

FLSmidth & Co. A/S

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Exercise of 2015 option program

Company Announcement No.19-2021, 22 November 2021

Thomas Schulz, CEO at FLSmidth, has today, as part of the 2015 option program, bought 30,211 shares at 250 DKK and sold 30,211 shares at an average price of 253.64 DKK.

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FLSmidth delivers sustainable productivity to the global mining and cement industries. We deliver market-leading engineering, equipment and service solutions to our customers enabling them to improve performance, drive down costs and reduce environmental impact. Our operations span the globe and our ~10,200 employees are present in more than 60 countries. In 2020, FLSmidth generated revenue of DKK 16.4 billion. www.flsmidth.com