

Appendix 1

Borregaard ASA: Reporting of transactions in Borregaard ASA's shares made by persons discharging managerial responsibilities and persons closely associated with them

Sarpsborg, 16.02.2026: Pursuant to the Market Abuse Regulations article 19, Borregaard ASA hereby notify receipt of information of the following transactions made by persons discharging managerial responsibilities in the company and persons closely associates with them in the company's financial instruments.

1	Details of the Reporting Person and their Closely Associated Persons		
a)	Name	Tom Erik Foss-Jacobsen	
2	Reason for the notification		
a)	Position/status	CEO	
b)	Initial notification/amendment	Initial notification	
3	Details of the issuer, emission allowance market participant, auction platform, auctioneer, or auction monitor		
a)	Name	BORREGAARD ASA	
b)	LEI	5967007LIEEXZXGYXC05	
4	Details of the transaction(s): section to be repeated for (i) each type of instrument; (II) each type of transaction; (iii) each date; and (iv) each place where the transactions have been conducted		
a)	Description of the financial instrument, type of instrument	Ordinary shares	
	Identification code	NO0010657505	
b)	Nature of the transaction	Acquisition of shares under the 2026 employee share purchase programme for the Company	
c)	Price(s) and volume(s)	Price(s) in NOK	Volume(s)
		129.68	601
d)	Aggregated information - Aggregated volume	A total of 601 shares purchased	
	Aggregated information - Price	NOK 77,937.68	
e)	Date of the transaction	16.02.2026	
f)	Place of the transaction	XOFF – Outside a regulated market	

Appendix 1

Borregaard ASA: Reporting of transactions in Borregaard ASA's shares made by persons discharging managerial responsibilities and persons closely associated with them

Sarpsborg, 16.02.2026: Pursuant to the Market Abuse Regulations article 19, Borregaard ASA hereby notify receipt of information of the following transactions made by persons discharging managerial responsibilities in the company and persons closely associates with them in the company's financial instruments.

1	Details of the Reporting Person and their Closely Associated Persons		
a)	Name	Per Bjarne Lyngstad	
2	Reason for the notification		
a)	Position/status	CFO	
b)	Initial notification/amendment	Initial notification	
3	Details of the issuer, emission allowance market participant, auction platform, auctioneer, or auction monitor		
a)	Name	BORREGAARD ASA	
b)	LEI	5967007LIEEXZXGYXC05	
4	Details of the transaction(s): section to be repeated for (i) each type of instrument; (II) each type of transaction; (iii) each date; and (iv) each place where the transactions have been conducted		
a)	Description of the financial instrument, type of instrument Identification code	Ordinary shares NO0010657505	
b)	Nature of the transaction	Acquisition of shares under the 2026 employee share purchase programme for the Company	
c)	Price(s) and volume(s)	Price(s) in NOK	Volume(s)
		129.68	601
d)	Aggregated information - Aggregated volume	A total of 601 shares purchased	
	Aggregated information - Price	NOK 77,937.68	
e)	Date of the transaction	16.02.2026	
f)	Place of the transaction	XOFF – Outside a regulated market	

Appendix 1

Borregaard ASA: Reporting of transactions in Borregaard ASA's shares made by persons discharging managerial responsibilities and persons closely associated with them

Sarpsborg, 16.02.2026: Pursuant to the Market Abuse Regulations article 19, Borregaard ASA hereby notify receipt of information of the following transactions made by persons discharging managerial responsibilities in the company and persons closely associates with them in the company's financial instruments.

1	Details of the Reporting Person and their Closely Associated Persons		
a)	Name	Knut-Harald Bakke	
2	Reason for the notification		
a)	Position/status	Executive Vice President	
b)	Initial notification/amendment	Initial notification	
3	Details of the issuer, emission allowance market participant, auction platform, auctioneer, or auction monitor		
a)	Name	BORREGAARD ASA	
b)	LEI	5967007LIEEXZXGYXC05	
4	Details of the transaction(s): section to be repeated for (i) each type of instrument; (II) each type of transaction; (iii) each date; and (iv) each place where the transactions have been conducted		
a)	Description of the financial instrument, type of instrument Identification code	Ordinary shares NO0010657505	
b)	Nature of the transaction	Acquisition of shares under the 2026 employee share purchase programme for the Company	
c)	Price(s) and volume(s)	Price(s) in NOK	Volume(s)
		129.68	601
d)	Aggregated information - Aggregated volume	A total of 601 shares purchased	
	Aggregated information - Price	NOK 77,937.68	
e)	Date of the transaction	16.02.2026	
f)	Place of the transaction	XOFF – Outside a regulated market	

Appendix 1

Borregaard ASA: Reporting of transactions in Borregaard ASA's shares made by persons discharging managerial responsibilities and persons closely associated with them

Sarpsborg, 16.02.2026: Pursuant to the Market Abuse Regulations article 19, Borregaard ASA hereby notify receipt of information of the following transactions made by persons discharging managerial responsibilities in the company and persons closely associates with them in the company's financial instruments.

1	Details of the Reporting Person and their Closely Associated Persons		
a)	Name	Dag Arthur Aasbø	
2	Reason for the notification		
a)	Position/status	Senior Vice President	
b)	Initial notification/amendment	Initial notification	
3	Details of the issuer, emission allowance market participant, auction platform, auctioneer, or auction monitor		
a)	Name	BORREGAARD ASA	
b)	LEI	5967007LIEEXZXGYXC05	
4	Details of the transaction(s): section to be repeated for (i) each type of instrument; (II) each type of transaction; (iii) each date; and (iv) each place where the transactions have been conducted		
a)	Description of the financial instrument, type of instrument	Ordinary shares	
	Identification code	NO0010657505	
b)	Nature of the transaction	Acquisition of shares under the 2026 employee share purchase programme for the Company	
c)	Price(s) and volume(s)	Price(s) in NOK	Volume(s)
		129.68	601
d)	Aggregated information - Aggregated volume	A total of 601 shares purchased	
	Aggregated information - Price	NOK 77,937.68	
e)	Date of the transaction	16.02.2026	
f)	Place of the transaction	XOFF – Outside a regulated market	

Appendix 1

Borregaard ASA: Reporting of transactions in Borregaard ASA's shares made by persons discharging managerial responsibilities and persons closely associated with them

Sarpsborg, 16.02.2026: Pursuant to the Market Abuse Regulations article 19, Borregaard ASA hereby notify receipt of information of the following transactions made by persons discharging managerial responsibilities in the company and persons closely associates with them in the company's financial instruments.

1	Details of the Reporting Person and their Closely Associated Persons		
a)	Name	Ole Gunnar Jakobsen	
2	Reason for the notification		
a)	Position/status	Executive Vice President	
b)	Initial notification/amendment	Initial notification	
3	Details of the issuer, emission allowance market participant, auction platform, auctioneer, or auction monitor		
a)	Name	BORREGAARD ASA	
b)	LEI	5967007LIEEXZXGYXC05	
4	Details of the transaction(s): section to be repeated for (i) each type of instrument; (II) each type of transaction; (iii) each date; and (iv) each place where the transactions have been conducted		
a)	Description of the financial instrument, type of instrument Identification code	Ordinary shares NO0010657505	
b)	Nature of the transaction	Acquisition of shares under the 2026 employee share purchase programme for the Company	
c)	Price(s) and volume(s)	Price(s) in NOK	Volume(s)
		129.68	601
d)	Aggregated information - Aggregated volume	A total of 601 shares purchased	
	Aggregated information - Price	NOK 77,937.68	
e)	Date of the transaction	16.02.2026	
f)	Place of the transaction	XOFF – Outside a regulated market	

Appendix 1

Borregaard ASA: Reporting of transactions in Borregaard ASA's shares made by persons discharging managerial responsibilities and persons closely associated with them

Sarpsborg, 16.02.2026: Pursuant to the Market Abuse Regulations article 19, Borregaard ASA hereby notify receipt of information of the following transactions made by persons discharging managerial responsibilities in the company and persons closely associates with them in the company's financial instruments.

1	Details of the Reporting Person and their Closely Associated Persons		
a)	Name	Sveinung Heggen	
2	Reason for the notification		
a)	Position/status	General Counsel	
b)	Initial notification/amendment	Initial notification	
3	Details of the issuer, emission allowance market participant, auction platform, auctioneer, or auction monitor		
a)	Name	BORREGAARD ASA	
b)	LEI	5967007LIEEXZXGYXC05	
4	Details of the transaction(s): section to be repeated for (i) each type of instrument; (II) each type of transaction; (iii) each date; and (iv) each place where the transactions have been conducted		
a)	Description of the financial instrument, type of instrument Identification code	Ordinary shares NO0010657505	
b)	Nature of the transaction	Acquisition of shares under the 2026 employee share purchase programme for the Company	
c)	Price(s) and volume(s)	Price(s) in NOK	Volume(s)
		129.68	601
d)	Aggregated information - Aggregated volume	A total of 601 shares purchased	
	Aggregated information - Price	NOK 77,937.68	
e)	Date of the transaction	16.02.2026	
f)	Place of the transaction	XOFF – Outside a regulated market	

Appendix 1

Borregaard ASA: Reporting of transactions in Borregaard ASA's shares made by persons discharging managerial responsibilities and persons closely associated with them

Sarpsborg, 16.02.2026: Pursuant to the Market Abuse Regulations article 19, Borregaard ASA hereby notify receipt of information of the following transactions made by persons discharging managerial responsibilities in the company and persons closely associates with them in the company's financial instruments.

1	Details of the Reporting Person and their Closely Associated Persons		
a)	Name	Liv Longva	
2	Reason for the notification		
a)	Position/status	Senior Vice President	
b)	Initial notification/amendment	Initial notification	
3	Details of the issuer, emission allowance market participant, auction platform, auctioneer, or auction monitor		
a)	Name	BORREGAARD ASA	
b)	LEI	5967007LIEEXZXGYXC05	
4	Details of the transaction(s): section to be repeated for (i) each type of instrument; (II) each type of transaction; (iii) each date; and (iv) each place where the transactions have been conducted		
a)	Description of the financial instrument, type of instrument Identification code	Ordinary shares NO0010657505	
b)	Nature of the transaction	Acquisition of shares under the 2026 employee share purchase programme for the Company	
c)	Price(s) and volume(s)	Price(s) in NOK	Volume(s)
		129.68	601
d)	Aggregated information - Aggregated volume	A total of 601 shares purchased	
	Aggregated information - Price	NOK 77,937.68	
e)	Date of the transaction	16.02.2026	
f)	Place of the transaction	XOFF – Outside a regulated market	

Appendix 1

Borregaard ASA: Reporting of transactions in Borregaard ASA's shares made by persons discharging managerial responsibilities and persons closely associated with them

Sarpsborg, 16.02.2026: Pursuant to the Market Abuse Regulations article 19, Borregaard ASA hereby notify receipt of information of the following transactions made by persons discharging managerial responsibilities in the company and persons closely associates with them in the company's financial instruments.

1	Details of the Reporting Person and their Closely Associated Persons		
a)	Name	Kari Strande	
2	Reason for the notification		
a)	Position/status	Senior Vice President	
b)	Initial notification/amendment	Initial notification	
3	Details of the issuer, emission allowance market participant, auction platform, auctioneer, or auction monitor		
a)	Name	BORREGAARD ASA	
b)	LEI	5967007LIEEXZXGYXC05	
4	Details of the transaction(s): section to be repeated for (i) each type of instrument; (II) each type of transaction; (iii) each date; and (iv) each place where the transactions have been conducted		
a)	Description of the financial instrument, type of instrument Identification code	Ordinary shares NO0010657505	
b)	Nature of the transaction	Acquisition of shares under the 2026 employee share purchase programme for the Company	
c)	Price(s) and volume(s)	Price(s) in NOK	Volume(s)
		129.68	601
d)	Aggregated information - Aggregated volume	A total of 601 shares purchased	
	Aggregated information - Price	NOK 77,937.68	
e)	Date of the transaction	16.02.2026	
f)	Place of the transaction	XOFF – Outside a regulated market	

Appendix 1

Borregaard ASA: Reporting of transactions in Borregaard ASA's shares made by persons discharging managerial responsibilities and persons closely associated with them

Sarpsborg, 16.02.2026: Pursuant to the Market Abuse Regulations article 19, Borregaard ASA hereby notify receipt of information of the following transactions made by persons discharging managerial responsibilities in the company and persons closely associates with them in the company's financial instruments.

1	Details of the Reporting Person and their Closely Associated Persons		
a)	Name	Pål Espen Ramberg	
2	Reason for the notification		
a)	Position/status	Director Investor Relations	
b)	Initial notification/amendment	Initial notification	
3	Details of the issuer, emission allowance market participant, auction platform, auctioneer, or auction monitor		
a)	Name	BORREGAARD ASA	
b)	LEI	5967007LIEEXZXGYXC05	
4	Details of the transaction(s): section to be repeated for (i) each type of instrument; (II) each type of transaction; (iii) each date; and (iv) each place where the transactions have been conducted		
a)	Description of the financial instrument, type of instrument	Ordinary shares	
	Identification code	NO0010657505	
b)	Nature of the transaction	Acquisition of shares under the 2026 employee share purchase programme for the Company	
c)	Price(s) and volume(s)	Price(s) in NOK	Volume(s)
		129.68	601
d)	Aggregated information - Aggregated volume	A total of 601 shares purchased	
	Aggregated information - Price	NOK 77,937.68	
e)	Date of the transaction	16.02.2026	
f)	Place of the transaction	XOFF – Outside a regulated market	

Appendix 1

Borregaard ASA: Reporting of transactions in Borregaard ASA's shares made by persons discharging managerial responsibilities and persons closely associated with them

Sarpsborg, 16.02.2026: Pursuant to the Market Abuse Regulations article 19, Borregaard ASA hereby notify receipt of information of the following transactions made by persons discharging managerial responsibilities in the company and persons closely associates with them in the company's financial instruments.

1	Details of the Reporting Person and their Closely Associated Persons		
a)	Name	Arundel Kristiansen	
2	Reason for the notification		
a)	Position/status	Employee elected member of the board of Borregaard ASA	
b)	Initial notification/amendment	Initial notification	
3	Details of the issuer, emission allowance market participant, auction platform, auctioneer, or auction monitor		
a)	Name	BORREGAARD ASA	
b)	LEI	5967007LIEEXZXGYXC05	
4	Details of the transaction(s): section to be repeated for (i) each type of instrument; (II) each type of transaction; (iii) each date; and (iv) each place where the transactions have been conducted		
a)	Description of the financial instrument, type of instrument	Ordinary shares	
	Identification code	NO0010657505	
b)	Nature of the transaction	Acquisition of shares under the 2026 employee share purchase programme for the Company	
c)	Price(s) and volume(s)	Price(s) in NOK	Volume(s)
		129.68	601
d)	Aggregated information - Aggregated volume	A total of 601 shares purchased	
	Aggregated information - Price	NOK 77,937.68	
e)	Date of the transaction	16.02.2026	
f)	Place of the transaction	XOFF – Outside a regulated market	

Appendix 1

Borregaard ASA: Reporting of transactions in Borregaard ASA's shares made by persons discharging managerial responsibilities and persons closely associated with them

Sarpsborg, 16.02.2026: Pursuant to the Market Abuse Regulations article 19, Borregaard ASA hereby notify receipt of information of the following transactions made by persons discharging managerial responsibilities in the company and persons closely associates with them in the company's financial instruments.

1	Details of the Reporting Person and their Closely Associated Persons		
a)	Name	Roy Kåre Appelgren	
2	Reason for the notification		
a)	Position/status	Observer of the board of Borregaard ASA	
b)	Initial notification/amendment	Initial notification	
3	Details of the issuer, emission allowance market participant, auction platform, auctioneer, or auction monitor		
a)	Name	BORREGAARD ASA	
b)	LEI	5967007LIEEXZXGYXC05	
4	Details of the transaction(s): section to be repeated for (i) each type of instrument; (II) each type of transaction; (iii) each date; and (iv) each place where the transactions have been conducted		
a)	Description of the financial instrument, type of instrument	Ordinary shares	
	Identification code	NO0010657505	
b)	Nature of the transaction	Acquisition of shares under the 2026 employee share purchase programme for the Company	
c)	Price(s) and volume(s)	Price(s) in NOK	Volume(s)
		129.68	601
d)	Aggregated information - Aggregated volume	A total of 601 shares purchased	
	Aggregated information - Price	NOK 77,937.68	
e)	Date of the transaction	16.02.2026	
f)	Place of the transaction	XOFF – Outside a regulated market	