

5th January 2026

Company Announcement No. 1/2026

Alm. Brand A/S share buy-back program

Transactions during 29 December 2025 – 2 January 2026

On 5 March 2025, Alm. Brand A/S announced a share buy-back program of up to DKK 835.2 million, as described in company announcement no. 21/2025.

The program is carried out in accordance with the Regulation No 596/2014 of the European Parliament and Council of 16 April 2014 (MAR) and the Commission Delegated Regulation (EU) 2016/1052, also referred to as the Safe Harbour Regulations.

The following transactions were made under the share buy-back program during week number 1:

	Number of shares bought	Average purchase price	Amount (DKK)
Accumulated, last announcement	37,990,521	17.01	646,172,825
29 December 2025	160,000	18.71	2,993,600
30 December 2025	160,000	18.78	3,004,800
2 January 2026	160,000	18.71	2,993,600
Total, week number 1	480,000	18.73	8,992,000
Accumulated under the program	38,470,521	17.03	655,164,825

With the transactions stated above Alm. Brand A/S holds a total of 41,310,970 own shares corresponding to 2.84% of the total number of outstanding shares.

Contact

Please direct any questions regarding this announcement to:

Investors and equity analysts:

Head of Investor Relations & ESG

Mads Thinggaard

Mobile no, +45 2025 5469