

5<sup>th</sup> January 2026  
**Company Announcement No. 1/2026**

## Alm. Brand A/S share buy-back program

### Transactions during 29 December 2025 – 2 January 2026

On 5 March 2025, Alm. Brand A/S announced a share buy-back program of up to DKK 835.2 million, as described in company announcement no. 21/2025.

The program is carried out in accordance with the Regulation No 596/2014 of the European Parliament and Council of 16 April 2014 (MAR) and the Commission Delegated Regulation (EU) 2016/1052, also referred to as the Safe Harbour Regulations.

The following transactions were made under the share buy-back program during week number 1:

	Number of shares bought	Average purchase price	Amount (DKK)
Accumulated, last announcement	37,990,521	17.01	646,172,825
29 December 2025	160,000	18.71	2,993,600
30 December 2025	160,000	18.78	3,004,800
2 January 2026	160,000	18.71	2,993,600
<b>Total, week number 1</b>	<b>480,000</b>	<b>18.73</b>	<b>8,992,000</b>
<b>Accumulated under the program</b>	<b>38,470,521</b>	<b>17.03</b>	<b>655,164,825</b>

With the transactions stated above Alm. Brand A/S holds a total of 41,310,970 own shares corresponding to 2.84% of the total number of outstanding shares.

### Contact

Please direct any questions regarding this announcement to:

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