# Presentation of Q2 2021 results

Eggert Þór Kristófersson, CEO



## CONSOLIDATED HIGHLIGHTS

ISK 2,458 m

EBITDA Q2 2021

25.1%

Margin from sales

3.52

NIBD/EBITDA

ISK 3,134 m

Cash and cash equivalents

40.3%

EBITDA/Margin from sales Q2 2021

49.4%

Salaries/Margin from sales Q2 2021

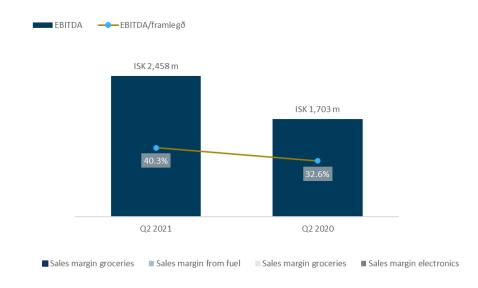


## CONSOLIDATED OPERATIONS IN Q2

Amounts are in ISK million	Q2 2021	Q2 2020	Change	% Chg.
Sale of goods and services	24,326	20,589	3,738	18.2%
Margin from sale of goods and services	6,106	5,224	882	16.9%
Lease revenue and operating income	603	379	224	59.2%
Salaries and personnel expenses	-3,017	-2,708	-308	11.4%
Other operating expenses	-1,234	-1,191	-43	3.6%
EBITDA	2,458	1,703	755	44.3%
Key Figures				
EBITDA/Margin from sales	40.3%	32.6%	7.7%	23.5%
Salaries/Margin from sales	49.4%	51.8%	-2.4%	-4.7%
Earnings per share	4.12	1.60	2.52	157.5%



- Margin from sales ISK 6,106 million, increase of 16.9% YoY.
- Number of full-time employees 1,195, increase of 7.6% YoY.
- COVID-19 related cost ISK 26 million in salaries and other operating expenses.
- EBITDA ISK 2,458 million in Q2 2021, increase of 44,3% YoY.







## HIGHLIGHTS Q2

- Volatility in USD/ISK and EUR/ISK exchange rates
- USD/ISK decreased by 2.6% and the difference between highest and lowest exchange rate in Q2 is 6.2%
- EUR/ISK decreased by 2.0% and the difference between the highest and lowest exchange rate in Q2 is 3.8%
- The Q2 2021 average price of diesel fuel was 560.8 USD, compared to an average of 284.7 USD in Q2 2020, an increase of 97.0%.
- The Q2 2021 average price of gasoline was 668.5 USD, compared to an average of 281.2 USD in Q2 2020, an increase of 137.8%.
- The Q2 2021 average price of USD/ISK was 123.5 compared to 141.2 in Q2 2020, a decrease of 12.5%







## N1 HIGHLIGHTS Q2



- Revenue was ISK 9,275 million, an increase of 28.2% YoY
- Removal of COVID-19 restrictions had positive effect on sales in Q2 2021
- Sales of fuel similar as year before. Sale of electricity immaterial in comparative amounts.
- Devalueation of fuel inventory in Q1 2020 of ISK 140 million affect positively comparative amounts.
- Gain from fuel hedges ISK 188 million between years.
- Sales of grocery and convenience goods increased by 25.5% YoY
- Sales of other goods increased by 9% YoY.
- EBITDA was ISK 957 million, increase of 27,8% YoY.
- Ísey skyr bar is doing well. Four new outlets planned to open in second half of year.

Amounts are in ISK million	Q2 2021	Q2 2020	Change	%Change
Total segment revenue	9,275	7,236	2,039	28.2%
Total operating expenses of segments	-8,318	-6,487	-1,831	28.2%
Segment EBITDA	957	749	208	27.8%
	400	500	400	20.20/
Segment depreciation and amortisation	-488	-680	192	-28.3%
Operating result of segments	469	68	401	584.8%
	007	0.46		2 40/
Financial expenses	-237	-246	8	-3.4%
Income tax expense	-45	38	-83	-218.9%
·				
Profit (Loss)	187	-139	326	-234.2%
Segment assets	30,235	29,424	811	2.8%
Segment capital expenditure	373	288	85	29.4%
Segment liabilities	16,698	16,286	412	2.5%



# KRÓNAN HIGHLIGHTS Q2



- Revenue was ISK 11,951 m., increase of 11.5% YoY
- Three new stores contribute ISK 858 million to the increase. Increase in other stores is 5% YoY.
- Sales exceeded expectations
- Margins were in line with expectations
- EBITDA ISK 1.114 million, increase of 65.5% YoY
- Emphasis on customer experience with investments in online store and "scan and go" solutions.
- The sale of Kjarval store at Hella and Krónan store at Nóatún 17 completed in June. Capital gain of ISK 170 million realized in other revenues.
- Constructions for a new store in Akureyri started in May planned to open in autumn 2022

Amounts are in ISK million	Q2 2021	Q2 2020	Change	%Change
Total segment revenue	11,951	10,719	1,232	11.5%
Total operating expenses of segments	-10,836	-10,045	-791	7.9%
Segment EBITDA	1,114	673	441	65.5%
Segment depreciation and amortisation	-376	-337	-40	11.8%
Segment depreciation and amortisation	-370	-551	-40	11.070
Operating result of segments	738	336	402	119.3%
Financial expenses	-110	-116	6	-5.4%
Income tax expense	-126	-44	-81	182.6%
Profit	503	176	327	185.3%
		40.00		4
Segment assets	15,878	13,527	2,351	17.4%
Segment capital expenditure	327	308	19	6.2%
Segment liabilities	13,807	12,161	1,646	13.5%



# ELKO HIGHLIGHTS Q2



- Revenue was ISK 3.253 million, increase of 21.0% YoY.
- New store in Akureyri contributed ISK 285 million to the increase. Increase in other stores 12% YoY.
- ELKO online store continues increasing sales.
- ELKO store at international airport is starting to gain momentum.
- Emphasis on great service and product range.
- EBITDA was ISK 345 million, increase of 13.1% YoY.

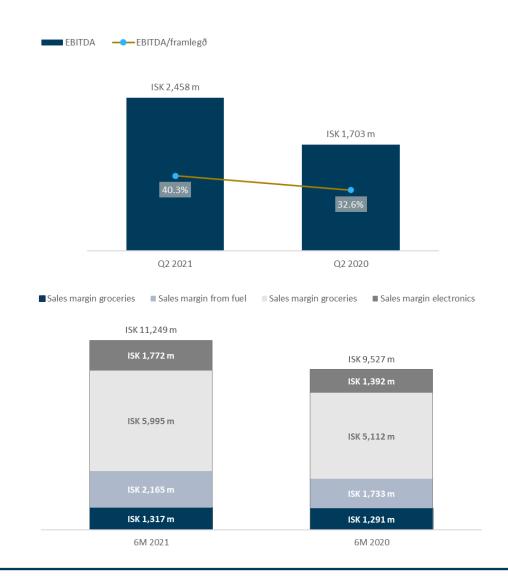
Amounts are in ISK million	Q2 2021	Q2 2020	Change	%Change
Total segment revenue	3,523	2,911	611	21.0%
Total operating expenses of segments	-3,178	-2,606	-571	21.9%
Segment EBITDA	345	305	40	13.1%
Segment depreciation and amortisation	-103	-86	-17	19.5%
Operating result of segments	242	219	23	10.6%
Financial expenses	-21	-4	-17	422.8%
Income tax expense	-44	-43	-1	2.8%
Profit	177	172	5	2.8%
Segment assets	4,784	4,005	779	19.5%
Segment capital expenditure	117	92	26	28.0%
Segment liabilities	3,822	3,139	682	21.7%



## CONSOLIDATED OPERATIONS IN 6M 2021

Amounts are in ISK million	6M 2021	6M 2020	Change	% Chg.
Sale of goods and services	45,244	39,419	5,824	14.8%
Margin from sales of goods and services	11,249	9,527	1,722	18.1%
Lease revenue and operating income	1,058	753	305	40.5%
Salaries and personnel expenses	-5,834	-5,113	-721	14.1%
Other operating expenses	-2,510	-2,444	-66	2.7%
EBITDA	3,963	2,724	1,240	45.5%
Key Figures				
EBITDA/Sales margin	35.2%	28.6%	6.6%	23.2%
Salaries/Sales margin	51.9%	53.7%	-1.8%	-3.4%
Earnings per share	4.12	1.76	2.36	134.1%

- Sale of goods and services ISK 45,244 million, increase of 14.8% YoY.
- Margin from sales ISK 11,249 million, increase of 18.1% YoY.
- COVID-19 related cost ISK 61 million in salaries and other operating expenses.
- EBITDA ISK 3,963 million in 6M 2021, increase of 45% YoY.



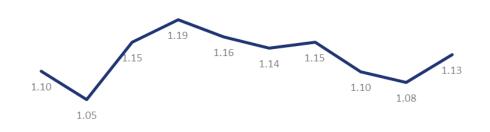


## CONSOLIDATED STATEMENT OF FINANCIAL POSITION

Amounts are in ISK million	30.6.2021	31.12.2020	Change	% Chg.
Goodwill	14,668	14,668	0	0.0%
Other Intangible assets	4,910	4,971	-61	-1.2%
Property and equipment	32,058	32,297	-239	-0.7%
Leased assets	4,965	5,420	-454	-8.4%
Investment properties	7,428	7,467	-39	-0.5%
Shares in associates	2,047	2,150	-103	-4.8%
Shares in other companies	13	13	0	1.4%
Long-term receivables	260	272	-12	-4.4%
Non-current assets	66,349	67,258	-897	-1.3%
Inventories	9,001	7,668	1,333	17.4%
Trade receivables	5,586	4,924	663	13.5%
Other short-term receivables	967	952	15	1.6%
Cash and cash equivalents	3,134	2,563	571	22.3%
Current assets	18,689	16,107	2,582	16.0%
Total assets	85,038	83,365	1,673	2,0%

- Strong Balance Sheet
- Property and equipment and leased assets lower with sale of two of Kronan stores.
- Higher inventory because of higher global oil prices, increased activity and seasonal fluctuations in inventories.
- Trade receivables increase with higher oil prices and seasonality in the business

#### Current ratio



Q1 2019 Q2 2019 Q3 2019 Q4 2019 Q1 2020 Q2 2020 Q3 2020 Q4 2020 Q1 2021 Q2 2021

#### Inventory turnover





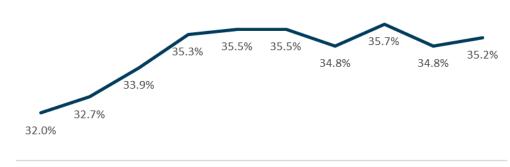
#### CONSOLIDATED STATEMENT OF FINANCIAL POSITION

Amounts are in ISK million	30.6.2021	31.12.2020	Change	% Chg.
Equity	29,906	29,784	122	0,4%
Payable to credit institutions	28,839	29,075	-236	-0,8%
Lease liabilities	4,753	5,181	-427	-8,3%
Deferred tax liabilities	4,981	4,664	318	6,8%
Non-current liabilities	38,573	38,919	-346	-0,9%
Payable to credit institutions	3,502	3,474	28	0,8%
Lease liabilites	431	430	1	0,2%
Trade payables	7,255	7,019	236	3,4%
Other short-term liabilities	5,371	3,739	1,632	43,7%
Current liabilities	16,559	14,662	1,897	12,9%
Total equity and liabilities	85,038	83,365	1,673	2,0%



- Purchase of own shares ISK 402 million and dividend paid ISK 969 million in April.
- Other short-term liabilities increase with higher inventory and seasonality in the business.
- Current capital structure is in line with company strategy and well within the covenant agreements with credit institutions.

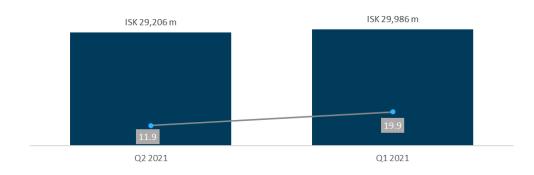
#### Equity ratio



Q1 2019 Q2 2019 Q3 2019 Q4 2019 Q1 2020 Q2 2020 Q3 2020 Q4 2020 Q1 2021 Q2 2021

Net interest bearing liabilities without lease liabilities

Net interest bearing liabilities without lease liabilities / EBITDA

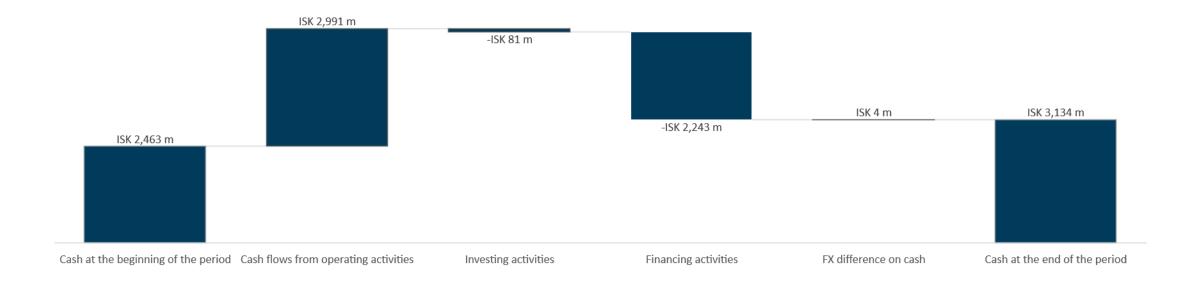




## CONSOLIDATED STATEMENT OF CASH FLOWS Q2

Amounts are in ISK million	Q2 2021	Q2 2020	Change	% Chg.
Cash at the beginning of the period	2,463	5,023	-2,560	-51.0%
Cash flows from operating activities	2,991	1,022	1,970	192.8%
Investing activities	-81	-830	749	-90.2%
Financing activities	-2,243	-944	-1,299	137.7%
FX difference on cash	4	24	-20	-82.5%
Cash at the end of the period	3,134	4,294	-1,160	-27.0%

- Increase in cash from operating activities YoY ISK 1,970 million because of better results and positive effects from Q1 2021 where trade payables of ISK 850 million were paid due in Q2 2021 because of bank holidays.
- Investing activities amounted to 81 million in Q2 2021, a decrease of 749 million YoY
- Financing activities amounted to ISK 2.243 million in Q2 2021, an increase of 1.299 YoY.
- Increase in cash in Q2 2021 from Q1 2021 was ISK 671 million

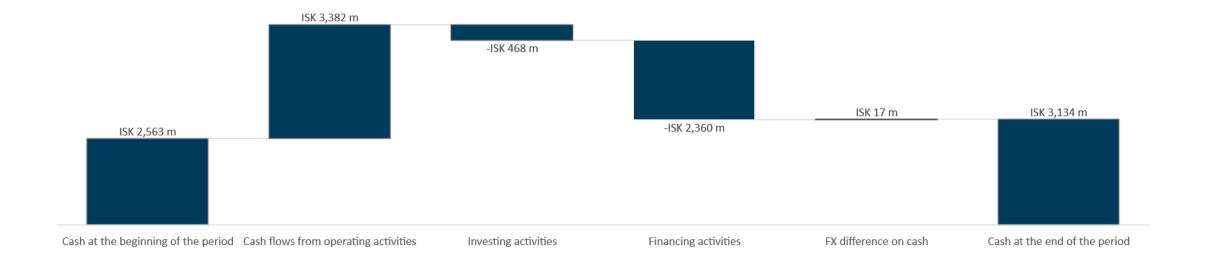




#### CONSOLIDATED STATEMENT OF CASH FLOWS 6M

Amounts are in ISK million	6M 2021	6M 2020	Change	% Chg.
Cash at the beginning of the period	2,563	5,369	-2,806	-52.3%
Cash flows from operating activities	3,382	1,915	1,467	76.6%
Investing activities	-468	-1,437	969	-67.4%
Financing activities	-2,360	-1,589	-771	48.5%
FX difference on cash	17	36	-19	-52.4%
Cash at the end of the period	3,134	4,294	-1,160	-27.0%

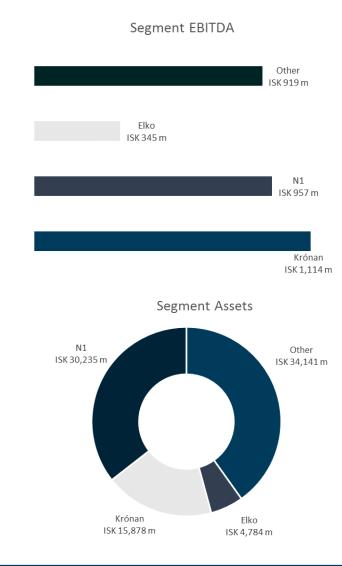
- Increase in cash from operating activities YoY, ISK 1,467 million because better results and increase in short-term liabilities.
- Investment activities amounted to ISK 468 million in 6M 2021, a decrease of ISK 969 million YoY
- Financing activities amounted to ISK 2.360 million in 6M 2021, an increase of ISK 771 million YoY.
- Increase in cash in 6M 2021 was ISK 571 million





# OPERATING SEGMENTS OF THE GROUP – Q2 2021

Amounts are in ISK million	N1	Krónan	Elko	Other	Total
Total segment revenue	9,275	11,951	3,523	1,744	26,492
Total operating expenses of segments	-8,318	-10,836	-3,178	-825	-23,157
Segment EBITDA	957	1,114	345	919	3,335
Segment depreciation and amortisation	-488	-376	-103	-362	-1,330
Fair value changes of investment properties	0	0	0	23	23
Operating result of segments	469	738	242	579	2,028
Financial expenses	-237	-110	-21	-623	-990
Share of profit from associates	0	0	0	81	81
Income tax expense	-45	-126	-44	35	-180
Profit	187	503	177	72	938
Segment assets	30,235	15,878	4,784	34,141	85,038
Segment capital expenditure	373	327	117	171	989
Segment liabilities	16,698	13,807	3,822	20,805	55,132

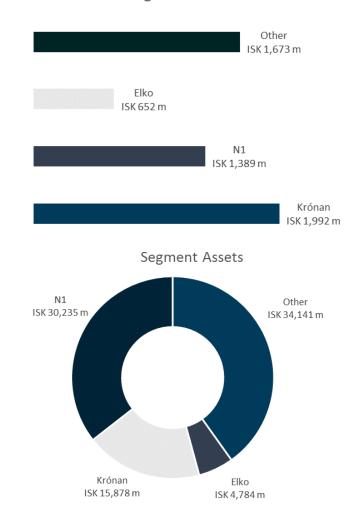




# OPERATING SEGMENTS OF THE GROUP – 6M 2021

Amounts are in ISK million	N1	Krónan	ELKO	Other	Total
Total segment revenue	6,688	11,246	3,254	1,753	22,942
Total operating expenses of segments	-6,256	-10,369	-2,948	-998	-20,571
Segment EBITDA	432	878	307	754	2,371
Segment depreciation and amortisation	-488	-386	-106	-357	-1,336
Fair value changes of investment properties	0	0	0	-64	-64
Operating result of segments	-55	491	201	334	971
Financial expenses	-206	-105	-24	-465	-800
Share of profit from associates	0	0	0	45	45
Income tax expense	51	-77	-35	26	-36
Profit	-211	309	142	-60	180
Segment assets	28,928	15,673	4,715	34,595	83,911
Segment capital expenditure	148	168	56	78	451
Segment liabilities	15,576	13,432	3,343	22,333	54,683

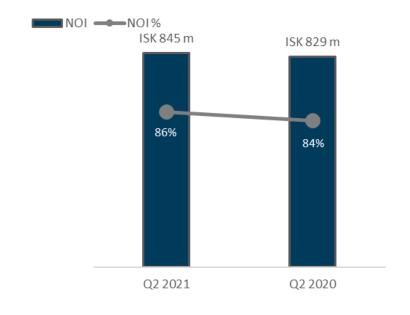
#### Segment EBITDA





# REAL ESTATE OPERATIONS OF THE GROUP

Properties, key figures	Q2 2021	Q2 2020
NOI*	ISK 845 m	ISK 829 m
NOI ratio	86%	84%
Utization ratio	97%	97%
LTV**	62%	61%
Number of Festi's properties	92	89
Total square meters	105 thousand m <sup>2</sup>	101 thousand m <sup>2</sup>
Own use	85%	84%
Leased to third parties	15%	16%





<sup>\*</sup> Net operating income \*\* Loan-to-value ratio

# SHARE PRICE DEVELOPMENT



Lífeyrissjóður verslunarmanna Lífeyrissj.starfsm.rík. A-deild	%
Lífeyrissj.starfsm.rík. A-deild	1.5
	9.9
Gildi - lífeyrissjóður	7.8
Birta lífeyrissjóður	5.8
Stapi lífeyrissjóður	5.5
Almenni lífeyrissjóðurinn	4.9
Brú Lífeyrissjóður starfs sveit	4.5
Frjálsi lífeyrissjóðurinn	3.5
Arion banki hf.	3.4
Söfnunarsjóður lífeyrisréttinda	2.9

Issued shares	322 m.
Market cap at the end of dec 2020	ISK 65.024 M

**Market information** 

Market cap at the end of dec 2019 ISK 42.681 M Number of shareholders 935



Agreements with the City of Reykjavík





## Agreements with the City of Reykjavík on petrol station reductions

- Agreements between the city of Reykjavík and Festi were signed on Friday 25th of June 2021
- N1 currently operates 11 fuel stations in Reykjavík with 43 pumps and 82 nozzles
- The agreement assumes a reduction of fuel nozzles of 29 37%
- The City of Reykjavík refrains from charging infrastructure and building right fees on sites that will be developed.
- Road construction fees have to be paid for square meters in addition to what is already constructed.
- City of Reykjavík claims 20% for rental properties and 5% for Félagsbústaði (social housing)



# Ideas presented to the city of Reykjavík in 2018

Festi's ideas on reducing the number of gas stations and plot activity reinvention

Phase	Location	Proposal
1	Ægisíða 102  KRÓNAN Rofabær 39	Ægisíða 102 converted into a residential area and pumps relocated to Fiskislóð (multi-energy station).  Krónan store built on Elliðabraut 2 and Rofabær 39 closed down. (Residential area instead).
_	N1 Stóragerði 40	Stóragerði 40 converted to a residential area and fuel station discontinued.
2	N1 Skógarsel 10	Preparations of local planning proposals for a residential area begins within 3 years.
3	<b>N1</b> Borgartún 39	New plot lease agreement issued for Borgartún and Kringlumýrarbraut until 2040. Promise that fossil fuel sales will be discontinued no later than 2029 if energy exchange is successful.
	N1 Kringlumýrarbraut 100	Commercial and restaurant operations in existing structures, or a permission to demolish current structures and create new commercial buildings built on more than one floor



## Fiskislóð 15 - 21

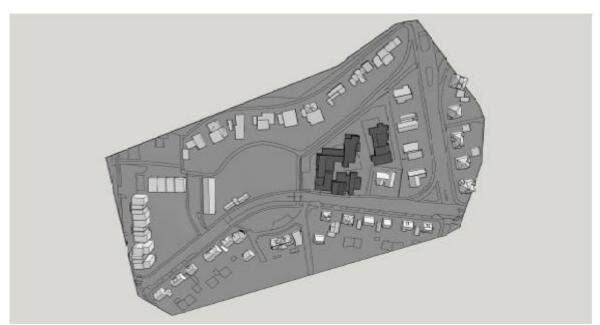


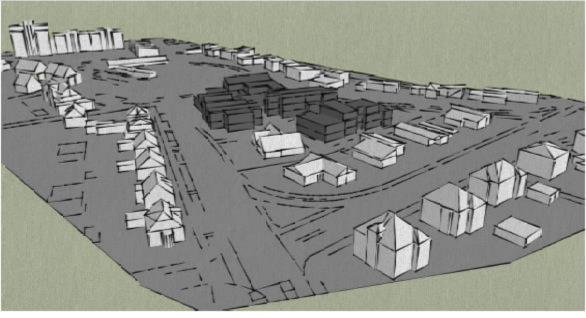
The City of Reykjavík authorizes a self-service station with two fuel pumps for four cars simultaneously on the site, which is owned by Festi fasteignir hf. Pumps may be operated when operations are ceased on Ægisíða 102.





## Ægisíða 102

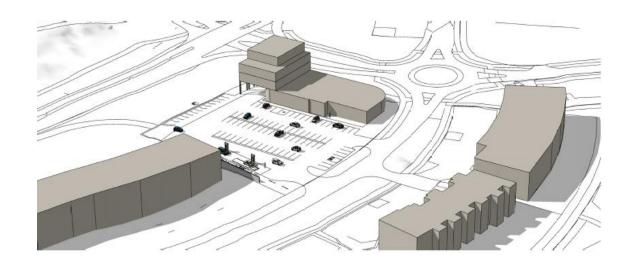




- Festi hf. will cease operations of a gas station on the site no later than 1 January 2023, but no later than 12 months from the City Council's approval of a new zoning plan for Ægisíða 102 and Fiskislóð 15-21.
- Zoning plans are expected to be completed at the end of September and the station shut down before then end of next year.
- Estimated construction volume between 13,000 15,000 sqm2



#### Elliðabraut 2





Ásýnd m v það sem áformað er að reisa fyrri matvöru

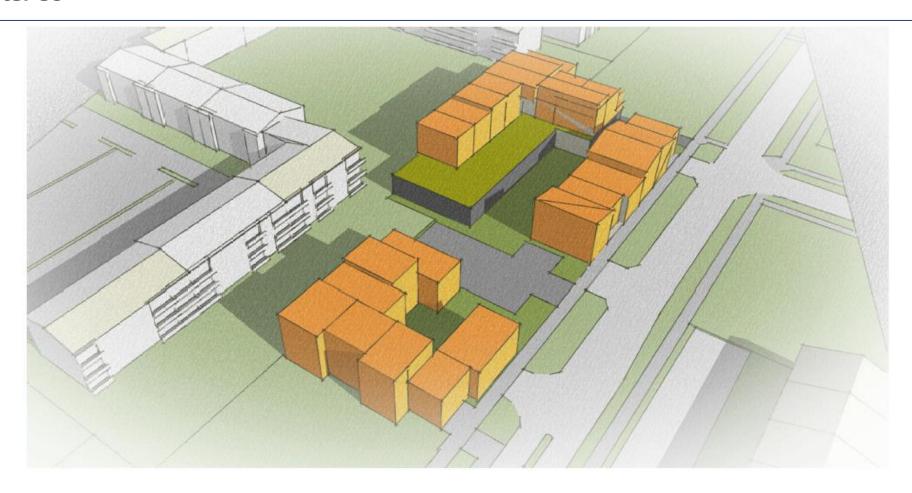
- The plot is currently allocated for N1 gas station.
- Plans assumed for Krónan store in the first floor and two N1 gas pumps.
- Zoning plan expected to be completed by the end of January 2022
- Construction volume between 4,000 and 5,000 sqm2







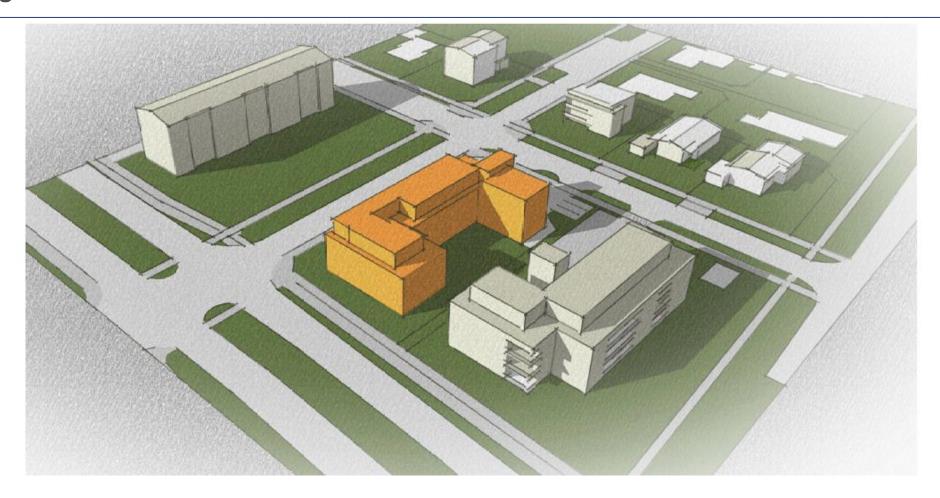
## Rofabær 39



- This plot is currently in use for Krónan store
- Up to 4,130 sqm2 of 2 4 storey residential housing will be constructed there.



# Stóragerði 40



- Currently this plot is a N1 gas and service station
- Up to 2,860 sqm2 of 3 4 storey residential housing will be constructed there.



#### **Furthermore**

#### **Borgartún 39**

• Site lease agreement will be extended until the year 2040. The site owner obliges not to increase the number of fuel pumps or increase their capacity without a special agreement with the City of Reykjavík.

#### Kringlumýrarbraut 100

• The site owner obliges not to increase the number of fuel pumps or increase their capacity without a special agreement with the City of Reykjavík. The site lease agreement shall remain unchanged.

#### Bíldshöfði 2

• The City of Reykjavík will push for a change in layout of the site so that the site will be expanded to the west so that the size of Oil change and tire service workshops can be increased. The utilization ratio will be increased to 0.5.

#### Skógarsel 10

• Festi hf. will cease operations of the gas station no later than January 1, 2025, but no later than 12 months from approval by the city council on the new zoning of the plot.



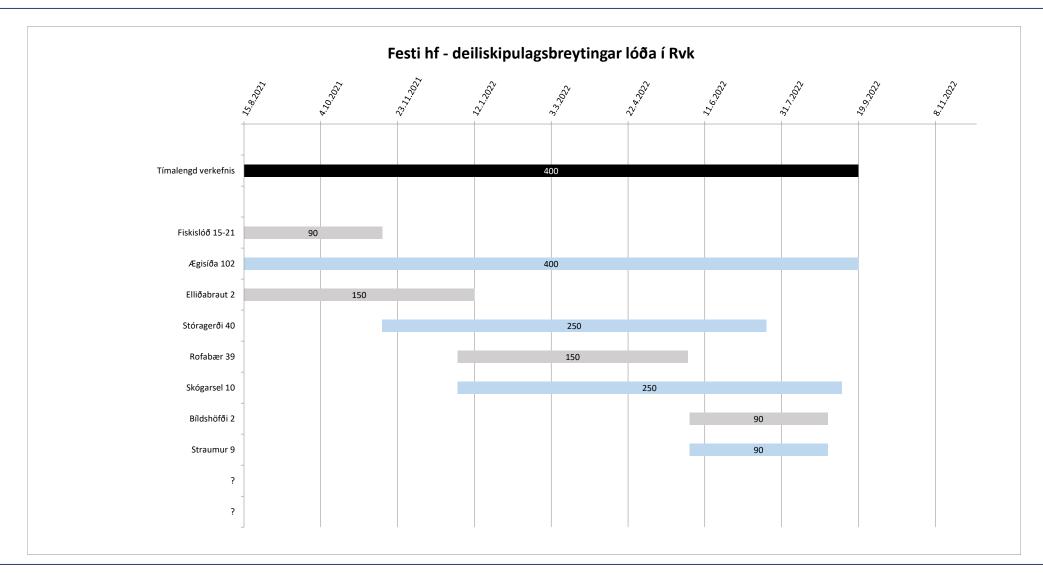
## **Furthermore**

## Straumur 9/Ártúnshöfði

• The City of Reykjavík will push for a change in layout of the site so that the site will be expanded to the east and the utilization ratio increased to 0.5. If there is an expansion, Festi hf. pays the market price of plot expansion.



# **Timeframe**









# POSITION AND OUTLOOK



#### POSITION AND OUTLOOK FOR 2021

#### **Financial forecast**

In light of Q2 2021 better results, EBITDA forecast for the year 2021 is increased by ISK 900 million with an announcement to Nasdaq OMX on July 15<sup>th</sup> and is now to ISK 8,800 – ISK 9,200 million excluding estimated capital gain of ISK 460 million with the sale of property to Reitir. All conditions of the sale are expected to be fulfilled in Q3 2021.

#### **Assumptions:**

- Tourism expected to gradually increase.
- Large fluctuations in ISK exchange rate and global oil markets turmoil can lead to changes in margins and sales
- Decrease in ISK exchange rate has had a negative effect on margins
- Ongoing uncertainty due to future COVID-19 effects

#### **Highlights:**

- Agreement signed with the City of Reykjavík regarding reduction of petrol stations.
- Sale of 4 properties to Reitir at end of quarter.
- Ongoing focus on decrease in operating expenses.

#### Investments and transactions with shareholders:

- Investments in Q2 2021 were ISK 538 million.
- Investments are expected ISK 3,000 million in 2021 an increase of ISK 200 million.
- Purchase of own shares for ISK 402 million during the quarter.
- Dividend paid ISK 969 million during the quarter



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