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### Agenda

- Q4 highlights and key developments
- Key market developments
- Summary Group highlights and financials
- Outlook
- Q & A
- Appendix: Segment financials & other material





### Key developments in the quarter

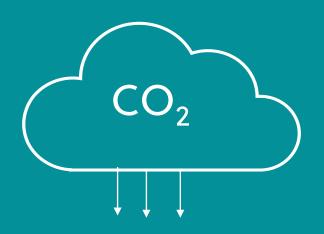


- All time high EBITDA performance in Agility
- Leading US brands set ambitious eco-targets by means of Renewable Natural Gas (RNG)
- Successful listing of Hexagon Purus (HPUR.OL) on the Euronext Growth exchange, raised NOK 750 million in new capital





# Hexagon's g-mobility solutions had a positive CO2 impact in 2020



726,000\*

Metric tons of GHG avoided



157,000

Petroleum cars



**957,000**Acres of forest



### Q4 2020 - strong quarter driven by Agility

Revenues
NOK 803 million
(NOK 770 million Q3)

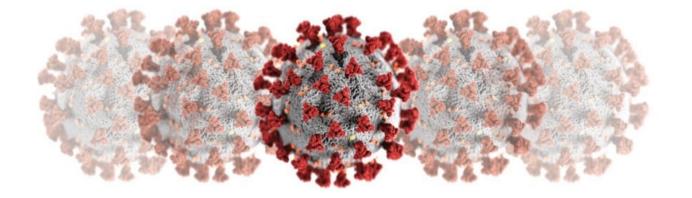
EBITDA
NOK 69 million
(NOK 65 million Q3)

ex Purus
Revenues NOK 770 million
EBITDA NOK 121 million



### **COVID-19 Impact**

- 100 cases to-date, including one fatality
- Supply chain disruptions causing challenges
- All production facilities have remained open during the quarter and no COVID-19 transmissions have taken place on-site
- Underlying market demand is strong





### Semiconductor shortage

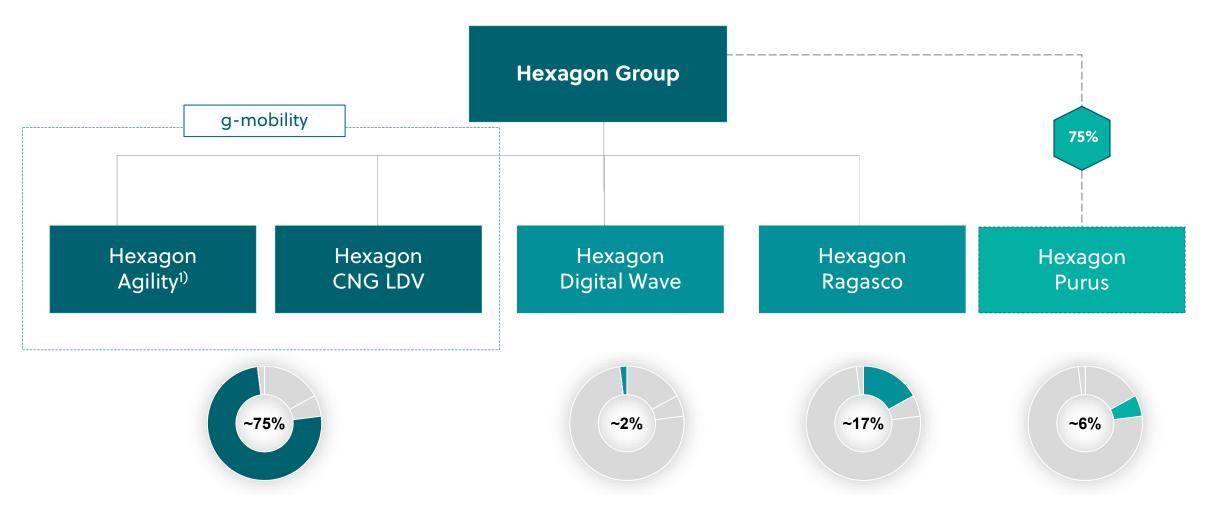
- Volkswagen down 100,000 cars in the first quarter of 2021
  - Golf platform including **Volkswagen, ŠKODA, SEAT** and **Audi** affected
- Impacting Hexagon CNG-LDV volumes in Q1'2021

..."We are now feeling the effects of the global semiconductor bottleneck. We are doing everything in our power to minimize lost production and to ensure that normal deliveries to customers can be resumed as rapidly as possible."

- Murat Aksel, Group Board of Management Member responsible for purchasing, Volkswagen Group

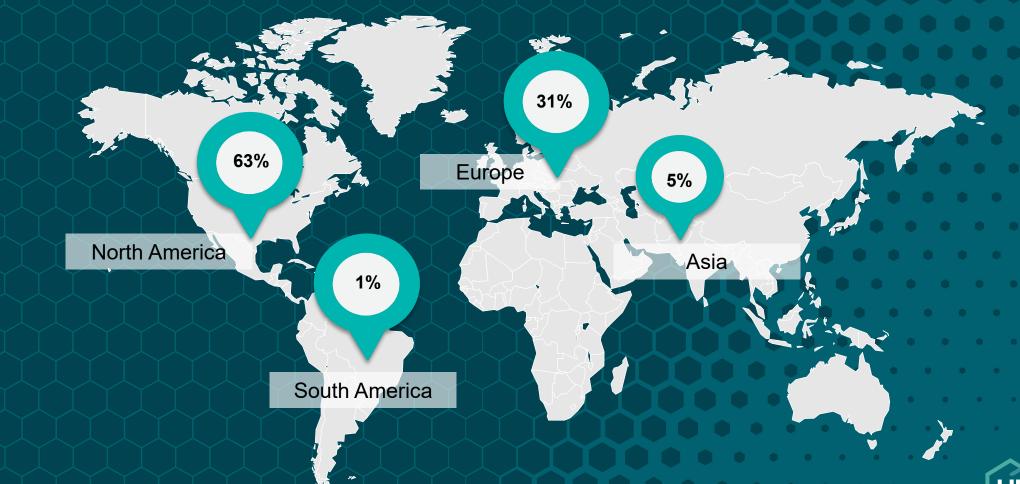


### **Hexagon Group**





# Hexagon Group Revenue by geography



# The US is Hexagon's largest market



## Climate climbing the priority list in the US

- Rejoining the Paris Climate Accord
- Targeting zero emissions by 2050
- Proposing USD 2 trillion climate plan over 4 years

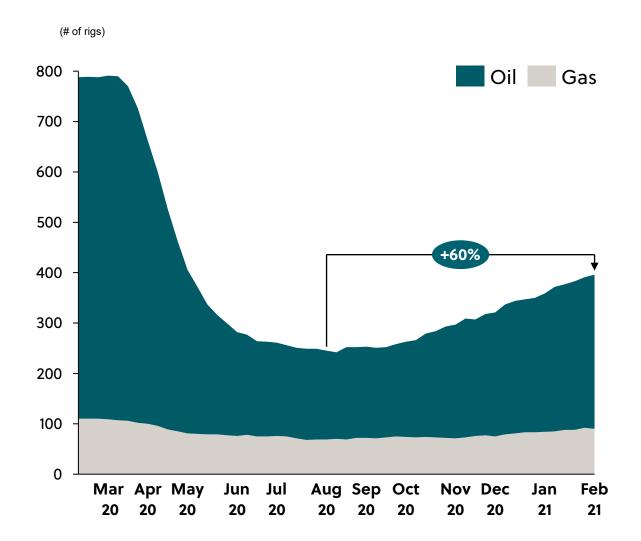


## RNG (Renewable Natural Gas – biomethane) at the core of the US response





#### Rebound in US oil and gas rig count





# Europe is Hexagon's second largest market

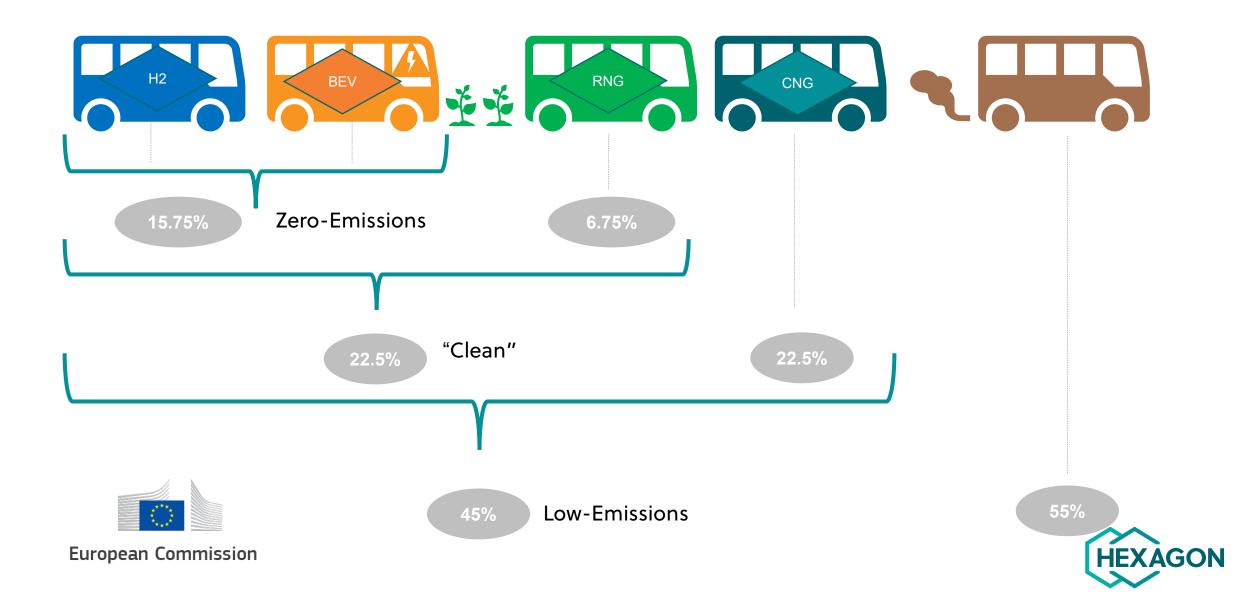


#### **EU Green Deal; EUR 1 trillion by 2030**

- 13 million zero- and low-emission vehicles expected on European roads 2025
- **Digital technologies** to increase efficiency, make **transport cleaner**, and boost **circular economy**
- From 1 to 40 gigawatt of green hydrogen by 2030



#### **EU Policy quantifying 50% Clean Target by 2025**



### From waste to renewable LPG



## The European LPG industry addressing CO2 reductions

- EU targeting **32% renewables** in the energy mix by 2030
- Bio-LPG reduces CO2 emissions by up to 80% versus conventional LPG
- Primary raw material is organic waste



# Establishing footprint in Asia



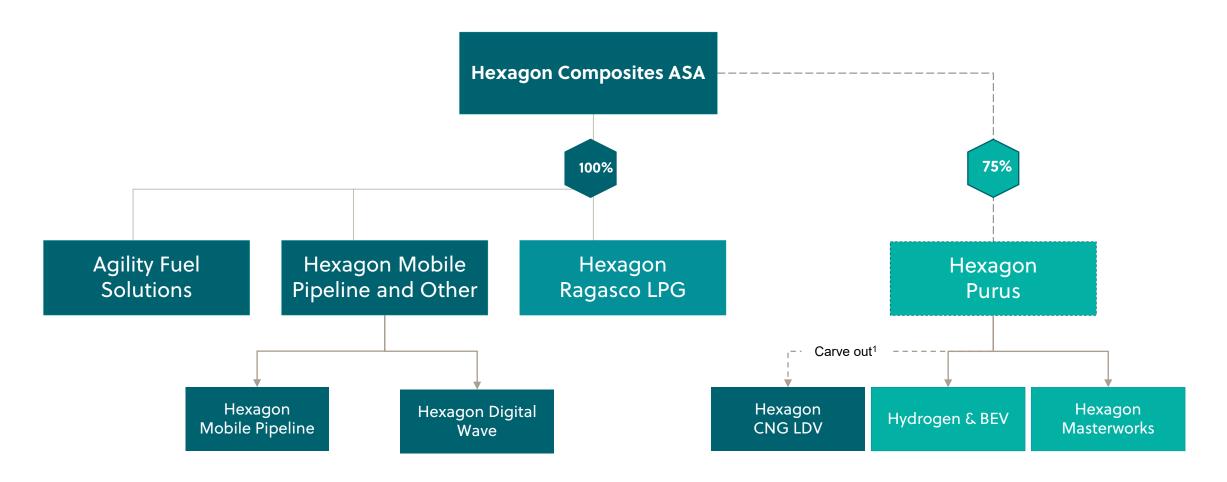
#### **Gravity point shifting towards Asia**

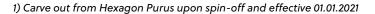
- China pledging carbon neutral by 2060
  - Expected to be the largest market for fuel cell electric vehicles
- South Korea targeting carbon neutrality by 2050
- Southeast Asia to achieve 23% renewable energy in total primary energy supply in 2025.
- Hexagon will take leading positions with strong partners in the region





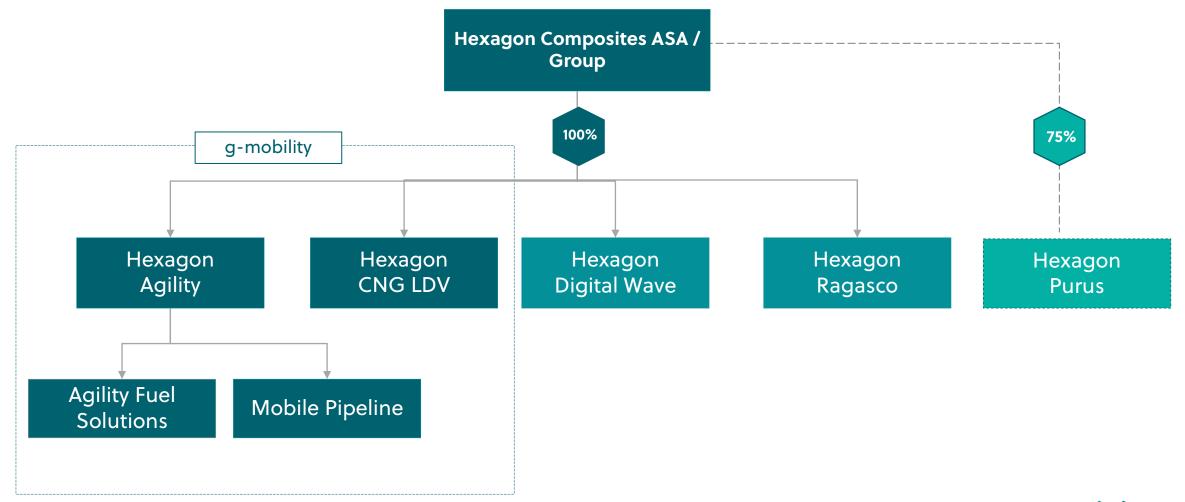
#### **Current reporting structure as at Q4 2020**







#### **Reporting structure from 1 January 2021**





#### Summary of reporting changes for Hexagon Group (HEX.OL)

- Hexagon Purus (HPUR.OL) quarterly earnings report and presentation published prior to Hexagon Group (HEX.OL)
- Hexagon Group presentation will focus primarily on the collective of "Hexagon" or "Hexagon proforma" segments, i.e.:
  - g-mobility
  - Digital Wave
  - Ragasco
- Hexagon Group financials will include Hexagon Purus as 100% consolidated and include a Minority Interest related to the non-controlled interest in Hexagon Purus (25%)
- Hexagon Proforma numbers for 2020 will be issued in line with Q1 2021 reporting



### Q4 2020 Financials



#### **Group highlights from Q4 2020**

#### Record EBITDA in Agility

- Further deliveries to major logistics customers
- Very strong Medium & Heavy-Duty CNG Truck sales

#### Mobile Pipeline still impacted by COVID-19

• Strong sales in seasonal virtual interconnect projects

#### Modest CNG Light-Duty Vehicle volumes

- Slower ramp-up after production relocation of major customer
- Good profitability after receipt of annual volume rebate

#### Seasonal LPG performance

- Good European sales volumes
- Smaller volumes to wide spread of markets

#### Successful Hexagon Purus spin-off

- Very high interest in private placement attracting NOK 750m in additional capital
- Hexagon Group retains 75% ownership





#### Financial highlights Q4 2020

Q4'20

#### Hexagon Composites Group

#### Revenue

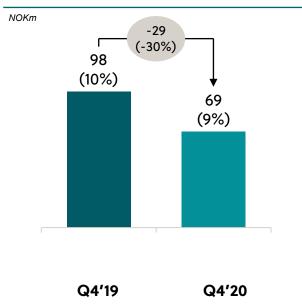
942 -139 (-15%) 803

Strong Agility revenues

Q4'19

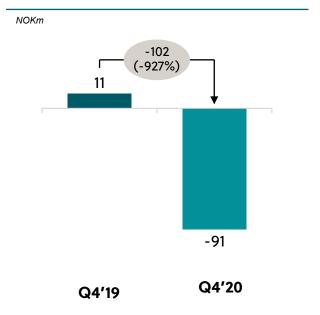
 Otherwise, volumes lower than Q4 '19 but overall higher than Q3 '20

#### **EBITDA**



- Record Agility EBITDA offset by lower volumes elsewhere
- Strategic/transaction related costs NOK -20m

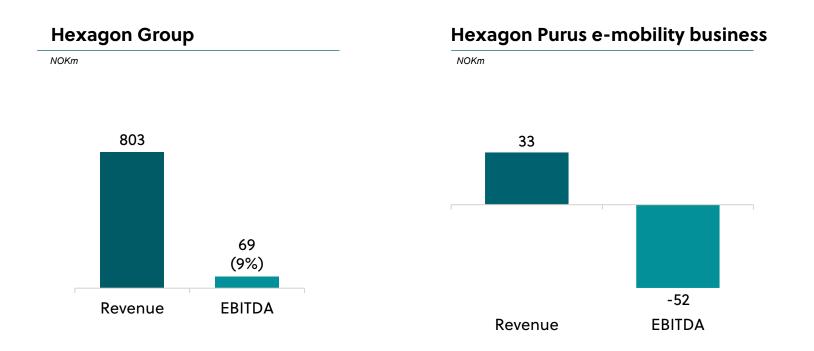
#### **Profit after tax**



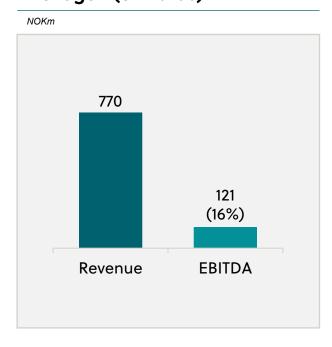
- Y-o-Y effects of interest & charges NOK +13m; FX NOK -30m
- Tax NOK -56m due to provisions on tax assets (Purus)



#### Hexagon (ex Purus) Proforma\* | Q4 2020



#### **Hexagon (ex Purus)**



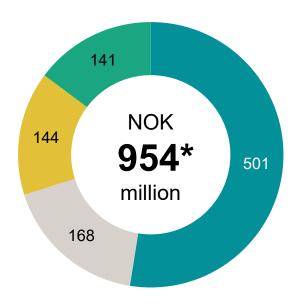
Quarterly Hexagon Proforma\* EBITDA > NOK 100m at 16% margin



#### Group Revenue by segment Q4 2020 | Before Group eliminations\*

#### Revenue Q4'19 (Proforma after internal reorganizations\*\*)

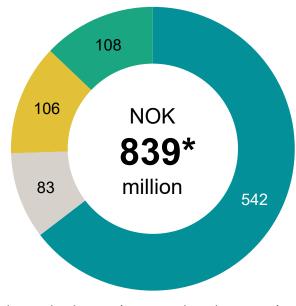
NOKm, before group eliminations



- Agility Fuel Solutions (Heavy and Medium-Duty)
- Hexagon Purus (e-mobility & CNG Light-Duty Vehicles)
- Hexagon Mobile Pipeline & Other
- Hexagon Ragasco LPG

#### Revenue Q4'20

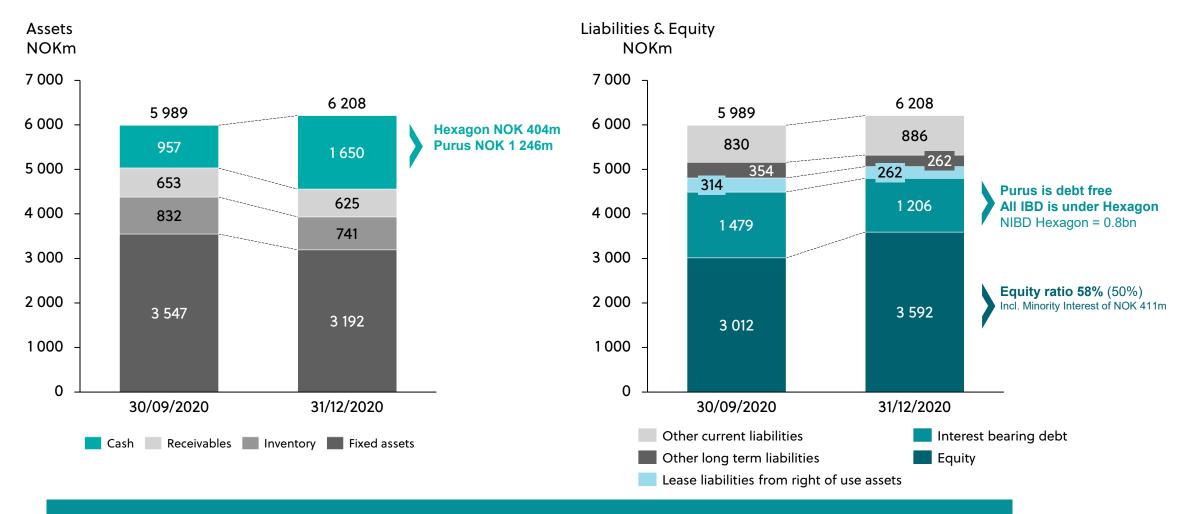
NOKm, before group eliminations



- Agility Fuel Solutions (Heavy and Medium-Duty)
- Hexagon Purus (e-mobility & CNG Light-Duty Vehicles)
- Hexagon Mobile Pipeline® & Other
- Hexagon Ragasco LPG



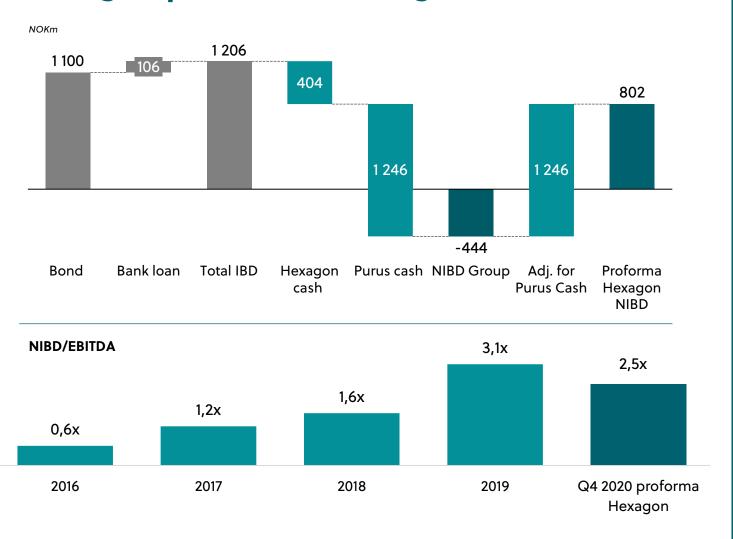
#### Hexagon Group Balance sheet Q4 2020 vs Q3 2020



#### Stronger balance sheet after listing and private placement of Hexagon Purus



#### **Hexagon proforma leverage | Q4 2020**



- As of Q4 2020, Hexagon has a total NIBD of NOK 0.8 bn
  - Total IBD of 1.2 bn and cash of NOK 0.4 bn
  - Unsecured Bond NOK 1.1 bn. Maturing March 2023
  - Secured Bank facility of NOK 0.6 bn, currently NOK 0.5 bn undrawn. Maturing September 2021
- Hexagon Purus currently debt free and holds cash of NOK 1.25 bn
  - NOK 0.75 bn private placement and capital injection from Hexagon Composites ASA
- Ring-fenced Hexagon Purus from financial covenants in loan Agreements



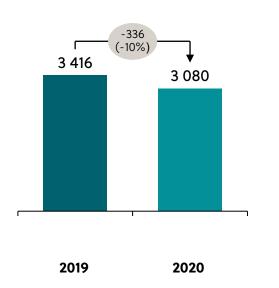


#### Financial highlights Preliminary and Unaudited Full Year 2020

**Hexagon Composites Group** 

#### Revenue

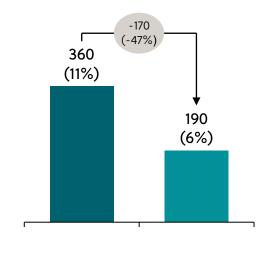
**NOKm** 



- COVID-19 impacts felt especially in Mobile pipeline and US transit bus
- Major customer assembly facility relocation in CNG LDV
- Otherwise robust performance driven by Agility and LPG (Ragasco)

#### **EBITDA**

NOKm



 Y-o-Y EBITDA impact on CNG LDV (-90m) & Mobile Pipeline (-70m)

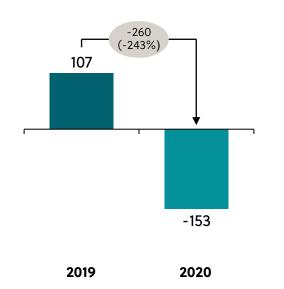
2020

2019

- Strategic/transaction related costs NOK -29m
- Total e-mobility ramp-up effect NOK -132m (-108m)

#### **Profit after tax**

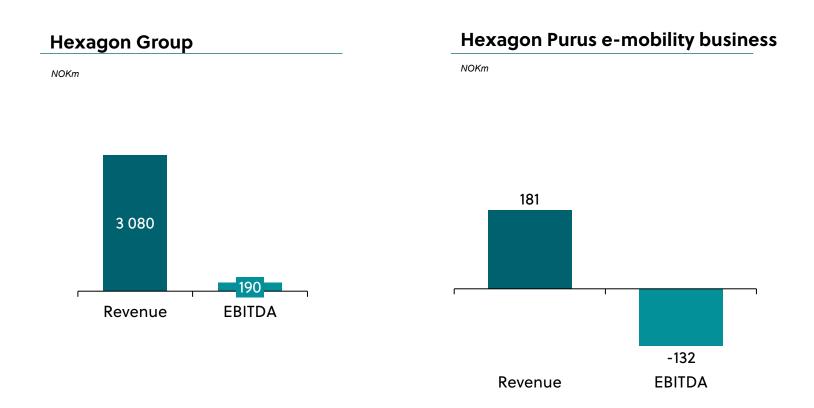
NOKm



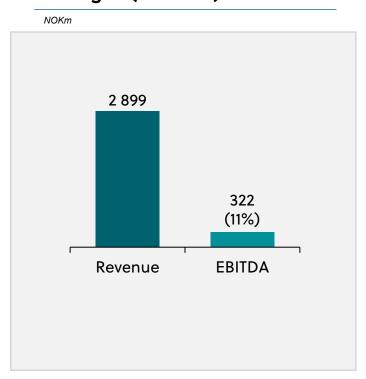
- Y-o-Y effects of tax NOK -96m due mainly to provisions on tax assets (Purus)
- All other below the line effects are net NOK +6m



#### Hexagon (ex Purus) Proforma\* | Full Year 2020



#### **Hexagon (ex Purus)**



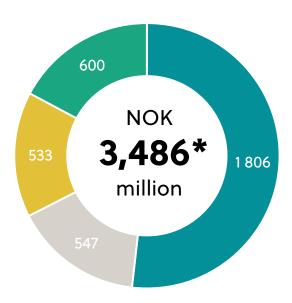
Hexagon YTD Q4 2020 Proforma EBITDA of NOK 322m at 11% margin



#### Group Revenue by segment Full Year 2020 | Before Group eliminations\*

#### **Revenue 2019** (Proforma after internal reorganizations\*\*)

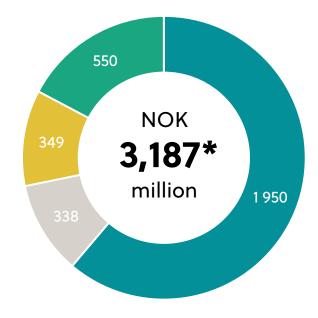
NOKm, before group eliminations



- Agility Fuel Solutions (Heavy and Medium-Duty)
- Hexagon Purus (e-mobility & CNG Light-Duty Vehicles)
- Hexagon Mobile Pipeline & Other
- Hexagon Ragasco LPG

#### Revenue 2020

NOKm, before group eliminations



- Agility Fuel Solutions (Heavy and Medium-Duty)
- Hexagon Purus (e-mobility & CNG Light-Duty Vehicles)
- Hexagon Mobile Pipeline® & Other
- Hexagon Ragasco LPG



#### **Hexagon Group 2020\* Financial Scorecard**

Navigated COVID-19 & well positioned for profitable growth in 2021

- Double-digit EBITDA margin for Hexagon ex-Purus
  - EBITDA ramp up impact of NOK -132 million related to Hydrogen business units
- NOK 272 million EBITDA in Agility Fuel Solutions
- Cash of NOK 1.6bn and additional undrawn liquidity of NOK 0.5bn
  - Hexagon cash NOK 0.4bn and undrawn liquidity of NOK 0.5 bn
  - Purus cash NOK 1.2bn
- 58% Equity Ratio
- Spun off Hexagon Purus with current valuation of NOK ~14bn\*\*, retaining 75% ownership







# Hexagon Agility Medium & HeavyDuty Vehicles



#### Green focus driving g-mobility demand

- Strong orderbook for 2021 to deliver growth targets
  - Modest first quarter after record H2 2020
- Sustainability targets drive fleet demand for Heavy-Duty Truck business
  - Continued deliveries to major logistics suppliers
  - Improved adoption among small fleet owners
- Positive demand for European bus
  - COVID-19 continues to be disruptive and planned
     OEM shutdowns may delay some orders
- Refuse segment expected to pick up in 2021



# Hexagon Agility Mobile Pipeline



#### Diversifying the customer portfolio

- Expect pick up in mobile refueling, flare gas capture, and energy intensive applications in 2021
  - Customer synergies with Agility's automotive business
- Awarded USD 5.7 million (NOK 48.5 million) industrial gas company order (delivery in Q2'2021)
- Positive outlook for oil & gas segment
  - Increasing rig count
  - ESG drives conversion to CNG and RNG



# Hexagon CNG-LDV



# **CNG Light-Duty Vehicles**

- Semiconductor shortage affecting our volumes in Q1
- Call-offs expected to resume in Q2



# Hexagon Digital Wave



# Building our IoT opportunity and improving the circular economy

- Profitable existing product offerings
- Developing a **new business model** in **2021** incorporating
  - IoT of tank systems & real-time health monitoring
  - Life extension & improving circular economy of our industry
  - Service & leasing models
- Some Opex investment to realize opportunities



# Hexagon Ragasco



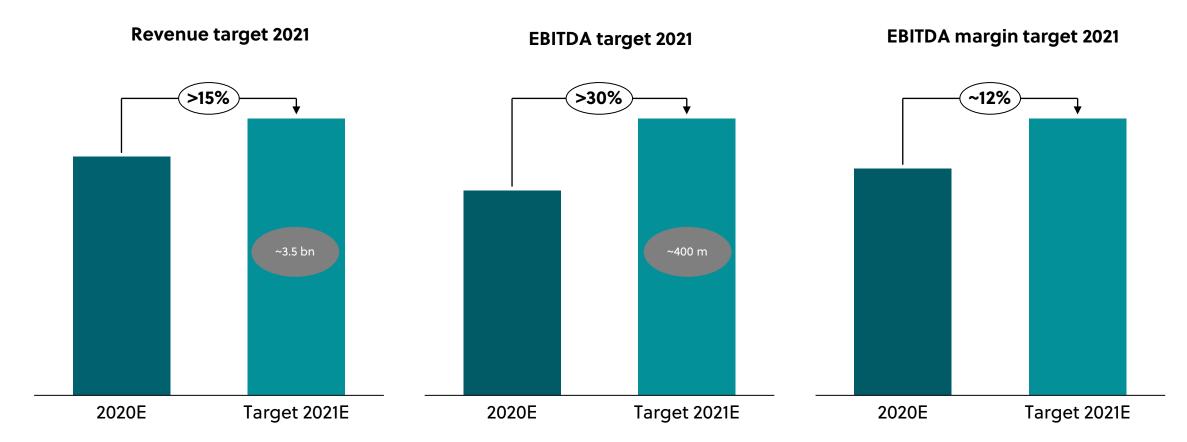
# Strong demand for LPG leisure use

- Expect seasonally strong first half of 2021
  - Supported by continued strong leisure market in Europe
- Onboarding of smart tank pilot programs with key European customers through 2021



## Hexagon (ex Purus) 2021 targets\*

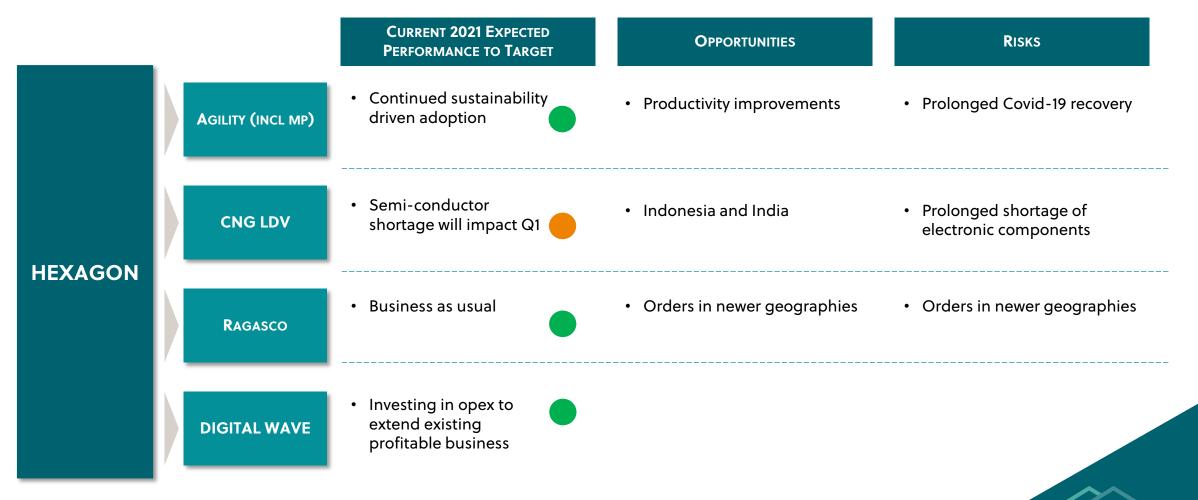
Substantial and profitable growth





# Hexagon (ex Purus) 2021 Guidance as at Q4 2020

Hexagon (ex Purus): Q1 relatively weak while Q2 – Q4 expected to be strong



## **Hexagon Purus**



# Strong and growing pipeline of hydrogen activities

- Focus on operational execution of well-diversified order backlog, including:
  - Hydrogen distribution, transit bus, rail and aerospace business
- Highly active and dynamic pipeline for new business across
   Purus' application and product footprint



## Several recent contract announcements





Selected by Hino Trucks as development partner to provide battery packs and drivetrain integration on multiple Hino platforms



Selected to supply high-pressure hydrogen tanks for **New Flyers Xcelsior** CHARGE H2™ hydrogen fuel cell electric transit buses

STADLER

for supply systems for first the US

Awarded contract hydrogen cylinder hydrogen powered commuter train in

Selected to deliver high pressure hydrogen cylinders for the first zeroemission hydrogen train in Spain

**Everfuel** 

Multi-year frame agreement with worth €14m to deliver multiple units of hydrogen distribution systems through to 2025

Leading global industrial gas company



Substantial order from leading global gas company to provide type 4 hydrogen cylinders for transportation of hydrogen to industrial customers



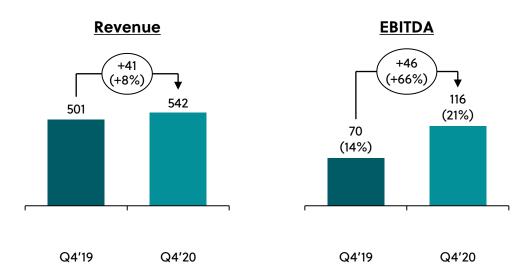
# **Appendix**



# Segment financial highlights Q4 2020 | (1/3)

## **Agility Fuel Solutions\***

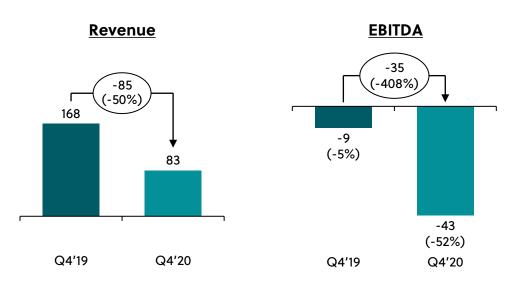
**NOKm** 



- Record quarter for EBITDA driven by volume and product mix
- Volumes driven by Medium and Heavy-Duty Truck and European Transit bus as tough EU clean air directives in cities requiring compliance within 2025, driving increasing CNG/RNG adoption in European cities

## Hexagon Purus\* (e-mobility, incl. MW & CNG LDV)

NOKm

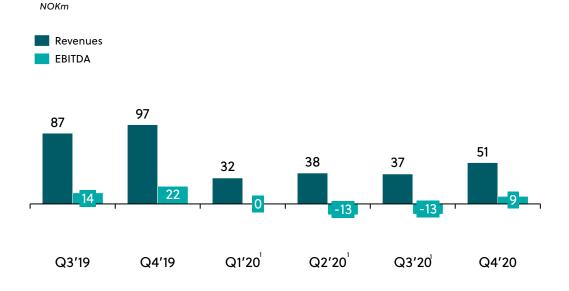


- VW Group relocation of CNG vehicle assembly line completed however ramp-up not yet in full
- Please see separate CNG and e-mobility figures and comments on next slide



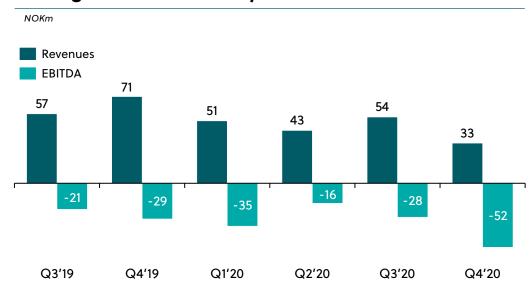
# Segment financial highlights Q4 2020 | (2/3)

## **Hexagon Purus CNG-LDV\***



- 2020 revenues for CNG LDV was adversely impacted by lower callsoff from VW Group due to relocation of its CNG vehicle assembly line, in addition to effects from COVID-19
- Production at VW's relocated facilities restarted towards the mid to end of Q3'20; call-offs recommenced
- Volume based price rebate received in Q4 (NOK 9m)

## **Hexagon Purus e-mobility\***



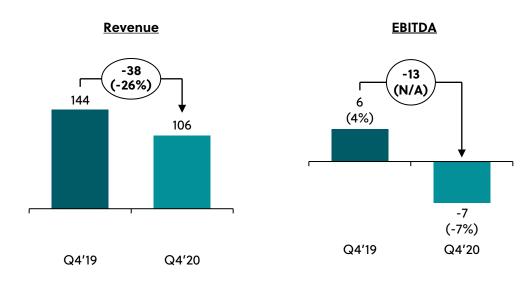
Continued Opex investment ahead of revenues driving negative results



# Segment financial highlights Q4 2020 | (3/3)

## **Hexagon Mobile Pipeline & Other\***

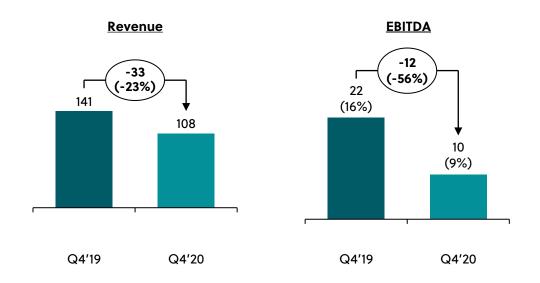
NOKm



- Macro impacts from COVID-19 led to some delays in customer taking delivery of new modules in Q4'20
- Strong deliveries to virtual-interconnect opportunities in North America and Indonesia

## **Hexagon Ragasco (LPG)**

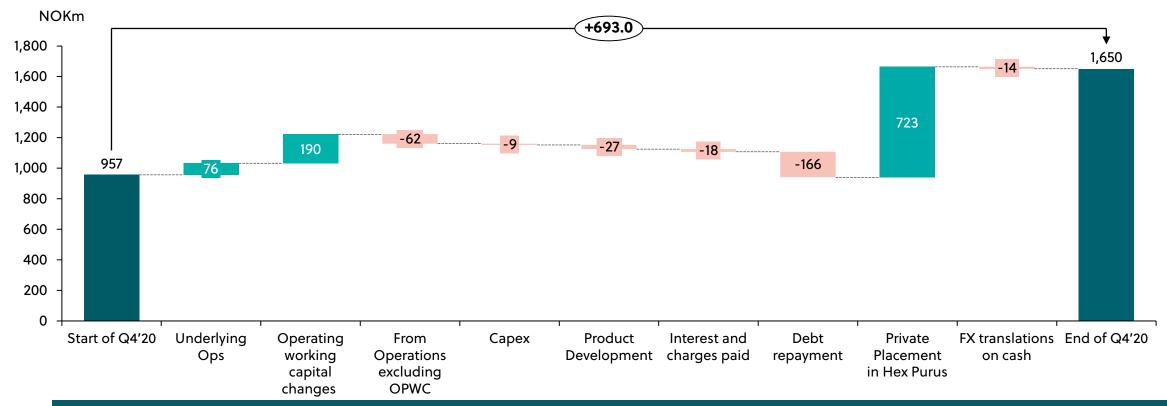
NOKm



- Seasonally typical volume
- Shortfall versus Q4 2019 due to no sales to Bangladesh during this period



## Group cash Q4 2020\*



Strong net cashflow from Operations given wind-out of OPWC; Debt repayments made with excess cash; Hexagon Purus private placement net receipts at end of quarter



<sup>\*</sup> Preliminary unaudited pro-forma figures which may be subject to reclassification changes upon final year-end audit; Full and final FX translations pending

# Consolidated financial statements | P&L

# **Hexagon Composites ASA**

Income Statement (NOK 1 000)	Q4 2020	Q4 2019	31.12.2020	31.12.2019
Revenue from contracts with customers	802 560	938 695	3 070 865	3 404 209
Other operating income	242	3 229	9 511	11 915
Total revenue	802 802	941 923	3 080 375	3 416 124
Cost of materials	270 015	460 402	1 500 976	1 673 120
Payroll and social security expenses	244 418	243 771	941 425	853 706
Other operating expenses	219 283	139 625	448 348	599 209
Gain / Fair value adjustment earn-out				-69 625
Total operating expenses before depreciation	733 716	843 798	2 890 750	3 056 409
Operating profit before depreciation (EBITDA)	69 086	98 126	189 626	359 715
Depreciation and impairment	62 071	62 618	248 340	239 606
Operating profit (EBIT)	7 015	35 508	-58 714	120 109
Profit/loss from investments in associates and joint ventures	-1 107	90	-1 885	-749
Net financial items	-47 810	-31 292	7 757	-8 114
Profit/loss before tax	-41 902	4 306	-52 841	111 246
Tax	49 332	-6 539	99 740	3 755
Profit/loss after tax	-91 234	10 846	-152 582	107 491



# Consolidated financial statements | Balance sheet & cash flow

# **Hexagon Composites ASA**

BALANCE SHEET (NOK 1 000)	31.12.2020	31.12.2019
ASSETS		
Property, plant and equipment	747 266	804 099
Right-of-use assets	257 337	283 817
Intangible assets	2 105 569	2 204 253
Investment in associates and joint ventures	2 142	651
Non-current current assets	79 848	48 992
Total non-current assets	3 192 161	3 341 811
Inventories	740 639	783 669
Trade receivables	624 978	520 426
Contract assets (incl. prepayments)	814	3 962
Cash and short-term deposits	1 649 882	177 651
Total current assets continuing operation	3 016 313	1 485 708
Total assets	6 208 474	4 827 519
EQUITY AND LIABILITIES		
Paid-in capital	2 165 590	1 270 018
Other equity	1 014 975	882 975
Equity attributable to equity holders of the parent	3 180 565	2 152 993
Non controlling interests	411 221	0
Total equity	3 591 786	2 152 993
Interest-bearing long-term liabilities	1 206 127	1 298 058
Lease liabilities	237 266	246 929
Other non-current liabilities	261 999	285 512
Total non-current liabilities	1 705 392	1 830 499
Interest-bearing current liabilities	0	2 857
Lease liabilities short-term	25 198	47 703
Contract liabilities (incl. prepayments from customers)	53 371	94 540
Other current liabilities	832 726	698 927
Total current liabilities	911 296	844 027
Total liabilities	2 616 688	2 674 526
Total equity and liabilities	6 208 474	4 827 519

CONDENSED CASH FLOW (NOK 1 000)	31.12.2020
Profit before tax from continuing operations	-52 841
Depreciation and write-downs	248 340
Change in net working capital and other	-18 739
Net cash flow from operations	176 759
Net cash flow from investment activities	-138 868
Net cash flow from financing activities	1 434 228
Net change in cash and cash equivalents	1 472 119
Net currency exchange differences	112
Discontinued operations	177 651
Cash and cash equivalents at start of period	0
Cash and cash equivalents at end of period	1 649 882



# Financial statements | P&L

# Hexagon Purus e-mobility (excl. CNG LDV)

Income Statement (NOK 1 000)	Q4 2020	Q4 2019	31.12.2020	31.12.2019
Revenue from contracts with customers	32 455	69 072	178 121	207 154
Other operating income	293	3 529	1 693	4 140
Total revenue	32 749	72 601	179 814	211 294
Cost of materials	10 340	45 589	86 717	128 232
Payroll and social security expenses	40 719	42 354	123 497	143 157
Other operating expenses	34 093	22 724	110 322	83 167
Total operating expenses before depreciation	85 153	110 668	320 536	354 556
Operating profit before depreciation (EBITDA)	- 52 404	- 38 067	- 140 722	-143 261
Depreciation and impairment	7 247	5 286	26 906	25 508
Operating profit (EBIT)	- 59 652	- 43 353	- 167 628	-168 769
Profit/loss from investments in associates and joint ventures	- 1 107	90	- 1 885	-749
Finance income	1 207		10 110	3 243
Finance costs	- 66 230	- 8 596	- 113 969	-27 397
Profit/loss before tax	- 125 782	- 51 859	- 273 373	-193 672
Тах	- 20 253	- 11 316	35 579	-25 777
Profit/loss after tax before discontinued operations	- 146 035	- 40 544	- 308 952	-167 895
Profit/loss after tax for the period from discontinued operations	11 537	17 479	- 34 602	69 279
Profit/loss after tax	- 134 498	- 23 065	- 343 554	-98 616



# Financial statements | Balance sheet & cash flow

# Hexagon Purus e-mobility (excl. CNG LDV)

Right-of-use assets         30 457         53 57           Intangible assets         413 324         475 37           Investment in associates and joint ventures         2 066         65           Non-current financial assets         751         3 22           Deferred tax assets         -         41 21           Total non-current assets         523 232         677 400           Inventories         61 586         100 67           Trade receivables         26 657         125 01           Contract assets (incl. prepayments)         814         3 10           Other current financial assets         12 842         5 94           Cash and short-term deposits         12 842         5 94           Assets held for sale         219 771         -           Assets held for sale         219 771         -           Total assets         2 91 254         977 23           EQUITY AND LIABILITIES           Issued capital         2 99         33           Other paid-in capital         372           Share premium         2 055 282         14 44           Other equity         160 64         729 42           Lease liabilities         2 1795         47 82 <t< th=""><th>BALANCE SHEET (NOK 1 000)</th><th>31.12.2020</th><th>31.12.2019</th></t<>	BALANCE SHEET (NOK 1 000)	31.12.2020	31.12.2019
Right-of-use assets         30 457         53 57           Intangible assets         413 324         475 37           Investment in associates and joint ventures         2 066         65           Non-current financial assets         751         3 22           Deferred tax assets         -         41 21           Total non-current assets         523 232         677 40           Inventories         61 586         100 67           Trade receivables         26 657         125 01           Contract assets (incl. prepayments)         814         3 100           Other current financial assets         12 46 351         65 09           Cost and short-term deposits         1246 351         65 09           Total current assets continuing operation         1 348 251         299 82           Assets held for sale         2 19 771         -           Total assets         2 091 254         977 23           EQUITY AND LIABILITIES           Issued capital         2 2 909         33           Other paid-in capital         32         29           Interest-bearing loans and borrowings, related party         161 016         729 42           Lease liabilities         2 635         2 07	ASSETS		
Intangible assets	Property, plant and equipment	76 634	103 359
Investment in associates and joint ventures   2 066   85	Right-of-use assets	30 457	53 577
Non-current financial assets         751         3 220           Deferred tax assets         -         41 21           Total non-current assets         523 232         677 400           Inventories         61 586         100 677           Trade receivables         26 657         125 01           Contract assets (incl. prepayments)         814         3 10           Other current financial assets         12 842         5 94           Cash and short-term deposits         12 46 351         5 59           Cash and short-term deposits         13 48 251         299 82           Assets held for sale         219 771         -           Total assets         2 991 254         977 23           EQUITY AND LIABILITIES           Issued capital         22 909         33           Other paid-in capital         32         -           Share premium         2 055 282         14 44           Other equity         - 452 223         -119 59           Total equity         16 26 341         -104 81           Interest-bearing loans and borrowings, related party         161 016         729 42           Lease liabilities         21 795         47 82           Net employee defined benefit liabilities <td>Intangible assets</td> <td>413 324</td> <td>475 378</td>	Intangible assets	413 324	475 378
Deferred tax assets         -         41 21           Total non-current assets         523 232         677 40           Inventories         61 586         100 67           Trade receivables         26 657         125 01           Contract assets (incl. prepayments)         814         3 100           Other current financial assets         12 842         5 94           Cash and short-term deposits         1 246 351         65 09           Total current assets continuing operation         1 348 251         299 82           Assets held for sale         219 771            Total assets         2 091 254         977 23           EQUITY AND LIABILITIES           Issued capital         22 909         3 30           Other paid-in capital         372            Share premium         2 055 282         14 44           Other equity         - 452 223         -119 59           Total equity         16 26 341         -104 81           Interest-bearing loans and borrowings, related party         161 016         729 421           Lease liabilities         2 1795         47 821           Provisions         689         1611           Net employee defined benefit liabilities </td <td>Investment in associates and joint ventures</td> <td>2 066</td> <td>651</td>	Investment in associates and joint ventures	2 066	651
Total non-current assets         523 232         677 40           Inventories         61 586         100 67           Trade receivables         26 657         125 01           Contract assets (incl. prepayments)         814         3 100           Other current financial assets         12 842         5 94           Cash and short-term deposits         1 246 351         65 09           Total current assets continuing operation         1 348 251         299 82           Assets held for sale         219 771         -7           Total assets         2 091 254         977 23           EQUITY AND LIABILITIES         22 909         33           Issued capital         22 909         33           Other paid-in capital         372         14 44           Other equity         - 452 223         -119 59           Total equity         1 626 341         -104 81           Interest-bearing loans and borrowings, related party         161 016         729 422           Lease liabilities         21 795         47 82           Provisions         689         161           Net employee defined benefit liabilities         2 635         2 07           Deferred tax liabilities         198 065         803 26 <td>Non-current financial assets</td> <td>751</td> <td>3 226</td>	Non-current financial assets	751	3 226
Inventories	Deferred tax assets		41 213
Trade receivables         26 657         125 01           Contract assets (incl. prepayments)         814         3 100           Other current financial assets         12 842         5 94           Cash and short-term deposits         1 246 351         65 09           Iotal current assets continuing operation         1 348 251         299 82           Assets held for sale         219 771         -           Total assets         2 091 254         977 23           EQUITY AND LIABILITIES         22 909         331           Issued capital         22 909         331           Other paid-in capital         372         14 44           Other equity         - 452 223         -119 59           Total equity         1 626 341         -104 81           Interest-bearing loans and borrowings, related party         16 1016         729 42           Lease liabilities         2 1795         47 824           Lease liabilities         2 635         2 07           Deferred tax liabilities         1 93         22 32           Total non-current liabilities         198 065         803 264           Trade and other payables         32 068         33 276           Lease liabilities, short term         9 244         12	Total non-current assets	523 232	677 404
Contract assets (incl. prepayments)         814         3 100           Other current financial assets         12 842         5 94           Cash and short-term deposits         1246 351         65 09           Total current assets continuing operation         1348 251         299 82           Assets held for sale         219 771         -           Total assets         2 091 254         977 23           EQUITY AND LIABILITIES         22 909         33           Issued capital         22 909         33           Other paid-in capital         372         372           Share premium         2 055 282         14 44           Other equity         - 452 223         -119 59           Total equity         1 626 341         -104 81           Interest-bearing loans and borrowings, related party         161 016         729 42           Lease liabilities         2 1795         47 82           Provisions         68 9         161           Net employee defined benefit liabilities         2 635         2 07           Deferred tax liabilities         1930         22 32           Total non-current liabilities         39 98         139 20           Contract liabilities, short term         9 244         12 81 <td>Inventories</td> <td>61 586</td> <td>100 678</td>	Inventories	61 586	100 678
Other current financial assets         12 842         5 94           Cash and short-term deposits         1 246 351         65 09           Total current assets continuing operation         1 348 251         299 82           Assets held for sale         219 771         -           Total assets         2 091 254         977 23           EQUITY AND LIABILITIES         State of capital         22 909         330           Other paid-in capital         372         372           Share premium         2 055 282         14 44           Other equity         - 452 223         -119 59           Total equity         1610 16         729 421           Interest-bearing loans and borrowings, related party         161 1016         729 421           Lease liabilities         21 795         47 821           Provisions         689         1611           Net employee defined benefit liabilities         2 635         2 07           Deferred tax liabilities         11 930         22 32           Total non-current liabilities         32 068         33 27           Lease liabilities, short term         9 244         12 81           Income tax payable         -         20           Other current liabilities         64	Trade receivables	26 657	125 015
Cash and short-term deposits         1 246 351         65 09           Total current assets continuing operation         1 348 251         299 82           Assets held for sale         219 771         -           Total assets         2 091 254         977 23           EQUITY AND LIABILITIES           Issued capital         22 909         33           Other paid-in capital         372         -           Share premium         2 055 282         14 44           Other equity         - 452 223         -119 59           Total equity         161 016         729 420           Lease liabilities         21 795         47 821           Provisions         689         1 61           Net employee defined benefit liabilities         2 635         2 070           Deferred tax liabilities         11 930         22 32           Total non-current liabilities         119 8065         803 266           Trade and other payables         32 968         33 270           Lease liabilities, short term         9 244         12 81           Income tax payable         -         20           Other current liabilities         64 390         93 46           Total current liabilities continuing operation <td>Contract assets (incl. prepayments)</td> <td>814</td> <td>3 100</td>	Contract assets (incl. prepayments)	814	3 100
Total current assets continuing operation         1 348 251         299 82           Assets held for sale         219 771	Other current financial assets	12 842	5 941
Assets held for sale         219 771	Cash and short-term deposits	1 246 351	65 093
Total assets         2 091 254         977 23           EQUITY AND LIABILITIES         Issued capital         22 909         330           Other paid-in capital         372         372           Share premium         2 055 282         14 44           Other equity         - 452 223         -119 59           Total equity         1 626 341         -104 81           Interest-bearing loans and borrowings, related party         16 10 16         729 424           Lease liabilities         21 795         47 824           Provisions         689         1 61           Net employee defined benefit liabilities         2 635         2 07           Deferred tax liabilities         11 930         22 32           Total non-current liabilities         198 065         803 266           Trade and other payables         83 988         139 20           Contract liabilities, short term         9 244         12 81           Income tax payable         -         20           Other current liabilities continuing operation         189 690         278 776           Liabilities directly associated with the assets held for sale         77 158         -           Total liabilities         464 913         1 082 044	Total current assets continuing operation	1 348 251	299 827
Section	Assets held for sale	219 771	-
Issued capital       22 909       33         Other paid-in capital       372         Share premium       2 055 282       14 44         Other equity       - 452 223       -119 59         Total equity       1 626 341       -104 81         Interest-bearing loans and borrowings, related party       161 016       729 429         Lease liabilities       21 795       47 829         Provisions       689       1 61         Net employee defined benefit liabilities       2 635       2 07         Deferred tax liabilities       11 930       22 32         Total non-current liabilities       198 065       803 26         Trade and other payables       83 988       139 20         Contract liabilities, short term       9 244       12 81         Income tax payable       -       20         Other current liabilities       64 390       93 46         Total current liabilities continuing operation       189 690       278 77         Liabilities directly associated with the assets held for sale       77 158       -         Total liabilities       464 913       1 082 04	Total assets	2 091 254	977 231
Other paid-in capital       372         Share premium       2 055 282       14 44         Other equity       - 452 223       -119 590         Total equity       1 626 341       -104 810         Interest-bearing loans and borrowings, related party       161 016       729 420         Lease liabilities       21 795       47 820         Provisions       689       1 61         Net employee defined benefit liabilities       2 635       2 070         Deferred tax liabilities       11 930       22 32         Total non-current liabilities       198 065       803 260         Trade and other payables       83 988       139 20         Contract liabilities, short term       9 244       12 810         Income tax payable       -       20         Other current liabilities       64 390       93 46         Total current liabilities continuing operation       189 690       278 77         Liabilities directly associated with the assets held for sale       77 158       -         Total liabilities       464 913       1 082 04	EQUITY AND LIABILITIES		
Other paid-in capital       372         Share premium       2 055 282       14 44         Other equity       - 452 223       -119 590         Total equity       1 626 341       -104 810         Interest-bearing loans and borrowings, related party       161 016       729 420         Lease liabilities       21 795       47 820         Provisions       689       1 61         Net employee defined benefit liabilities       2 635       2 070         Deferred tax liabilities       11 930       22 32         Total non-current liabilities       198 065       803 260         Trade and other payables       83 988       139 20         Contract liabilities, short term       9 244       12 810         Income tax payable       -       20         Other current liabilities       64 390       93 46         Total current liabilities continuing operation       189 690       278 77         Liabilities directly associated with the assets held for sale       77 158       -         Total liabilities       464 913       1 082 04		22 909	330
Share premium       2 055 282       14 44         Other equity       - 452 223       -119 590         Total equity       1 626 341       -104 810         Interest-bearing loans and borrowings, related party       161 016       729 420         Lease liabilities       21 795       47 820         Provisions       689       1 610         Net employee defined benefit liabilities       2 635       2 070         Deferred tax liabilities       11 930       22 32         Total non-current liabilities       198 065       803 260         Trade and other payables       83 988       139 20         Contract liabilities, short term       9 244       12 810         Income tax payable       -       20         Other current liabilities       64 390       93 46         Total current liabilities continuing operation       189 690       278 770         Liabilities directly associated with the assets held for sale       77 158       -         Total liabilities       464 913       1 082 04			
Other equity         - 452 223         -119 590           Total equity         1 626 341         -104 810           Interest-bearing loans and borrowings, related party         161 016         729 420           Lease liabilities         21 795         47 820           Provisions         689         1 610           Net employee defined benefit liabilities         2 635         2 070           Deferred tax liabilities         11 930         22 32           Total non-current liabilities         198 065         803 260           Trade and other payables         83 988         139 20           Contract liabilities         32 068         33 270           Lease liabilities, short term         9 244         12 810           Income tax payable         -         20           Other current liabilities         64 390         93 46           Total current liabilities continuing operation         189 690         278 770           Liabilities directly associated with the assets held for sale         77 158         -           Total liabilities         464 913         1 082 04		2 055 282	14 443
Total equity         1 626 341         -104 810           Interest-bearing loans and borrowings, related party         161 016         729 420           Lease liabilities         21 795         47 820           Provisions         689         1 610           Net employee defined benefit liabilities         2 635         2 070           Deferred tax liabilities         11 930         22 32           Total non-current liabilities         198 065         803 260           Trade and other payables         83 988         139 20           Contract liabilities         32 068         33 270           Lease liabilities, short term         9 244         12 810           Income tax payable         -         20           Other current liabilities         64 390         93 46           Total current liabilities continuing operation         189 690         278 770           Liabilities directly associated with the assets held for sale         77 158         -           Total liabilities         464 913         1 082 040	Other equity	- 452 223	-119 590
Lease liabilities       21 795       47 82         Provisions       689       1 61         Net employee defined benefit liabilities       2 635       2 07         Deferred tax liabilities       11 930       22 32         Total non-current liabilities       198 065       803 26         Trade and other payables       83 988       139 20         Contract liabilities       32 068       33 27         Lease liabilities, short term       9 244       12 81         Income tax payable       -       20         Other current liabilities       64 390       93 46         Total current liabilities continuing operation       189 690       278 77         Liabilities directly associated with the assets held for sale       77 158       -         Total liabilities       464 913       1 082 04	Total equity	1 626 341	-104 816
Provisions       689       1 61         Net employee defined benefit liabilities       2 635       2 07         Deferred tax liabilities       11 930       22 32         Total non-current liabilities       198 065       803 26         Trade and other payables       83 988       139 20         Contract liabilities       32 068       33 27         Lease liabilities, short term       9 244       12 81         Income tax payable       -       20         Other current liabilities       64 390       93 46         Total current liabilities continuing operation       189 690       278 77         Liabilities directly associated with the assets held for sale       77 158       -         Total liabilities       464 913       1 082 04	Interest-bearing loans and borrowings, related party	161 016	729 428
Net employee defined benefit liabilities         2 635         2 070           Deferred tax liabilities         11 930         22 32           Total non-current liabilities         198 065         803 260           Trade and other payables         83 988         139 20           Contract liabilities         32 068         33 270           Lease liabilities, short term         9 244         12 810           Income tax payable         -         20           Other current liabilities         64 390         93 46           Total current liabilities continuing operation         189 690         278 770           Liabilities directly associated with the assets held for sale         77 158         -           Total liabilities         464 913         1 082 040	Lease liabilities	21 795	47 828
Deferred tax liabilities         11 930         22 32           Total non-current liabilities         198 065         803 26           Trade and other payables         83 988         139 20           Contract liabilities         32 068         33 27           Lease liabilities, short term         9 244         12 810           Income tax payable         -         20           Other current liabilities         64 390         93 46           Total current liabilities continuing operation         189 690         278 77           Liabilities directly associated with the assets held for sale         77 158         -           Total liabilities         464 913         1 082 04	Provisions	689	1 613
Total non-current liabilities         198 065         803 267           Trade and other payables         83 988         139 20           Contract liabilities         32 068         33 276           Lease liabilities, short term         9 244         12 816           Income tax payable         -         26           Other current liabilities         64 390         93 46           Total current liabilities continuing operation         189 690         278 776           Liabilities directly associated with the assets held for sale         77 158         -           Total liabilities         464 913         1 082 047	Net employee defined benefit liabilities	2 635	2 076
Trade and other payables       83 988       139 20         Contract liabilities       32 068       33 270         Lease liabilities, short term       9 244       12 810         Income tax payable       -       20         Other current liabilities       64 390       93 46         Total current liabilities continuing operation       189 690       278 770         Liabilities directly associated with the assets held for sale       77 158       -         Total liabilities       464 913       1 082 040	Deferred tax liabilities	11 930	22 325
Contract liabilities       32 068       33 27         Lease liabilities, short term       9 244       12 81         Income tax payable       -       20         Other current liabilities       64 390       93 46         Total current liabilities continuing operation       189 690       278 77         Liabilities directly associated with the assets held for sale       77 158       -         Total liabilities       464 913       1 082 04	Total non-current liabilities	198 065	803 269
Lease liabilities, short term9 24412 810Income tax payable-20Other current liabilities64 39093 46Total current liabilities continuing operation189 690278 770Liabilities directly associated with the assets held for sale77 158-Total liabilities464 9131 082 040	Trade and other payables	83 988	139 207
Income tax payable-20Other current liabilities64 39093 46Total current liabilities continuing operation189 690278 77Liabilities directly associated with the assets held for sale77 158-Total liabilities464 9131 082 04	Contract liabilities	32 068	33 276
Other current liabilities64 39093 46Total current liabilities continuing operation189 690278 77Liabilities directly associated with the assets held for sale77 158-Total liabilities464 9131 082 043	Lease liabilities, short term	9 244	12 810
Total current liabilities continuing operation189 690278 778Liabilities directly associated with the assets held for sale77 158-Total liabilities464 9131 082 048	Income tax payable		20
Liabilities directly associated with the assets held for sale 77 158  Total liabilities 464 913 1 082 04	Other current liabilities	64 390	93 465
Total liabilities 464 913 1 082 04	Total current liabilities continuing operation	189 690	278 778
	Liabilities directly associated with the assets held for sale	77 158	
Total equity and liabilities 2 091 254 977 23		464 913	1 082 047
	Total equity and liabilities	2 091 254	977 231

CONDENSED CASH FLOW (NOK 1 000)	31.12.2020
Profit before tax from continuing operations	- 273 373
Depreciation and write-downs	26 906
Change in net working capital and other	123 643
Net cash flow from operations	-122 823
Net cash flow from investment activities	-36 288
Net cash flow from financing activities	1 387 081
Net change in cash and cash equivalents	1 227 969
Net change in cash and cash equivalents  Net currency exchange differences	<b>1 227 969</b> -5 395
Net currency exchange differences	-5 395

Note: Balance sheet as of 31 December 2020 is that of Purus' e-mobility business with the CNG LDV business treated as a discontined operation; balance sheet as of 31 December 2019 inlcudes the CNG LDV business



## **Investor relations information**





#### MARKET CAP

## NOK ~13bn

MARKET CAPITALIZATION<sup>1</sup>







### **EQUITY ANALYST COVERAGE**

#### **C**ARNEGIE

• MIKKEL NYHOLT-SMEDSENG

#### SEB

- ANDERS ROSENLUND
- HERMAN LIA

### **SPAREBANK 1 MARKETS**

JONAS MEYER



### **INVESTOR RELATIONS CONTACTS**

#### **HIVA GHIRI**

VICE PRESIDENT, INVESTOR RELATIONS

E-MAIL: HIVA.GHIRI@HEXAGONGROUP.COM

DIRECT: +47 958 667 90

#### DAVID BANDELE

CHIEF FINANCIAL OFFICER

E-MAIL:

DAVID.BANDELE@HEXAGONGROUP.COM

DIRECT: +47 920 914 83

