



Bring
The full potential of
our innovative
medicines to
patients



Build
A high-value
sustainable pipeline



Deliver
Efficiencies to
enable targeted
investment &
growth



Boost
A culture of
collaboration
& excellence

The acquisition of Albireo

9 January 2023



*Focus. Together.
For patients & society*

Disclaimer & safe harbor

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- In those countries in which public or private-health cover is provided, Ipsen is dependent on prices set for medicines, pricing and reimbursement-regime reforms and is vulnerable to the potential withdrawal of certain medicines from the list of reimbursable medicines by governments, and the relevant regulatory authorities in its locations. In light of recent economic conditions, there could be increased pressure on the pharmaceutical industry to lower medicine prices.
- Ipsen operates in certain geographical regions whose governmental finances, local currencies or inflation rates could erode the local competitiveness of Ipsen's medicines relative to competitors operating in local currency, and/or could be detrimental to Ipsen's margins in those regions where Ipsen's sales are billed in local currencies.
- In a number of countries, Ipsen markets its medicines via distributors or agents; some of these partners' financial strengths could be impacted by changing economic or market conditions, potentially subjecting Ipsen to difficulties in recovering its receivables. Furthermore, in certain countries whose financial equilibrium is threatened by changing economic or market conditions, and where Ipsen sells its medicines directly to hospitals, Ipsen could be forced to lengthen its payment terms or could experience difficulties in recovering its receivables in full.
- Ipsen also faces various risks and uncertainties inherent to its activities identified under the caption 'Risk Factors' in the Company's [Universal Registration Document](#).
- All of the above risks could affect Ipsen's future ability to achieve its financial targets, which were set assuming reasonable macroeconomic conditions based on the information available at the time.

Speakers



Portrait of David Loew, a man with short dark hair and glasses, wearing a dark suit jacket over a white shirt. The portrait is set within a circular frame that is part of a larger teal-colored shape.

┌
David Loew
Chief Executive Officer



Portrait of Howard Mayer, a man with short grey hair and glasses, wearing a dark suit jacket over a light blue shirt. The portrait is set within a circular frame that is part of a larger maroon-colored shape.

┌
Howard Mayer
Head of
Research & Development



Portrait of Aymeric Le Chatelier, a man with short dark hair, wearing a dark suit jacket over a light blue shirt. The portrait is set within a circular frame that is part of a larger blue-colored shape.

┌
**Aymeric Le
Chatelier**
Chief Financial Officer

Agenda

1

**Strategic
rationale**

2

The science

3

**Commercial
opportunities**

4

Financials

5

Conclusion

6

Questions



STRATEGIC RATIONALE

The focus on three therapy areas

Our vision

To be a leading global, mid-sized biopharmaceutical company with a focus on transformative medicines in Oncology, Rare Disease & Neuroscience



ONCOLOGY

Strengthening
the position



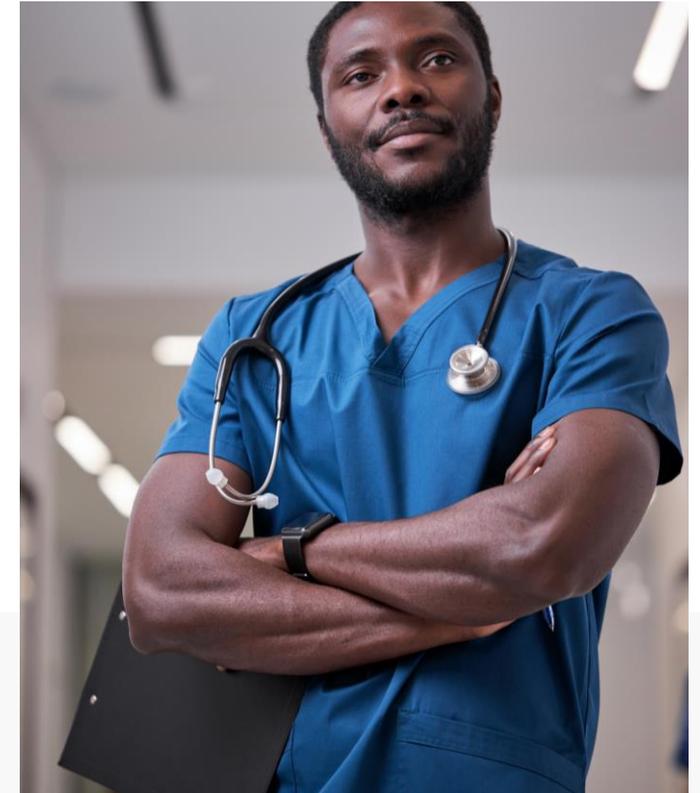
RARE DISEASE

Expanding
the scope



NEUROSCIENCE

Excelling &
accelerating



Albireo: expanding Ipsen's scope in Rare Disease

Perfectly aligned to the external-innovation strategy

Global rights¹

- Bylvay: a potentially best-in-class rare liver-disease medicine approved in the U.S. & E.U.

Strategic fit

- Expanding the pipeline & portfolio in rare liver diseases

Albireo 

Multiple opportunities

- Bylvay: progressive familial intrahepatic cholestasis, Alagille syndrome, biliary atresia
- Early-stage pipeline: adult cholestatic liver diseases

Financial impact

- Sizeable peak sales ~\$800m
- Accretive to core operating income from 2025



**THE
SCIENCE**

Pediatric cholestatic liver diseases

Bile acids

Chemicals made by the liver from cholesterol

Transported from the liver to the intestines

Help to absorb fats, fat soluble vitamins & nutrients
for growth and development

95% recycled back to the liver & reused

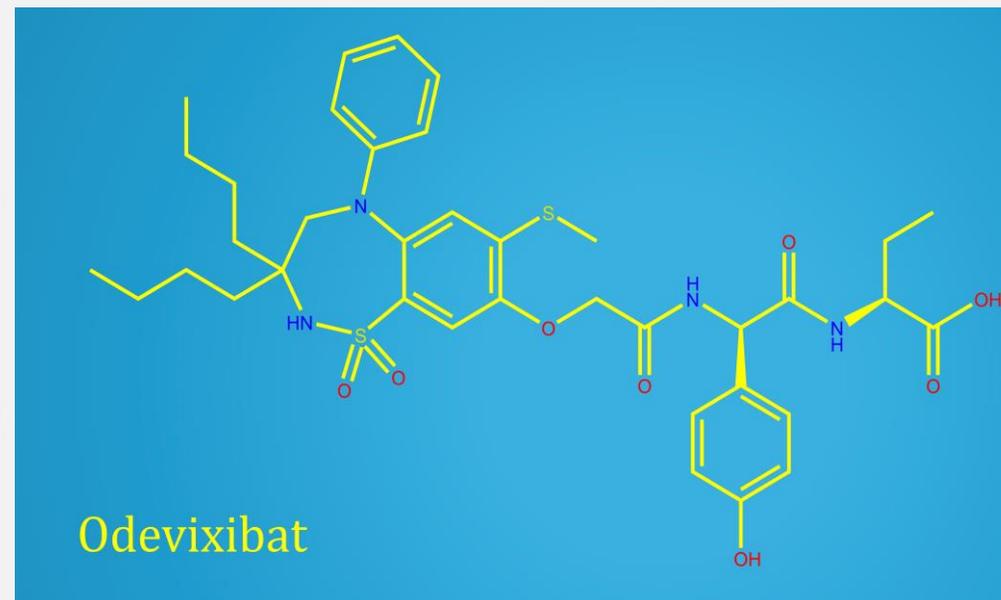
Failure of draining bile from liver to intestine

Caused by defects in the intrahepatic production of bile,
transmembrane transport of bile,
or mechanical obstruction to bile flow



Bylvay™ (odevixibat)

- Bylvay is a potent, oral non-systemic iBAT inhibitor that acts locally in the gut
- By blocking the actions of iBAT, Bylvay reduces the reabsorption of bile acids from the terminal ileum and their return to the liver
- Reducing the build-up of bile acids (cholestasis) will prevent progressive liver damage leading to cirrhosis, end-stage liver disease and need for liver transplant



PEDFIC 1 & 2 Phase III trials

Bylvay demonstrated efficacy across multiple PFIC types

Efficacy

Patients with improved pruritus score

Pruritus mean reduction vs. baseline (pts)

sBA mean reduction vs. baseline

24 weeks

PFIC1

N=12

95%

-1.13

-31.7
μmol/L

PFIC2

N=30

80%

-1.13

-120.8
μmol/L

54 weeks

PFIC3

N=5

80%

-1.6

-91
μmol/L

PFIC6

N=1

100%

-1.8

-78
μmol/L

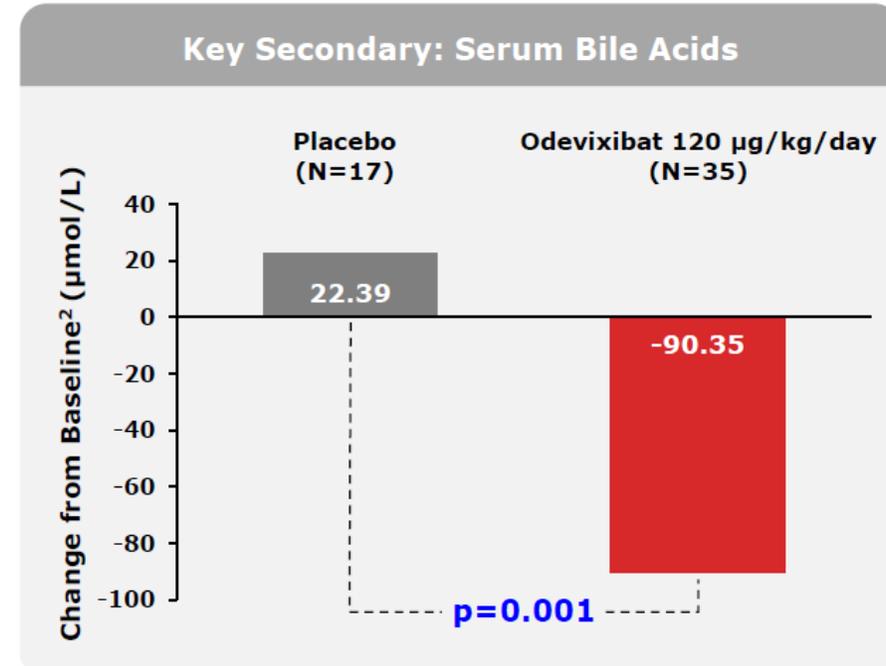
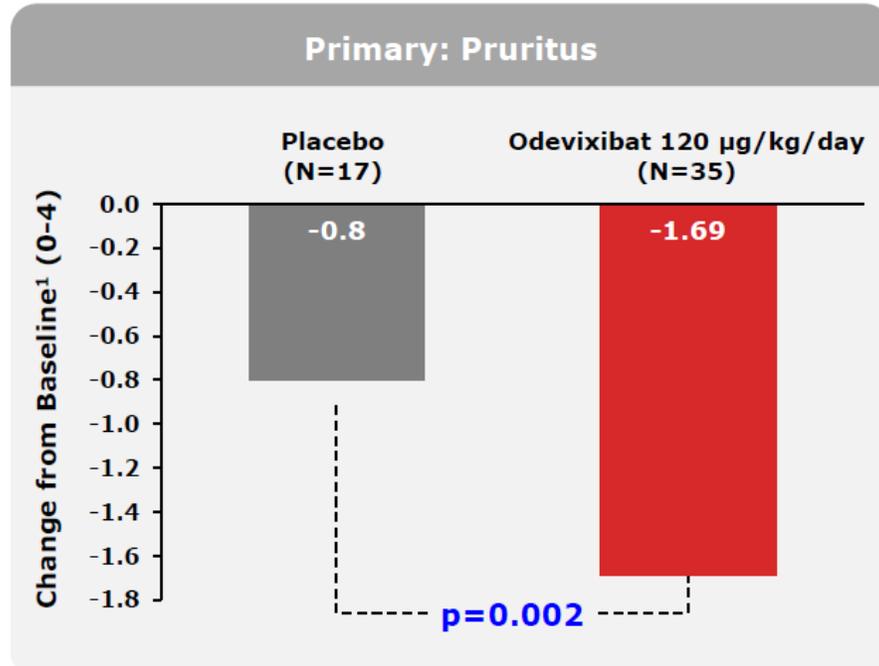
Safety

- Bylvay was generally well tolerated
- Most TEAEs were mild to moderate in severity; no serious TEAEs, discontinuation or death

PFIC: progressive familial intrahepatic cholestasis; sBA: serum bile acids; TEAEs: treatment-emergent adverse events.
Source: Albireo Corporate Overview, November 2022. Reduction from baseline pruritus score (0 to 4 point scale).

ASSERT: Alagille syndrome

Double-blind placebo-controlled Phase III trial

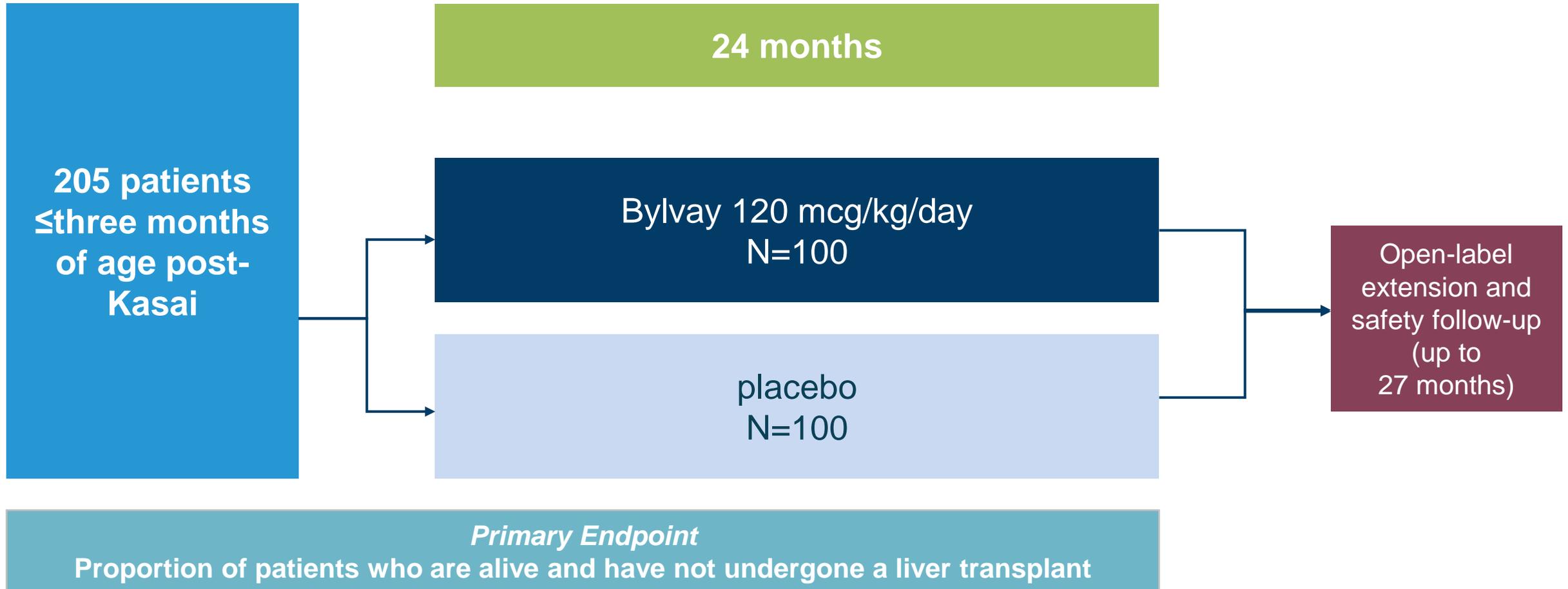


24-week treatment with Bylvay led to highly statistically significant improvement in pruritus severity and reduction in serum bile acid levels compared to placebo

Bylvay: well tolerated over 24 weeks, no discontinuations

BOLD: biliary atresia

Double-blind placebo-controlled Phase III trial



A close-up photograph of a middle-aged man with grey hair and a goatee, wearing a white lab coat over a blue shirt and dark tie. He is intently looking through the eyepiece of a white microscope. The background is a blurred laboratory with blue lighting and a computer monitor displaying a circular graphic. The overall mood is professional and focused.

COMMERCIAL OPPORTUNITIES

Bylvay roadmap & commercial assumptions

Indication	Development status		iBAT-eligible population		
	Phase III	Approved	U.S.		
			Incidence (live births/year)	Prevalence (at time of launch)	
PFIC	Approved		~30	~500	Eligible PFIC patients include incident & prevalent patients < 17-yrs that have pruritus and have not had liver transplant
ALGS	Submitted		~90	~1,300	Eligible ALGS patients include incident & prevalent patients < 17-yrs that have cholestasis, pruritus and have not had liver transplant
BA	Ongoing		~130	~600	Eligible BA patients will mainly be incident patients post-Kasai; lower iBAT eligibility in the prevalent BA patients due to age, Kasai outcomes & transplant rates

PFIC: progressive familial intrahepatic cholestasis; **ALGS:** Alagille syndrome; **BA:** biliary atresia; **iBAT:** ileal bile-acid transporter.

Eligible patients: a literature review analyzing over 60 sources has been performed for the epidemiology estimation. Only non-liver-transplanted patients are shown in the prevalence population, which has been estimated based on native liver survival curves in each indication (sources: literature review and extensive market research). iBAT-eligibility cuts are included for each indication at steady state; include age, rate of pruritus in PFIC, rate of cholestasis and pruritus in ALGS, Kasai rate and Kasai success in biliary atresia (differs between newly-diagnosed incident and older prevalent population) (sources: literature review and extensive market research).

Patient numbers are shown at expected launch year for each indication.

Commercial opportunities: Bylvay



- Limited number of competitors: Bylvay leading in PFIC and biliary atresia with most advanced program for biliary atresia
- Reimbursement secured across the E.U. & favorable coverage in the U.S. in PFIC
- Data from ASSERT in ALGS support regulatory submissions



- Global rights²: leveraging Ipsen's infrastructure to accelerate sales of an approved medicine
- Convenient dosing: once per day capsules
- Good patent life¹ in the U.S. and E.U.

Peak-sales potential: around \$800m³



FINANCIALS

Financials

- Ipsen to initiate a tender offer to acquire all outstanding shares¹ of Albireo
- Offer price at \$42.00 per share in cash at closing, equating to \$952m
- Additional contingent-value payment of \$10.00 per share, based on a potential U.S. regulatory approval of Blyvay in biliary atresia, equating to \$244m
- Transaction expected to close by the end of Q1 2023, subject to the satisfaction of all closing conditions, including regulatory
- Accretive to core operating income from 2025



CONCLUSION

Conclusion

Further execution of the external-innovation strategy

- Expanding the scope in Rare Disease
- Albireo: a leading innovator in bile-acid modulators for rare liver diseases
- An on-market and potentially best-in-class medicine
- Significant commercial opportunities
- An excellent strategic fit



QUESTIONS



APPENDIX

Bylvay development in three Rare Disease indications

		PFIC	Alagille syndrome	Biliary atresia
Presentation	➔	Age ~1-2 years, cholestasis, pruritus, jaundice	Age ~4-12 months, multiple symptoms	Age ~2 weeks - 3 months, failure to thrive, acholic stools, jaundice
Cause or genetic disorder	➔	Multiple genes, bile-acid build-up in the liver	Autosomal dominant genes, paucity of bile ducts, bile-acid build-up in the liver	Absence of bile ducts, no bile-acid flow, fatal without Kasai surgery
Disease progression	➔	Serum bile-acid elevation, inflammation, fibrosis, cirrhosis, death	Serum bile-acid elevation, multiple organ impact	Serum bile-acid elevation post-Kasai correlates with lower native liver survival
Treatment & survival	➔	Almost no patients survive beyond age 20 without surgical diversion or liver transplant	Many patients may need surgical diversion or liver transplant. Disease can stabilize	Kasai life-saving surgery ~50% of patients have liver transplant in first two years

PFIC: progressive familial intrahepatic cholestasis.

**THANK
YOU**

The background is a deep blue gradient. A complex network of thin white lines connects various points, creating a mesh-like structure. Several of these points are highlighted with larger, glowing circles in shades of light blue and bright yellow. The overall effect is one of digital connectivity and modern technology.

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