

## Q1 2020

CEO Carl K. Arnet CFO Knut R. Sæthre COO Lin G. Espey

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## **Highlights**

Protecting employees and partners and ensuring safe uninterrupted operations amid COVID-19 outbreak

#### One lifting completed in Q1 2020

Ensuring operational and financial flexibility by deferring investment projects amid COVID-19 restrictions

- Raised net IPO proceeds of USD 121 million
- Q1 EBITDA of USD 14.8 million
- Non-cash impairment of Kudu asset
- Dussafu production increase from March 2020
- Completion of Tortue Phase 2 awaiting easing of COVID-19 restrictions
- 2020 capital spending reduced to USD 115 million, of which USD 49 million expensed in Q1



## **Business Continuity during COVID-19**

- No COVID-19 cases among BWE employees and operations to date
- Operating FPSO BW Adolo with minimal manning
  - Personnel transferring offshore subject to 14-day quarantine
- Movement in and out of Gabon restricted since March
  - One additional crew moved to Gabon before borders closed to ensure continued manning of BW Adolo over time
  - Expats rotating off BW Adolo remain in a Port Gentil hotel secured for rest periods
  - Additional supplies ordered and loaded on BW Adolo before Gabon lock-down was initiated
- Use of home office in all onshore locations



#### Safety first - zero harm objective for people and environment



- 4 LTIs recorded YTD on 0.3 million manhours worked (zero in 2019 on 1.1 million hours)
  - 1 LTI related to BW Adolo reported by BW Offshore
  - 3 LTIs related to construction activities reported by SBM Offshore
- Zero environmental incidents with 1.6 million bbls produced (Zero on 4.3 million bbls produced)







# Dussafu

## **Continued strong operational performance**

- Q1 production as expected
  - 1.045 million bbls, equal to 11,485 bbls/day gross
- First oil in early March from the DTM-4H and DTM-5H wells in Tortue Phase 2 in early March
  - Significant savings realised from lower drilling and completions costs
- Q1 OPEX in line with plan at USD 21.8 per barrel
- Full year OPEX expectation of USD 16-18 per barrel





#### **Preparing to resume Tortue phase 2 development**

- Projects suspended at minimal costs
- Awaiting normalization of business and travel activity to determine optimal schedule for DTM-6H tie-in and DTM-7H drilling
- First oil from DTM-6H and -7H provisionally expected Q2 2021
- All non-essential personnel and contractors repatriated to their home countries
- Borr Norve currently in Port Gentil and contract finalisation agreed
- Gross project investment forecast reduced to USD 238 million from original FID budget of USD 275 million





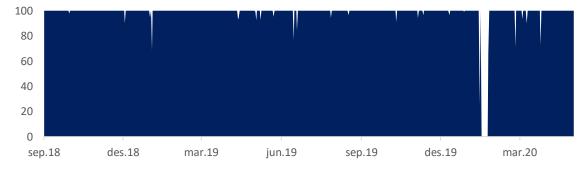
#### **Dussafu production forecast**



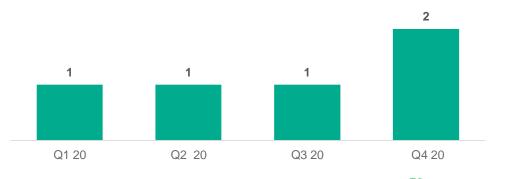
 2020 estimated production of 5.8 million bbls gross vs. previous forecast of 7.1 million bbls

- Equal to an average 15,000-16,500 bbls/day
- DTM-4H and DTM-5H producing according to expectation

#### BW Adolo FPSO: ~98% uptime since production start

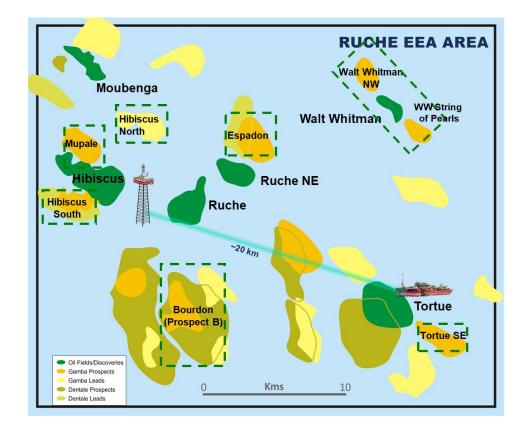


#### Planned quarterly lifting schedule to BW Energy:



#### **Dussafu profitable at low oil price**

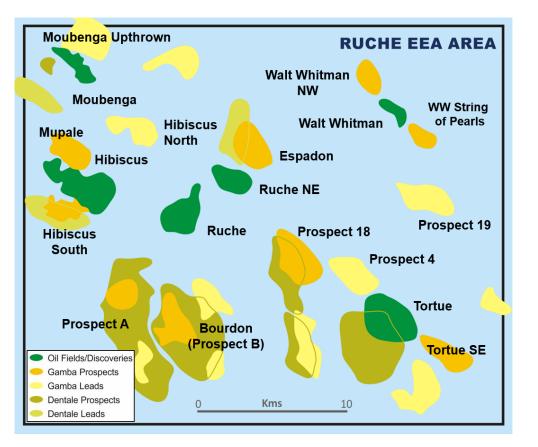
- Hibiscus/Ruche investment profitable at current oil prices
- Important development for the long-term viability of the Dussafu license
- Restart decision once the logistical challenges created by COVID-19 are resolved





## Highly prospective area with significant remaining potential

#### Large inventory of exploration prospects and leads



#### Dussafu discoveries and drilling prospects<sup>1</sup> (mmboe)

| Discoveries           | Target reservoir | P50 contingent resources <sup>1</sup>  |
|-----------------------|------------------|--|
| WaltWhitman           | Gamba            | 13                                     |
| Moubenga              | Dentale          | 6                                      |
| Exploration prospects | Target reservoir | P50 prospective resources <sup>1</sup> |
| Hibiscus North        | Gamba            | 28                                     |
| Prospect B            | Gamba & Dentale  | 50                                     |
| Mupale                | Gamba            | 40                                     |
| Walt Whitman NW       | Gamba            | 7                                      |
| WW 'String of Pearls' | Gamba            | 16                                     |
| Prospect 18           | Gamba & Dentale  | 15                                     |
| Prospect A            | Gamba & Dentale  | 39                                     |
| Tortue SE             | Gamba            | 17                                     |
| Hibiscus South        | Gamba            | 14                                     |
| Espadon               | Gamba & Dentale  | 7                                      |
| Moubenga Upthrown     | Gamba            | 18                                     |
| Prospect 19           | Gamba            | 17                                     |
| Prospect 4            | Gamba            | 13                                     |
| Total prospects       | Gamba & Dentale  | 281                                    |

(1) Gross, unrisked management estimates



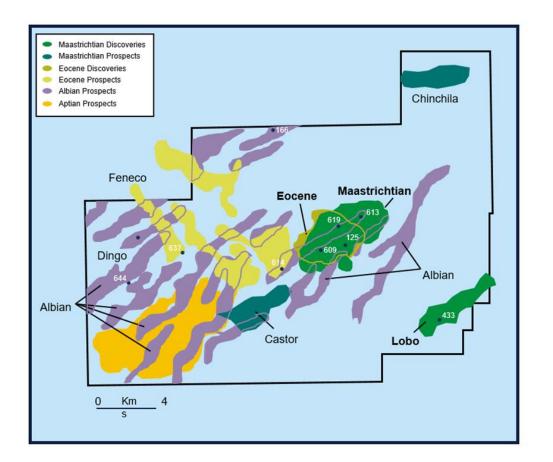




## Maromba

## Reducing execution risk and enhancing field economics

- Core team progressing project towards regulatory approval
- An overall review of project and field economics is ongoing
  - Optimize CAPEX and OPEX
  - Reduce time from FID to first oil
  - Evaluate FPSO candidates
  - Requesting marginal field royalty reduction









# **Q1** Financials

#### **Income statement**

- Revenue and EBITDA reflect one lifting in Q1 vs. two in Q4, and oil price of USD 33/bbl in Q1 vs. USD 65/bbl in Q4
- Recognized USD 10.7 million non-cash asset impairment due to lower energy prices, reflecting the full value of Kudu

| USD million                      | Q1 2020 | Q4 2019 | Change |
|----------------------------------|---------|---------|--------|
| Operating revenue                | 22.2    | 92.7    | (70.5) |
| Operating expenses               | (7.4)   | (35.4)  | 28.0   |
| EBITDA                           | 14.8    | 57.3    | (42.5) |
|                                  |         |         |        |
| Depreciation                     | (14.2)  | (21.2)  | 7.0    |
| Amortisation                     | (0.2)   | (0.1)   | (0.1)  |
| Impairment                       | (10.7)  | -       | (10.7) |
| Gain/(loss) sale of assets       | (1.2)   | -       | (1.2)  |
| Operating profit/(loss)          | (11.5)  | 36.0    | (47.5) |
|                                  |         |         |        |
| Interest income                  | 0.4     | •••     | 0.0    |
| Interest expense                 | -       | (0.3)   | 0.3    |
| Other financial items            | (5.9)   | (1.6)   | (4.3)  |
| Net financial income/(expense)   | (5.5)   | (1.5)   | (4.0)  |
| Profit/(loss) before tax         | (17.0)  | 34.5    | (51.5) |
|                                  |         |         |        |
| Income tax expense               | (6.6)   | (8.3)   | 1.7    |
| Net profit/(loss) for the period | (23.6)  | 26.2    | (49.8) |



#### **Balance sheet**

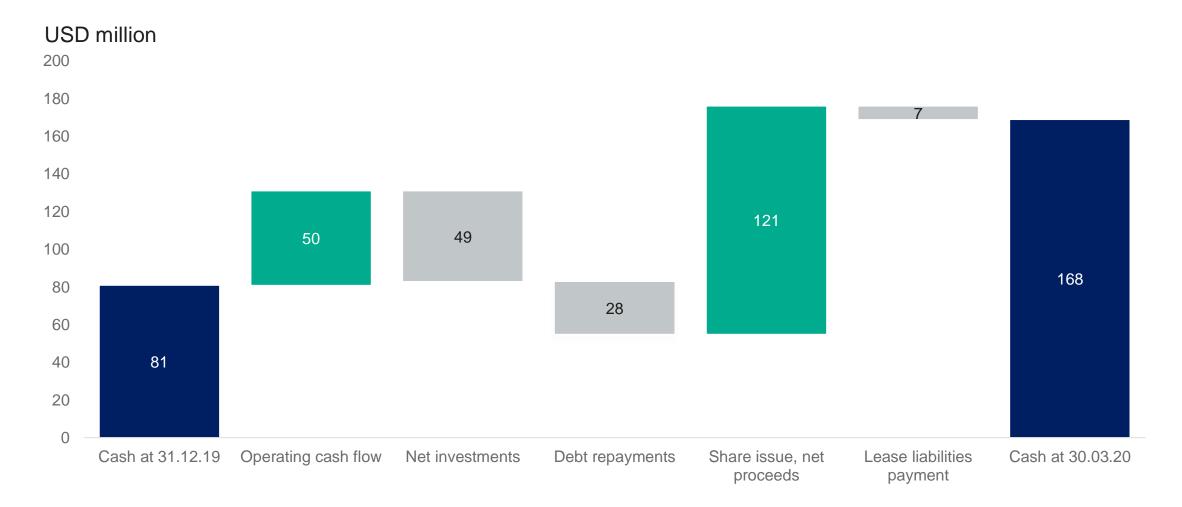
| ASSETS - USD million                       | Q1 2020 | Q4 2019 |
|--|---------|---------|
| Property and other equipment               | 0.3     | 0.3     |
| Right-of-use assets                        | 262.6   | 237.1   |
| E&P tangible assets                        | 249.2   | 216.2   |
| Intangible assets                          | 98.3    | 96.7    |
| Other non-current assets                   | 6.2     | -       |
| Total non-current assets                   | 616.6   | 550.3   |
| Inventories                                | 9.6     | 9.4     |
| Trade receivables and other current assets | 41.0    | 97.1    |
| Cash and cash equivalents                  | 168.3   | 81.0    |
| Total current assets                       | 218.9   | 187.5   |
| TOTAL ASSETS                               | 835.5   | 737.8   |

| EQUITY AND LIABILITIES             | Q1 2020 | Q4 2019 |
|------------------------------------|---------|---------|
| Shareholders' equity               | 460.9   | 363.1   |
| Total equity                       | 460.9   | 363.1   |
|                                    |         |         |
| Long-term related parties payables | -       | 27.6    |
| Deferred tax liabilities           | 3.6     | 3.1     |
| Asset retirement obligations       | 11.2    | 8.9     |
| Long-term lease liabilities        | 254.9   | 228.0   |
| Derivatives                        | 1.4     | -       |
| Total non-current liabilities      | 271.1   | 267.6   |
| Trade and other payables           | 84.8    | 90.5    |
| Short-term lease liabilities       | 18.7    | 16.6    |
| Income tax liabilities             | -       | -       |
| Total current liabilities          | 103.5   | 107.1   |
| Total liabilities                  | 374.6   | 374.7   |
|                                    |         |         |
| TOTAL EQUITY AND LIABILITIES       | 835.5   | 737.8   |

- Right-of-use assets increased due to additional bareboat charter rate for Tortue Phase 2 modifications on Adolo
- Increase to tangible assets mainly attributed to Tortue Phase 2 development
- Increase in equity due to IPO and capital raise in February

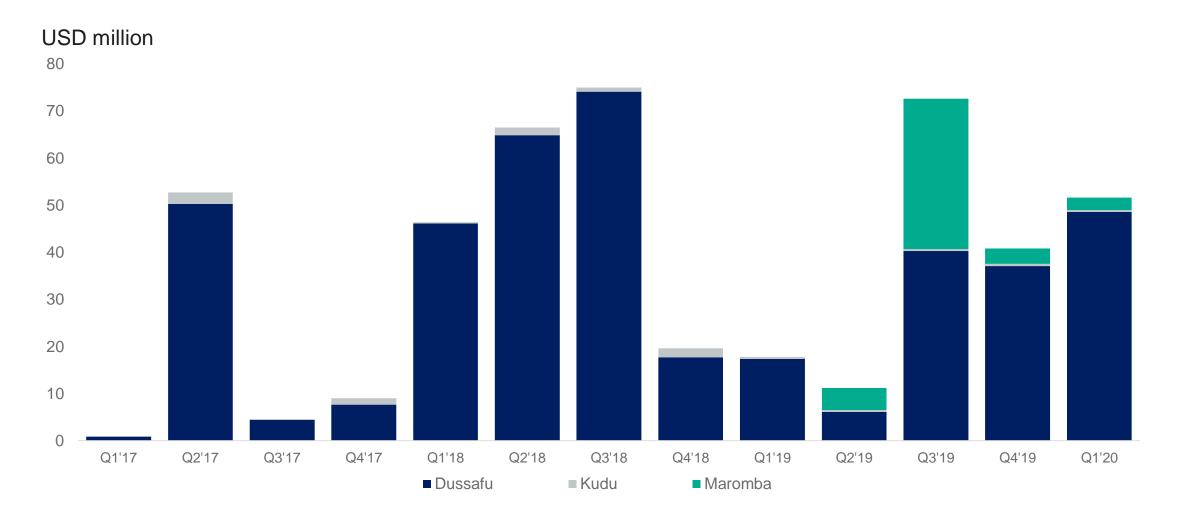


### **Cash flow YTD**





#### Investment in assets (CAPEX) over time



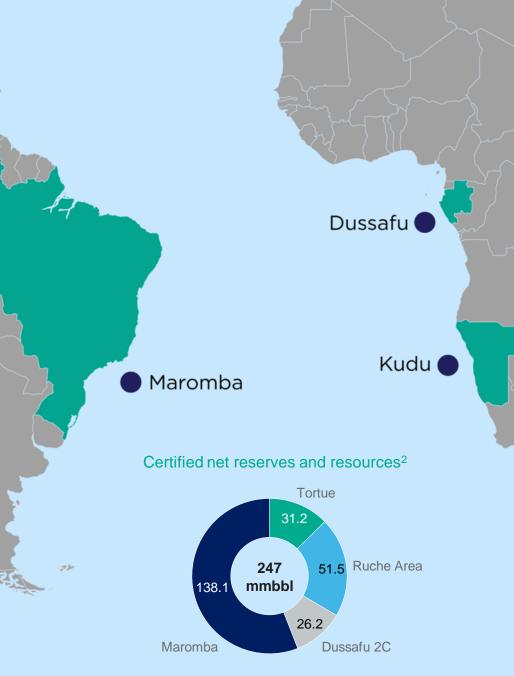




# Summary

# Focused strategy to unlock assets and create value

- E&P company with a diversified asset portfolio offshore West Africa and Brazil
- Converting discovered resources to commercial reserves, with infrastructure-led exploration on owned and operated licenses
- Full year production of 15,000-16,500 bbls/day (gross) from Dussafu
- Net certified 2P reserves of 83 million barrels and 2C resources of 164 million barrels (100% oil)
- Listed on the Oslo Stock Exchange from February 2020 as BWE
  - Strong strategic and institutional shareholder base including BW Group and BW Offshore
  - Approximately 95% of shares allotted to institutional investors and 5% to investors in the retail offering
  - More than 4,200 shareholders



(1): Management estimates (2): Netherland, Sewell & Associates, Inc. (NSAI) certified net 2P reserves and 2C resources (Dussafu per 30/09/19), based on 73.5% working interest in Dussafu and 95% in Maromba

#### Agile business model adapted to the market realities

- E&P independent with proven capabilities and significant growth opportunities
- Phased development strategy and full discretionary capex allows for more flexibility in volatile markets
- Safeguarding operational and financial robustness to move when the time is right







# **BW ENERGY**

## Appendix



#### **Income statement**

|   | Q3 2019 | Q4 2019 | FY 2019 | Q1 2020 |
|---|---------|---------|---------|---------|
| Operating revenue   | 49.5    | 92.7    | 282.4   | 22.2    |
| Operating expenses  | (14.4)  | (35.4)  | (90.7)  | (7.4)   |
| Operating profit /(loss) before depreciation/amortisation | 35.1    | 57.3    | 191.7   | 14.8    |
| Depreciation  | (13.5)  | (21.2)  | (74.1)  | (14.2)  |
| Amortisation  | (0.2)   | (0.1)   | (0.6)   | (0.2)   |
| Impairment  | -       | -       | -       | (10.7)  |
| Gain/(loss) sale of assets                                | -       | -       | 0.3     | (1.2)   |
| Operating profit/(loss)                                   | 21.4    | 36.0    | 117.3   | (11.5)  |
|   |         |         |         |         |
| Interest income   | 0.6     | 0.4     | 2.0     | 0.4     |
| Interest expense  | (0.2)   | (0.3)   | (0.7)   | -       |
| Other financial items                                     | (0.3)   | (1.6)   | (7.3)   | (5.9)   |
| Net financial income/(expense)                            | 0.1     | (1.5)   | (6.0)   | (5.5)   |
| Profit/(loss) before tax                                  | 21.5    | 34.5    | 111.3   | (17.0)  |
| Income tax expense  | (11.5)  | (8.3)   | (38.8)  | (6.6)   |
| Net profit/(loss) for the period                          | 10.0    | 26.2    | 72.5    | (23.6)  |
| Attributable to shareholders of the parent                | 7.2     | 26.2    | 58.0    | (23.6)  |
| Attributable to non-controlling interests                 | 2.8     | -       | 14.5    | -       |
| Basic earnings/(loss) per share (USD) net *               | 0.05    | 0.14    | 0.39    | (0.13)  |
| Diluted earnings/(loss) per share (USD) net               | 0.05    | 0.14    | 0.39    | (0.13)  |

\*) Prior to the legal reorganisation on 11 October 2019, BW Energy Group was not a legal group for consolidated financial reporting purposes in accordance with IFRS 10. Weighted-average number of ordinary shares is based on as if BW Energy Group was a legal group from 1 January 2019



#### **Balance sheet**

| ASSETS                                     | Q3 2019 | Q4 2019 | Q1 2020 |
|--|---------|---------|---------|
| Property and other equipment               | 0.3     | 0.3     | 0.3     |
| Right-of-use assets                        | 171.4   | 237.1   | 262.6   |
| E&P tangible assets                        | 196.0   | 216.2   | 249.2   |
| Intangible assets                          | 88.7    | 96.7    | 98.3    |
| Other non-current assets                   | 2.6     | -       | 6.2     |
| Total non-current assets                   | 459.0   | 550.3   | 616.6   |
|  |         |         |         |
| Inventories                                | 11.5    | 9.4     | 9.6     |
| Trade receivables and other current assets | 17.7    | 97.1    | 41.0    |
| Cash and cash equivalents                  | 85.4    | 81.0    | 168.3   |
| Assets held for sale                       | 25.5    | -       | -       |
| Total current assets                       | 140.1   | 187.5   | 218.9   |
| TOTAL ASSETS                               | 599.1   | 737.8   | 835.5   |
| EQUITY AND LIABILITIES                     | Q3 2019 | Q4 2019 | Q1 2020 |
| Shareholders' equity                       | 182.7   | 363.1   | 460.9   |
| Non-controlling interests                  | 94.2    | -       |         |
| Total equity                               | 276.9   | 363.1   | 460.9   |
|  |         |         |         |
| Long-term related parties payables         | 30.4    | 27.6    | -       |
| Deferred tax liabilities                   | 2.7     | 3.1     | 3.6     |
| Asset retirement obligations               | 15.5    | 8.9     | 11.2    |
| Long-term lease liabilities                | 158.0   | 228.0   | 254.9   |
| Derivatives                                | -       | -       | 1.4     |
| Total non-current liabilities              | 206.6   | 267.6   | 271.1   |
| Trade and other payables                   | 96.2    | 90.5    | 84.8    |
| Short-term lease liabilities               | 19.0    | 16.6    | 18.7    |
| Income tax liabilities                     | 0.4     | -       | -       |
| Total current liabilities                  | 115.6   | 107.1   | 103.5   |
|  |         |         |         |
| Total liabilities                          | 322.2   | 374.7   | 374.6   |
| TOTAL EQUITY AND LIABILITIES               | 599.1   | 737.8   | 835.5   |



#### Cashflow

|   | Q3 2019 | Q4 2019 | FY 2019 | Q1 2020 |
|---|---------|---------|---------|---------|
| Profit/(loss) before taxes  | 21.5    | 34.5    | 111.3   | (17.0)  |
| Unrealised currency exchange loss/(gain)                          | (2.3)   | 0.1     | (2.0)   | 1.2     |
| Depreciation and amortisation                                     | 13.7    | 21.3    | 74.7    | 14.4    |
| Loss/ (gain) on sale of property, plant and equipment             | -       | -       | (0.3)   | 1.2     |
| Impairment  | -       | -       | -       | 10.7    |
| Change in fair value of derivatives                               | -       | -       | -       | 1.4     |
| Changes in ARO through income statement                           | 0.4     | (0.6)   | 0.2     | 0.1     |
| Add back of net interest expense                                  | (0.6)   | (0.4)   | (2.0)   | (0.4)   |
| Changes in working capital  | 40.5    | (5.3)   | 57.8    | 44.3    |
| Taxes paid in kind  | (9.3)   | (8.2)   | (36.5)  | (6.1)   |
| Net cash flow from operating activities                           | 63.9    | 41.4    | 203.2   | 49.8    |
|   |         |         |         |         |
| Investment in property, plant and equipment and intangible assets | (72.5)  | (47.2)  | (152.5) | (49.4)  |
| Proceeds from disposal of property, plant and equipment           | -       | 15.9    | 44.5    | -       |
| Interest received   | 0.6     | 0.4     | 2.0     | 0.4     |
| Net cash flow from investing activities                           | (71.9)  | (30.9)  | (106.0) | (49.0)  |
|   |         |         |         |         |
| Proceeds from interest-bearing debt                               | 3.1     | (8.1)   | 30.2    | -       |
| Repayment of interest-bearing debt                                | -       | -       | (28.6)  | (27.5)  |
| Proceeds from share issue   | -       | -       | -       | 122.8   |
| Net transaction costs on issue of shares                          | -       | -       | -       | (1.5)   |
| Payment of lease liabilities                                      | (7.0)   | (6.8)   | (27.4)  | (7.3)   |
| Proceeds from transactions with non-controlling interests         | -       | -       | 1.3     | -       |
| Net cash flow from financing activities                           | (3.9)   | (14.9)  | (24.5)  | 86.5    |
| Net change in cash and cash equivalents                           | (11.9)  | (4.4)   | 72.7    | 87.3    |
|   |         |         |         |         |
| Cash and cash equivalents at beginning of period                  | 97.3    | 85.4    | 8.3     | 81.0    |
| Cash and cash equivalents at end of period                        | 85.4    | 81.0    | 81.0    | 168.3   |

