HEXAGON PURUS Q1 2021 PRESENTATION

11 MAY 2021

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Agenda

HIGHLIGHTS FROM Q1 2021

FINANCIALS

OUTLOOK AND Q&A



Highlights from Q1 2021



Hexagon Purus Key highlights from Q1 2021





GLOBAL ZERO EMISSION MOMENTUM CONTINUES TO STRENGTHEN



SEVERAL COMMERCIAL MILESTONES REACHED



INTERNAL SCALE-UP EFFORTS ACCELERATING

Hydrogen projects of unprecedented scale are being announced across the entire hydrogen value chain globally





228

announced projects globally

80bn USD

of investment in these projects can be considered mature, another >200bn has been announced

17

Giga-scale production Green H_2 projects >1GW and blue H_2 projects >200 kt p.a.

• 90

Large-scale industrial usage

Refinery, ammonia, methanol, steel, and industry feedstock

53

Transport Trains, ships, trucks, cars and other hydrogen mobility applications

• 45

Integrated H₂ economy cross-industry, and projects with different types of enduses

• 23

Infrastructure projects H_2 distribution, transportation, conversion, and storage

Selected by Nikola Corporation to supply hydrogen cylinders for serial production

Hexagon Purus signed a long-term agreement with Nikola Corporation to develop and supply its highperformance type 4 hydrogen cylinders

The scope of the agreement is over a multi-year period with an estimated sales value in excess of EUR 200 million

The project's development phase is expected to commence in Q2 2021, with serial production from 2023



Signed joint venture agreement with CIMC Enric for China and Southeast Asia



JV for cylinder and cylinder systems production for FCEVs and hydrogen distribution in China and Southeast Asia

The parties are now preparing the joint venture formation and production footprint



Robust hydrogen distribution activity; several recent contract wins

HEXAGON PURUS' X-STORE® HYDROGEN DISTRIBUTION MODULE

CERTARUS CERTARUS SM hyc

Long-term agreement; initial order for SMARTSTORE® hydrogen distribution modules worth USD 3.2m

Wystrach II. Worldwide art of precision EUR 2.5m contract for supply of type 4, 300 bar cylinders for industrial and hydrogen mobility applications in France and Germany



Orders worth EUR 1.9m for leading European gas distributors for Hexagon Purus' X-STORE[®]; used for transport of hydrogen for industry and mobility purposes in Germany, Spain and Switzerland

Internal scale-up efforts intensified Adding ~100+ employees in 2021







Six cases reported in 2021

All production facilities have remained open during the quarter

Long lead times on certain key components such as battery cells

Remaining vigilant and ready to deploy additional counter measures if required



Financials

ANN



Financial highlights | Q1 2021 and LTM Hexagon Purus e-mobility (excl. CNG LDV)



- Solid year-over-year and sequential revenue growth in Q1'21 driven by increased activity in hydrogen distribution and transit bus applications; offset by lower heavyduty revenue due to the completion of an OEM BEV truck program in Q1 2020
- Fixed cost investments in personnel and infrastructure drive negative EBITDA
- Increased corporate costs following spin off; NOK 25m impact YoY in Q1



Revenue split by application | Q1'21 vs. Q1'20 Hexagon Purus e-mobility (excl. CNG LDV)





Hydrogen storage systems, battery packs and EV drivetrain integration



Hydrogen distribution modules



Hydrogen cylinders and storage systems



projects

Hydrogen cylinders and storage development



Ground storage, rail and marine development projects



Balance sheet | Q1 2021 Hexagon Purus e-mobility







Cash flow | Q1 2021 Hexagon Purus e-mobility

NOKm



Cash outflow from operations include c. NOK 44m in increase in working capital

CNG LDV (discontinued operations) drove NOK 24m cash outflow



Outlook and Q&A





Large and diversified project pipeline



Hexagon Purus is preparing for market take-off...

30% MAIN DRIVERS OF COST BASE EXPANSION IN 2021 of all sold trucks emission-free by 2030 in 15 states (California, New York..) Production USD 55,000 support Engineering Organizational subsidy for each fuel cell • Program scale-up truck management >> • Sales & administration USD 2.3bn Establishment of for development of FCEV China Chinese JV & related footprint ecosystem until 2022 • Development Product related to existing and potential new development contracts

...by investing on several fronts

~60BN NOK

Addressable hydrogen cylinder and cylinder systems market for Hexagon Purus in 2030

USD 70bn of government fund

of government funding has been announced to support project and technology development



funding for the Green Deal, 6GW electrolysis capacity by 2024 targeted

EUR 1trn

EUR 7+2bn

public support for hydrogen deployment, 5GW by 2030

HEXAGON

Financial targets unchanged

NOKm







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Appendix

Financial statements | P&L Hexagon Purus e-mobility (excl. CNG LDV)

| Income Statement (NOK 1 000) | Q1 2021 | Q1 2020 | 31.12.2020 |
|-------------------------------------------------------------------|----------|---------|------------|
| Revenue from contracts with customers | 55 593 | 48 119 | 178 121 |
| Other operating income | 1 716 | 149 | 1 693 |
| Total revenue | 57 309 | 48 269 | 179 814 |
| Cost of materials | 28 939 | 26 783 | 86 717 |
| Payroll and social security expenses | 44 571 | 27 321 | 123 497 |
| Other operating expenses | 45 786 | 37 436 | 110 322 |
| Total operating expenses before depreciation | 119 926 | 91 540 | 320 536 |
| Operating profit before depreciation (EBITDA) | -61 986 | -43 272 | -140 722 |
| Depreciation and impairment | 8 425 | 5 953 | 26 906 |
| Operating profit (EBIT) | -70 411 | -49 225 | -167 628 |
| Profit/loss from investments in associates and joint ventures | -702 | -436 | -1 885 |
| Finance income | 2 421 | 430 | 10 110 |
| Finance costs | -35 637 | -17 094 | -113 969 |
| Profit/loss before tax | -104 330 | -66 325 | -273 373 |
| Тах | 195 | -6 153 | 34 654 |
| Profit/loss after tax before discontinued operations | -104 526 | -60 172 | -308 026 |
| Profit/loss after tax for the period from discontinued operations | 517 | -8 937 | -34 602 |
| Profit/loss after tax | -104 008 | -69 108 | -342 628 |



Financial statements | Balance sheet & cash flow Hexagon Purus e-mobility (excl. CNG LDV)

| BALANCE SHEET (NOK 1 000) | 31.03.2021 | 31.03.2020* | 31.12.2020 |
|----------------------------------------------------------------------------|-------------------------|-------------------|-------------------|
| ASSETS | | | |
| Property, plant and equipment | 84 080 | 130 059 | 76 634 |
| Right-of-use assets | 33 003 | 57 083 | 30 457 |
| Intangible assets | 397 009 | 545 609 | 415 097 |
| Investment in associates and joint ventures | 2 064 | 215 | 2 066 |
| Non-current financial assets | 1 260 | 160 | 751 |
| Deferred tax assets | | 48 762 | |
| Total non-current assets | 517 417 | 781 888 | 525 005 |
| Inventories | 93 843 | 139 480 | 61 586 |
| Trade receivables | 44 540 | 139 863 | 26 657 |
| Contract assets (incl. prepayments) | 370 | 6 293 | 814 |
| Other current financial assets | 31 074 | 18 105 | 14 440 |
| Cash and short-term deposits | 1 091 167 | 50 400 | 1 246 351 |
| Total current assets continuing operation | 1 260 993 | 354 140 | 1 349 849 |
| Assets held for sale | 282 789 | - | 219 771 |
| Total assets | 2 061 199 | 1 136 028 | 2 094 625 |
| EQUITY AND LIABILITIES Issued capital | 22 909 | 330 | 22 909 |
| | | | |
| Other paid-in capital | 2 247 | 115 100 | 372 |
| Share premium | 1 605 802 | 14 443 | 1 605 739 |
| Other equity | - 99 370 | -327 968 | - |
| Total equity | 1 531 588 | -198 094 | 1 629 021 |
| Interest-bearing loans and borrowings (related party) Lease liabilities | - | 681 363 | - |
| | 11 732 | 53 324 | 21 795 |
| Provisions | 3 | 1 880 | 3 |
| Net employee defined benefit liabilities | 259 | 2 419 | 2 635 |
| _ Deferred tax liabilities Total non-current liabilities | 10 244 22 239 | 22 910 761 897 | 11 024 |
| Trade and other payables | 69 261 | 197 009 | 35 457 |
| | | | 83 988 |
| Contract liabilities | 44 027 179 501 | 8 287 | 32 068 161 016 |
| Interest-bearing loans and borrowings (related party) | 20 599 | | 9 244 |
| Lease liabilities, short term | | 13 937 | 9 244 |
| Income tax payable Other current liabilities | 26 48 750 | - | |
| | | 331 146 | 49 512 |
| Provisions | 23 029 | 21 845 | 17 162 |
| Total current liabilities continuing operation | 385 193 | 572 225 | 352 990 |
| Liabilities associated with assets held for sale | 122 179 | - 1 224 129 | 77 158 |
| | 529 611 | 1 334 122 | 465 604 |

| CONDENSED CASH FLOW (NOK 1 000) | 31.03.2021 |
|----------------------------------------------|------------|
| Profit before tax from continuing operations | -104 330 |
| Depreciation and write-downs | 12 895 |
| Change in net working capital and other | -44 045 |
| Net cash flow from operations | -135 481 |
| Net cash flow from investment activities | -5 565 |
| Net cash flow from financing activities | 10 848 |
| Net change in cash and cash equivalents | -130 197 |
| Net currency exchange differences | -943 |
| Discontinued operations | -24 044 |
| Cash and cash equivalents at start of period | 1 246 351 |
| Cash and cash equivalents at end of period | 1 091 167 |

*Note: Balance sheet as of 31 December 2020 and 31 March 2021 is that of Purus' e-mobility business with the CNG LDV business treated as a discontinued operation; balance sheet as of 31 March 2020 inlcudes the CNG LDV business



Investor relations information



