Announcement

A.P. Møller - Mærsk A/S - Transactions in connection with share buy-back program

On 5 February 2025, A.P. Møller - Mærsk A/S (the "Company") announced a share buy-back program of up to DKK 14.4bn (around USD 2bn) to be executed over a period of 12 months. The second phase of the share buy-back program will run from 11 August 2025 up to 4 February 2026. The shares to be acquired will be limited to a total market value of DKK 7.2 billion (around USD 1.1 billion).

The share buy-back program will be executed under EU Commission Regulation No. 596/2014 of the European Parliament and Council of 16 April 2014 (MAR) and the Commission Delegated Regulation (EU) 2016/1052 (the "Safe Harbour Regulation").

The following transactions have been made under the program in the period 15 to 19 September, 2025:

	Number of A shares	Average purchase price A shares, DKK	Transaction value, A shares, DKK
Accumulated, last announcement	107,659		1,301,207,100
15 September 2025	680	13,438.3088	9,138,050
16 September 2025	640	13,854.5938	8,866,940
17 September 2025	600	13,944.8333	8,366,900
18 September 2025	650	13,829.5077	8,989,180
19 September 2025	700	13,079.2429	9,155,470
Total 15-19 September 2025	3,270		44,516,540
Accumulated in the second phase of the program	20,460		277,658,550
Accumulated under the program	110,929		1,345,723,640

	Number of B shares	Average purchase price B shares, DKK	Transaction value, B shares, DKK
Accumulated, last announcement (market and the Foundation)	609,874		7,463,756,625
15 September 2025	3,407	13,521.3370	46,067,195
16 September 2025	3,207	13,952.1547	44,744,560
17 September 2025	3,006	14,013.8723	42,125,700
18 September 2025	3,257	13,921.3694	45,341,900
19 September 2025	3,508	13,127.5584	46,051,475
Total 15-19 September 2025	16,385		224,330,830
Bought from the Foundation*	2,144	13,691.1967	29,353,926
Accumulated in the second phase of the program (market and the Foundation)	115,938		1,585,508,727
Accumulated under the program (market and the Foundation)	628,403		7,717,441,381

^{*)} According to a separate agreement, A.P. Møller og Hustru Chastine Mc-Kinney Møllers Familiefond (the Foundation) participates on a pro rata basis to the shares purchased in the share buy-back program.

With the transactions stated above, the Company owns a total of 110,929 A shares and 729,329 B shares as treasury shares, corresponding to 5.31% of the share capital.

Details of each transaction are included as appendix.

Copenhagen, 22 September, 2025

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