

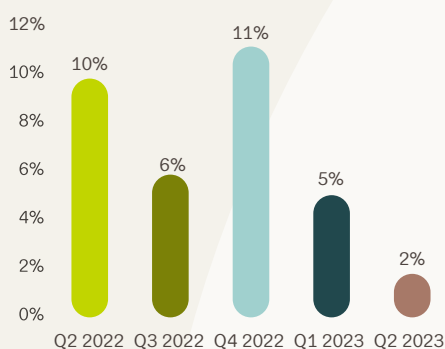
1H 2023 at a glance

3%
Organic sales growth

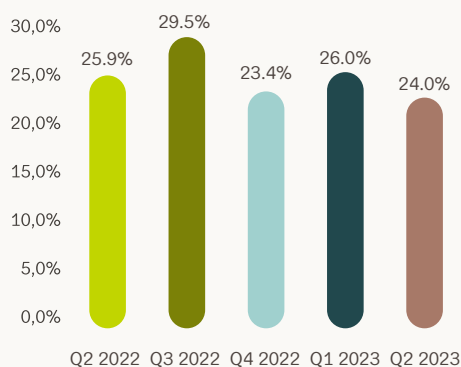
25.0%
EBIT margin
before special items*

17.0%
ROIC incl. goodwill
before special items*

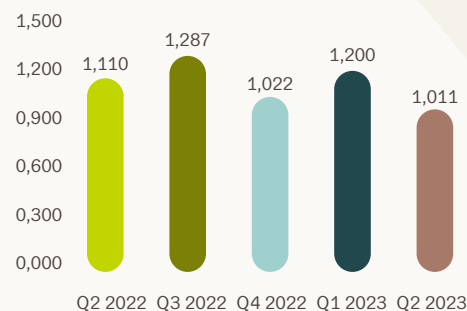
Organic Sales Growth (%)



EBIT margin
before special items* (%)



EBIT
before special items* (DKKm)



*Special items include costs related to proposed combination with Chr. Hansen

Sales by business area



- Household Care** 28% (1%*)
- Food, Beverages & Human Health** 22% (-6%*)
- Bioenergy** 24% (27%*)
- Grain & Tech Processing** 13% (-11%*)
- Agriculture, Animal Health & Nutrition** 13% (7%*)

Sales by geography

Europe, the Middle East & Africa

1%*

North America

6%*

Asia Pacific

-5%*

Latin America

16%*

35%

34%

19%

12%

% of sales

*Organic sales growth