents | -154 | -124 |
| Less: other interest-bearing receivables | 0 | 0 |
| Net debt on balance-sheet date | 1,510 | 1,029 |

Net debit, adjusted

Net debt, adjusted is an expression of how large the financial borrowing is in the company in absolute figures after deductions for lease liabilities according to IFRS 16 and cash and cash equivalents. The key figure is defined below.

| | 31 Mar | 31 Mar |
|---|--------|--------|
| | 2019 | 2018 |
| Non-current interest-bearing liabilities | 1,504 | 1,095 |
| Current interest-bearing liabilities | 160 | 58 |
| Less: lease liabilities according to IFRS 16 | -308 | 0 |
| Less: cash and cash equivalents | -154 | -124 |
| Less: other interest-bearing receivables | 0 | 0 |
| Net debt, adjusted, on the balance- sheet date | 1,202 | 1,029 |



CONFERENCE CALL

A conference call will be held on 25 April 2019 at 10:00 a.m. CET. Jörgen Rosengren, President and CEO, and Marcus Andersson, CFO, will present the results. The conference call will be held in English.

To participate in the conference, use any of the following dial-in numbers: +44 (0) 2071 928000, UK 08445718892, Sweden 08 0850692180 or the US 16315107495. Conference code: 3992056.

Please dial in 5–10 minutes ahead in order to complete the short registration process.



CONTACT

Jörgen Rosengren CEO +46 370 69 69 00 jorgen.rosengren@bufab.com

Marcus Andersson CFO +46 370 69 69 66 marcus.andersson@bufab.com

This information is such that Bufab AB (publ) is obliged to disclose in accordance with the EU's Market Abuse Regulation. The information was submitted for publication by the aforementioned contacts on 25 April 2019 at 7:30 a.m. CET.

Bufab AB (publ) Box 2266 SE-331 02 Värnamo, Corp. Reg. No. 556685-6240 Tel: +46 370 69 69 00 Fax +46 370 69 69 10 www.bufab.com